

ROCKY MOUNTAIN CHOCOLATE FACTORY INC

Form 10-Q

July 10, 2008

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended May 31, 2008**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number 0-14749**

**Rocky Mountain Chocolate Factory, Inc.**

(Exact name of registrant as specified in its charter)

Colorado

(State of incorporation)

84-0910696

(I.R.S. Employer Identification No.)

265 Turner Drive, Durango, CO 81303

(Address of principal executive offices)

(970) 259-0554

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting  
company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

On June 30, 2008 the registrant had outstanding 5,984,919 shares of its common stock, \$.03 par value.

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**Table of Contents****PART I. FINANCIAL INFORMATION**

## Item 1. Financial Statements

ROCKY MOUNTAIN CHOCOLATE FACTORY, INC.  
STATEMENTS OF OPERATIONS  
(unaudited)

|  | Three Months Ended May 31, |             |
|--|----------------------------|-------------|
|  | 2008                       | 2007        |
| <b>Revenues</b>  |                            |             |
| Sales  | \$5,450,285                | \$5,912,721 |
| Franchise and royalty fees   | 1,610,190                  | 1,366,164   |
| Total revenues   | 7,060,475                  | 7,278,885   |
| <b>Costs and Expenses</b>  |                            |             |
| Cost of sales, exclusive of depreciation and amortization expense of \$96,952 and \$95,120, respectively | 3,696,954                  | 3,789,209   |
| Franchise costs  | 319,528                    | 422,599     |
| Sales and marketing  | 390,625                    | 358,870     |
| General and administrative   | 625,131                    | 644,059     |
| Retail operating   | 212,054                    | 246,804     |
| Depreciation and amortization  | 198,511                    | 192,290     |
| Total costs and expenses   | 5,442,803                  | 5,653,831   |
| <b>Income from Operations</b>  | 1,617,672                  | 1,625,054   |
| <b>Other Income (Expense)</b>  |                            |             |
| Interest expense   | (3,868)                    |             |
| Interest income  | 8,129                      | 33,493      |
| Other, net   | 4,261                      | 33,493      |
| <b>Income Before Income Taxes</b>  | 1,621,933                  | 1,658,547   |
| <b>Income Tax Provision</b>  | 617,960                    | 626,930     |
| <b>Net Income</b>  | \$1,003,973                | \$1,031,617 |
| <b>Basic Earnings per Common Share</b>   | \$ .17                     | \$ .16      |
| <b>Diluted Earnings per Common Share</b>   | \$ .16                     | \$ .16      |
| <b>Weighted Average Common Shares Outstanding</b>  | 5,981,441                  | 6,380,523   |
| <b>Dilutive Effect of Stock Options</b>  | 127,278                    | 157,470     |
| <b>Weighted Average Common Shares Outstanding, Assuming Dilution</b>                                     | 6,108,719                  | 6,537,993   |

The accompanying notes are an integral part of these financial statements.

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ROCKY MOUNTAIN CHOCOLATE FACTORY, INC.  
BALANCE SHEETS

|  | May 31,<br>2008<br>(unaudited) | February 29,<br>2008 |
|--|--------------------------------|----------------------|
| <b>Assets</b>  |                                |                      |
| <b>Current Assets</b>  |                                |                      |
| Cash and cash equivalents  | \$ 924,183                     | \$ 675,642           |
| Accounts receivable, less allowance for doubtful accounts of \$147,107 and \$114,271, respectively                         | 3,576,989                      | 3,801,172            |
| Notes receivable   | 22,594                         | 22,435               |
| Refundable income taxes  |                                | 63,357               |
| Inventories, less reserve for obsolete inventory of \$219,833 and \$194,719, respectively                                  | 3,784,557                      | 4,015,459            |
| Deferred income taxes  | 117,846                        | 117,846              |
| Other  | 463,753                        | 267,184              |
| Total current assets   | 8,889,922                      | 8,963,095            |
| <b>Property and Equipment, Net</b>   | 5,547,621                      | 5,665,108            |
| <b>Other Assets</b>  |                                |                      |
| Notes receivable   | 203,959                        | 205,916              |
| Goodwill, net  | 939,074                        | 939,074              |
| Intangible assets, net   | 257,969                        | 276,247              |
| Other  | 140,620                        | 98,020               |
| Total other assets   | 1,541,622                      | 1,519,257            |
| Total assets   | \$15,979,165                   | \$16,147,460         |
| <b>Liabilities and Stockholders Equity</b>   |                                |                      |
| <b>Current Liabilities</b>   |                                |                      |
| Line of credit   | \$                             | \$ 300,000           |
| Accounts payable   | 938,902                        | 1,710,380            |
| Accrued salaries and wages   | 475,689                        | 430,498              |
| Other accrued expenses   | 937,954                        | 467,543              |
| Dividend payable   | 599,873                        | 599,473              |
| Deferred income  | 239,000                        | 303,000              |
| Total current liabilities  | 3,191,418                      | 3,810,894            |
| <b>Deferred Income Taxes</b>   | 681,529                        | 681,529              |
| <b>Commitments and Contingencies</b>   |                                |                      |
| <b>Stockholders Equity</b>   |                                |                      |
| Common stock, \$.03 par value, 100,000,000 shares authorized, 5,984,919 and 5,980,919 issued and outstanding, respectively | 179,548                        | 179,428              |
| Additional paid-in capital   | 7,094,102                      | 7,047,142            |
| Retained earnings  | 4,832,568                      | 4,428,467            |

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|  |              |              |
|--|--------------|--------------|
| Total stockholders' equity                 | 12,106,218   | 11,655,037   |
| Total liabilities and stockholders' equity | \$15,979,165 | \$16,147,460 |

The accompanying notes are an integral part of these financial statements.

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ROCKY MOUNTAIN CHOCOLATE FACTORY, INC.  
STATEMENTS OF CASH FLOWS  
(unaudited)

|   | Three Months Ended May 31, |              |
|---|----------------------------|--------------|
|   | 2008                       | 2007         |
| <b>Cash Flows From Operating activities</b>                                       |                            |              |
| Net income  | \$ 1,003,973               | \$ 1,031,617 |
| Adjustments to reconcile net income to net cash provided by operating activities: |                            |              |
| Depreciation and amortization   | 198,510                    | 192,290      |
| Provision for obsolete inventory  | 30,000                     | 15,000       |
| Provision for loss on accounts and notes receivable                               | 33,000                     |              |
| Loss (gain) on sale of property and equipment                                     | 18,384                     | (775)        |
| Expense recorded for stock compensation   | 47,080                     | 33,198       |
| Changes in operating assets and liabilities:                                      |                            |              |
| Accounts receivable   | 185,439                    | 200,311      |
| Inventories   | 200,902                    | (496,702)    |
| Other current assets  | (202,792)                  | (95,299)     |
| Accounts payable  | (771,478)                  | 395,014      |
| Accrued liabilities   | 578,959                    | (56,975)     |
| Deferred income   | (64,000)                   | 68,500       |
| Net cash provided by operating activities   | 1,257,977                  | 1,286,179    |
| <b>Cash Flows From Investing Activities</b>                                       |                            |              |
| Proceeds received on notes receivable   | 1,798                      | 14,304       |
| Proceeds from sale or distribution of assets                                      | 4,410                      |              |
| Purchases of property and equipment   | (75,173)                   | (129,883)    |
| (Increase) Decrease in other assets   | (41,000)                   | 2,645        |
| Net cash used in investing activities   | (109,965)                  | (112,934)    |
| <b>Cash Flows From Financing Activities</b>                                       |                            |              |
| Net change in line of credit  | (300,000)                  |              |
| Repurchase of stock   |                            | (1,001,148)  |
| Proceeds from exercise of stock options   |                            | 193,128      |
| Dividends paid  | (599,471)                  | (551,733)    |
| Net cash used in financing activities   | (899,471)                  | (1,359,753)  |
| <b>Net Increase (Decrease) in Cash and Cash Equivalents</b>                       | 248,541                    | (186,508)    |
| <b>Cash and Cash Equivalents, Beginning of Period</b>                             | 675,642                    | 2,830,175    |
| <b>Cash and Cash Equivalents, End of Period</b>                                   | \$ 924,183                 | \$ 2,643,667 |

The accompanying notes are an integral part of these financial statements.

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## ROCKY MOUNTAIN CHOCOLATE FACTORY, INC.

## NOTES TO INTERIM (UNAUDITED) FINANCIAL STATEMENTS

## NOTE 1 NATURE OF OPERATIONS AND BASIS OF PRESENTATION

## Nature of Operations

Rocky Mountain Chocolate Factory, Inc. is an international franchiser, confectionery manufacturer and retail operator in the United States, Canada and the United Arab Emirates. The Company manufactures an extensive line of premium chocolate candies and other confectionery products. The Company's revenues are currently derived from three principal sources: sales to franchisees and others of chocolates and other confectionery products manufactured by the Company; the collection of initial franchise fees and royalties from franchisees' sales; and sales at Company-owned stores of chocolates and other confectionery products. The following table summarizes the number of Rocky Mountain Chocolate Factory stores at May 31, 2008:

|                                    | Sold, Not<br>Yet Open | Open | Total |
|------------------------------------|-----------------------|------|-------|
| Company owned stores               |                       | 4    | 4     |
| Franchise stores - Domestic stores | 12                    | 267  | 279   |
| Franchise Stores - Domestic kiosks |                       | 17   | 17    |
| Franchise units - International    |                       | 41   | 41    |
|                                    | 12                    | 329  | 341   |

## Basis of Presentation

The accompanying financial statements have been prepared by the Company, without audit, and reflect all adjustments which are, in the opinion of management, necessary for a fair statement of the results for the interim periods presented. The financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial reporting and Securities and Exchange Commission regulations. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted pursuant to such rules and regulations. In the opinion of management, the financial statements reflect all adjustments (of a normal and recurring nature) which are necessary for a fair presentation of the financial position, results of operations and cash flows for the interim periods presented. The results of operations for the three months ended May 31, 2008 are not necessarily indicative of the results to be expected for the entire fiscal year. These financial statements should be read in conjunction with the audited financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended February 29, 2008.

## Stock-Based Compensation

At May 31, 2008, the Company had stock-based compensation plans for employees and nonemployee directors that authorized the granting of stock awards.

Effective March 1, 2006, the Company adopted the recognition provisions of Statement of Financial Accounting Standard No. 123R, Share-Based Payment (SFAS No. 123R), using the modified-prospective transition method. Under this transition method, compensation cost in 2006 includes the portion vesting in the period for (1) all share-based payments granted prior to, but not vested, as of March 1, 2006, based on the grant date fair value estimated in accordance with the original provisions of SFAS No. 123, and (2) all share-based payments granted subsequent to March 1, 2006, based on the grant date fair value estimated in accordance with the provisions of SFAS No. 123R.

The Company recognized total equity-based compensation expense of \$47,080 for the quarter ended May 31, 2008. Compensation costs related to share-based compensation are generally amortized over the vesting period in selling, general and administrative expenses in the statement of operations.



**Table of Contents****NOTE 1 NATURE OF OPERATIONS AND BASIS OF PRESENTATION CONTINUED****Stock-Based Compensation Continued**

Prior to adopting SFAS No. 123R, the Company presented all benefits from tax deductions arising from equity-based compensation as a non-cash transaction in the Statement of Cash Flows. SFAS No. 123R requires that the tax benefits in excess of the compensation cost recognized for those exercised options be classified as cash provided by financing activities. No excess tax benefit was included in net cash provided by financing activities for the first quarter ended May 31, 2008.

There were no options granted during the three-month period ended May 31, 2008. The weighted-average fair value of stock options granted during the three-month periods ended May 31, 2007 was \$2.69. As of May 31, 2008, there was \$0 of unrecognized compensation cost related to non-vested share-based compensation that is expected to be recognized over the remainder of fiscal 2008.

The fair value of each option grant is estimated on the date of grant using the Black-Scholes option-pricing model utilizing the following weighted average assumptions:

|                                 | Three Months Ended<br>May 31, |         |
|---------------------------------|-------------------------------|---------|
|                                 | 2008                          | 2007    |
| Expected dividend yield         | n/a                           | 2.60%   |
| Expected stock price volatility | n/a                           | 20%     |
| Risk-free interest rate         | n/a                           | 4.7%    |
| Expected life of options        | n/a                           | 5 years |

**NOTE 2 EARNINGS PER SHARE**

Basic earnings per share is calculated using the weighted average number of common shares outstanding. Diluted earnings per share reflects the potential dilution that could occur from common shares issuable through stock options. For the three months ended May 31, 2008 and 2007 141,624 and 138,663 stock options were excluded, respectively, from the computation of earnings per share because their effect would have been anti-dilutive.

**NOTE 3 INVENTORIES**

Inventories consist of the following:

|                          | May 31, 2008 | February 29,<br>2008 |
|--------------------------|--------------|----------------------|
| Ingredients and supplies | \$ 1,840,306 | \$ 1,985,929         |
| Finished candy           | 1,944,251    | 2,029,530            |
| Total inventories        | \$ 3,784,557 | \$ 4,015,459         |

**NOTE 4 PROPERTY AND EQUIPMENT, NET**

Property and equipment consists of the following:

|                          | May 31, 2008 | February 29,<br>2008 |
|--------------------------|--------------|----------------------|
| Land                     | \$ 513,618   | \$ 513,618           |
| Building                 | 4,707,381    | 4,717,230            |
| Machinery and equipment  | 6,848,435    | 6,855,408            |
| Furniture and fixtures   | 657,664      | 699,473              |
| Leasehold improvements   | 347,124      | 428,937              |
| Transportation equipment | 350,714      | 350,714              |
|                          | 13,424,936   | 13,565,380           |

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|                               |              |              |
|-------------------------------|--------------|--------------|
| Less accumulated depreciation | 7,877,315    | 7,900,272    |
| Property and equipment net    | \$ 5,547,621 | \$ 5,665,108 |

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**Table of Contents****NOTE 5 STOCKHOLDERS EQUITY****Stock Dividend**

On July 10, 2007 the Board of Directors declared a 5 percent stock dividend payable on July 31, 2007 to shareholders of record as of July 20, 2007. Shareholders received one additional share of Common Stock for every twenty shares owned prior to the record date. Subsequent to the dividend there were 6,380,945 shares outstanding.

**Stock Repurchases**

Between January 9, 2008 and February 8, 2008, the Company repurchased 391,600 shares at an average price of \$11.94. Between August 15, 2007 and August 28, 2007, the Company repurchased 16,000 shares at an average price of \$15.96 per share. Between March 1, 2007 and May 15, 2007 the Company repurchased 76,335 shares at an average price of \$13.12 per share. Between May 1, 2006 and February 28, 2007 the Company repurchased 253,141 shares at an average price of \$12.94 per share. Between March 24, 2006 and April 28, 2006 the Company repurchased 74,249 shares at an average price of \$14.90 per share.

**Cash Dividend**

The Company paid a quarterly cash dividend of \$0.10 per common share on March 14, 2008 to shareholders of record on February 29, 2008. On May 8, 2008 the Company declared a quarterly cash dividend of \$0.10 per common share payable on June 13, 2008 to shareholders of record on June 2, 2008.

Future declaration of dividends will depend on, among other things, the Company's results of operations, capital requirements, financial condition and on such other factors as the Company's Board of Directors may in its discretion consider relevant and in the best long term interest of the shareholders.

**NOTE 6 SUPPLEMENTAL CASH FLOW INFORMATION**

|                               | Three Months Ended<br>May 31, |           |
|-------------------------------|-------------------------------|-----------|
|                               | 2008                          | 2007      |
| Cash paid for:                |                               |           |
| Interest                      | \$ 4,541                      | \$        |
| Income taxes                  | 88,343                        | 304,558   |
| Non-Cash Financing Activities |                               |           |
| Dividend payable              | \$ 400                        | \$ 56,423 |

**NOTE 7 OPERATING SEGMENTS**

The Company classifies its business interests into two reportable segments: Franchising and Manufacturing. The Company-owned retail stores provide an environment for testing consumer behavior, various pricing strategies, new products and promotions, operating and training methods and merchandising techniques. All Company-owned retail stores are evaluated by management in relation to their contribution to franchising efforts and are included in the Franchising segment. The accounting policies of the segments are the same as those described in the summary of significant accounting policies in Note 1 to the Company's financial statements included in the Company's annual report on Form 10-K for the year ended February 29, 2008. The Company evaluates performance and allocates resources based on operating contribution, which excludes unallocated corporate general and administrative costs and income tax expense or benefit. The Company's reportable segments are strategic businesses that utilize common merchandising, distribution, and marketing functions, as well as common information systems and corporate administration. All inter-segment sales prices are market based. Each segment is managed separately because of the differences in required infrastructure and the difference in products and services:

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|                                   | Franchising  | Manufacturing | Other     | Total        |
|-----------------------------------|--------------|---------------|-----------|--------------|
| Three Months Ended May 31, 2008   |              |               |           |              |
| Total revenues                    | \$ 1,988,852 | \$ 5,395,106  | \$        | \$ 7,383,958 |
| Intersegment revenues             |              | (323,483)     |           | (323,483)    |
| Revenue from external customers   | 1,988,852    | 5,071,623     |           | 7,060,475    |
| Segment profit (loss)             | 908,140      | 1,366,827     | (653,034) | 1,621,933    |
| Total assets                      | 2,365,689    | 10,741,610    | 2,871,866 | 15,979,165   |
| Capital expenditures              | 25,967       | 19,377        | 29,829    | 75,173       |
| Total depreciation & amortization | 45,655       | 102,308       | 50,548    | 198,511      |

## Three Months Ended May 31, 2007

|                                   |              |              |           |              |
|-----------------------------------|--------------|--------------|-----------|--------------|
| Total revenues                    | \$ 1,770,463 | \$ 5,988,186 | \$        | \$ 7,758,649 |
| Intersegment revenues             |              | (479,764)    |           | (479,764)    |
| Revenue from external customers   | 1,770,463    | 5,508,422    |           | 7,278,885    |
| Segment profit (loss)             | 534,431      | 1,780,247    | (656,131) | 1,658,547    |
| Total assets                      | 2,301,236    | 11,260,866   | 5,004,893 | 18,566,995   |
| Capital expenditures              |              | 37,062       | 92,821    | 129,883      |
| Total depreciation & amortization | 47,004       | 100,498      | 44,788    | 192,290      |

## NOTE 8 GOODWILL AND INTANGIBLE ASSETS

Intangible assets consist of the following:

|  | Amortization<br>Period | May 31, 2008               |                             | February 29, 2008          |                             |
|--|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|
|  |                        | Gross<br>Carrying<br>Value | Accumulated<br>Amortization | Gross<br>Carrying<br>Value | Accumulated<br>Amortization |
| Intangible assets subject to<br>amortization     |                        |                            |                             |                            |                             |
| Store design                                     | 10 Years               | \$ 205,777                 | \$ 132,592                  | \$ 205,777                 | \$ 127,314                  |
| Packaging licenses                               | 3-5 Years              | 120,830                    | 110,414                     | 120,830                    | 109,164                     |
| Packaging design                                 | 10 Years               | 430,973                    | 276,605                     | 430,973                    | 264,855                     |
| Trademark  |                        | 20,000                     |                             | 20,000                     |                             |
| Total  |                        | 777,580                    | 519,611                     | 777,580                    | 501,333                     |
| Intangible assets not subject to<br>amortization |                        |                            |                             |                            |                             |
| Franchising segment-                             |                        |                            |                             |                            |                             |
| Company stores goodwill                          |                        | 1,011,458                  | 267,020                     | 1,011,458                  | 267,020                     |
| Franchising goodwill                             |                        | 295,000                    | 197,682                     | 295,000                    | 197,682                     |
| Manufacturing segment-Goodwill                   |                        | 295,000                    | 197,682                     | 295,000                    | 197,682                     |
| Total Goodwill                                   |                        | 1,601,458                  | 662,384                     | 1,601,458                  | 662,384                     |

Total intangible assets \$ 2,379,038 \$ 1,181,995 \$ 2,379,038 \$ 1,163,717  
Amortization expense related to intangible assets totaled \$18,278 and \$18,279 during the three months ended May 31, 2008 and 2007, respectively. The aggregate estimated amortization expense for intangible assets remaining as of May 31, 2008 is as follows:

|            |         |
|------------|---------|
| 2009       | 54,800  |
| 2010       | 73,100  |
| 2011       | 64,400  |
| 2012       | 40,200  |
| 2013       | 4,700   |
| Thereafter | 769     |
| Total      | 237,969 |

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**NOTE 9 RECENT ACCOUNTING PRONOUNCEMENTS**

In September 2006, the FASB issued SFAS 157, Fair Value Measurements. SFAS 157 establishes a framework for measuring fair value under GAAP and expands disclosures about fair value measurement. SFAS 157 also creates consistency and comparability in fair value measurements among the many accounting pronouncements that require fair value measurements but does not require any new fair value measurements. SFAS 157 is effective for fiscal years (including interim periods) beginning after November 15, 2007. The Company has adopted SFAS No. 157 in fiscal 2009 and it has not had a significant impact on the Company's financial statements.

In February 2007, the FASB issued SFAS 159, The Fair Value Option for Financial Assets and Financial Liabilities Including an amendment of FASB Statement No. 115. This standard amends SFAS 115, Accounting for Certain Investment in Debt and Equity Securities, with respect to accounting for a transfer to the trading category for all entities with available-for-sale and trading securities electing the fair value option. This standard allows companies to elect fair value accounting for many financial instruments and other items that currently are not required to be accounted as such, allows different applications for electing the option for a single item or groups of items, and requires disclosures to facilitate comparisons of similar assets and liabilities that are accounted for differently in relation to the fair value option. SFAS 159 is effective for fiscal years beginning after November 15, 2007. The Company has adopted SFAS No. 159 in fiscal 2009 and it has not had a significant impact on the Company's financial statements.

In December 2007, the FASB issued SFAS No. 141 (revised 2007), Business Combinations, which replaces FASB Statement No. 141. SFAS No. 141R establishes principles and requirements for how an acquirer recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, any noncontrolling interest in the acquiree and the goodwill acquired. The Statement also establishes disclosure requirements which will enable users to evaluate the nature and financial effects of the business combination. SFAS No. 141R is effective as of the beginning of an entity's fiscal year that begins after December 15, 2008 (Fiscal 2010). The Company is in the process of evaluating the potential impact, if any, of the adoption of SFAS No. 141R.

In December 2007, the FASB issued SFAS No. 160, Noncontrolling Interests in Consolidated Financial Statements an amendment of Accounting Research Bulletin No. 51, which establishes accounting and reporting standards for ownership interests in subsidiaries held by parties other than the parent, the amount of consolidated net income attributable to the parent and to the noncontrolling interest, changes in a parent's ownership interest and the valuation of retained noncontrolling equity investments when a subsidiary is deconsolidated. The Statement also establishes reporting requirements that provide sufficient disclosures that clearly identify and distinguish between the interests of the parent and the interests of the noncontrolling owners. SFAS No. 160 is effective as of the beginning of an entity's fiscal year that begins after December 15, 2008 (Fiscal 2010). The Company is in the process of evaluating the potential impact, if any, of the adoption of SFAS No. 160.

In March 2008, the FASB issued SFAS 161, Disclosures about Derivative Instruments and Hedging Activities, an amendment of FASB Statement No. 133, Accounting for Derivative Instruments and Hedging Activities, which expands disclosures to include information about the fair value of derivatives, related credit risks and a company's strategies and objectives for using derivatives. SFAS 161 is effective as of the beginning of an entity's fiscal year that begins after November 15, 2008 (Fiscal 2010). The Company is in the process of evaluating the potential impact, if any, of the adoption of SFAS No. 160.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

**A Note About Forward-Looking Statements**

*The following discussion and analysis of the financial condition and results of operations of the Company should be read in conjunction with the unaudited financial statements and related Notes of the Company included elsewhere in this report. The nature of the Company's operations and the environment in which it operates subject it to changing economic, competitive, regulatory and technological conditions, risks and uncertainties. The statements included in this report other than statements of historical fact, are forward-looking statements and include statements regarding the Company's cash flow, dividends, operating income and future growth. Many of the forward-looking statements contained in this document may be identified by the use of forward-looking words such as will, believe, expect, anticipate, estimate and potential, or similar expressions. Factors which could cause results to differ include, but are not limited to: changes in the confectionery business environment, seasonality, consumer interest in the Company's products, general economic conditions, consumer trends, costs and availability of raw materials, competition and the effect of government regulation. Government regulation which the Company and its franchisees either are or may be subject to and which could cause results to differ from forward-looking statements include, but are not limited to: local, state and federal laws regarding health, sanitation, safety, building and fire codes, franchising, employment, manufacturing, packaging and distribution of food products and motor carriers. For a detailed discussion of the risks and uncertainties that may cause the Company's actual results to differ from the forward-looking statements contained herein, please see the Risk Factors contained in the Company's 10-K for the fiscal year ended February 29, 2008 which can be viewed at the SEC's website at [www.sec.gov](http://www.sec.gov) or through our website at [www.rmcf.com](http://www.rmcf.com). These forward-looking statements apply only as of the date of this report. As such they should not be unduly relied upon for more current circumstances. Except as required by law, the Company is not obligated to release publicly any revisions to these forward-looking statements that might reflect events or circumstances occurring after the date of this report or those that might reflect the occurrence of unanticipated events.*

The Company is a product-based international franchiser. The Company's revenues and profitability are derived principally from its franchised system of retail stores that feature chocolate and other confectionery products. The Company also sells its candy in selected locations outside its system of retail stores to build brand awareness. The Company operates four retail units as a laboratory to test marketing, design and operational initiatives.

The Company is subject to seasonal fluctuations in sales because of the location of its franchisees, which are located in street fronts, tourist locations, outlet centers and regional centers. Seasonal fluctuation in sales cause fluctuations in quarterly results of operations. Historically, the strongest sales of the Company's products have occurred during the Christmas holiday and summer vacation seasons. Additionally, quarterly results have been, and in the future are likely to be, affected by the timing of new store openings and sales of franchises. Because of the seasonality of the Company's business and the impact of new store openings and sales of franchises, results for any quarter are not necessarily indicative of results that may be achieved in other quarters or for a full fiscal year.

The most important factors in continued growth in the Company's earnings are ongoing unit growth, increased same store sales and increased same store pounds purchased from the factory. Historically, unit growth has more than offset decreases in same store sales and same store pounds purchased.

The Company's ability to successfully achieve expansion of its Rocky Mountain Chocolate Factory franchise system depends on many factors not within the Company's control including the availability of suitable sites for new store establishment and the availability of qualified franchisees to support such expansion.

Efforts to reverse the decline in same store pounds purchased from the factory by franchised stores and to increase total factory sales depend on many factors, including new store openings and the receptivity of the Company's franchise system to the Company's product introductions and promotional programs. Same store pounds purchased in the first quarter of fiscal 2009 declined approximately 14% compared with the same period in fiscal 2008.

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As a result, the actual results realized by the Company could differ materially from the results discussed in or contemplated by the forward-looking statements made herein. Readers are cautioned not to place undue reliance on the forward-looking statements in this Quarterly Report on Form 10-Q.

**Results of Operations****Three Months Ended May 31, 2008 Compared to the Three Months Ended****May 31, 2007**

Basic earnings per share increased 6.3% from \$.16 for the three months ended May 31, 2007 to \$.17 for the three months ended May 31, 2008. Revenues decreased 3.0% from the first quarter of fiscal 2008 to the first quarter of fiscal 2009. Operating income was unchanged at \$1.6 million in the first quarter of fiscal 2008 and the first quarter of fiscal 2009. Net income decreased 2.7% from \$1,032,000 in the first quarter of fiscal 2008 to \$1,004,000 in the first quarter of fiscal 2009. The decrease in revenues and net income for the first quarter of fiscal 2009 versus the same period in fiscal 2008 was due primarily to a decrease in sales to customers outside the system of franchise stores and a decrease of 14% in same store pounds purchased, partially offset by growth in the average number of franchise stores in operation and the corresponding increase in revenue.

## Revenues

| (\$ s in thousands)        | Three Months Ended |           | Change    | %      |
|----------------------------|--------------------|-----------|-----------|--------|
|                            | 2008               | 2007      |           |        |
| Factory sales              | \$5,071.6          | \$5,508.4 | \$(436.8) | (7.9%) |
| Retail sales               | 378.7              | 404.3     | (25.6)    | (6.3%) |
| Franchise fees             | 168.5              | 71.0      | 97.5      | 137.3% |
| Royalty and Marketing fees | 1,441.7            | 1,295.2   | 146.5     | 11.3%  |
| Total                      | \$7,060.5          | \$7,278.9 | \$(218.4) | (3.0%) |

## Factory Sales

The decrease in factory sales for the first quarter of fiscal 2009 versus the same period in fiscal 2008 was primarily due to a 25.9% decrease in product shipments to customers outside our system of franchised retail stores and a 14% decrease in same store pounds purchased by franchised stores, partially offset by a 3.5% increase in the average number of franchised stores in operation to 327 in the first quarter of fiscal 2009 from 316 in the first quarter of fiscal 2008.

## Retail Sales

The decrease in retail sales resulted primarily from a decrease in the average number of Company owned stores in operation from 5 during the first quarter of fiscal 2008 to 4 in the first quarter of fiscal 2009. In the first quarter, same store sales at Company-owned stores decreased 5.1% from the first quarter of fiscal 2008 compared to the first quarter of fiscal 2009.

## Royalties, Marketing Fees and Franchise Fees

Royalties and marketing fees increased 11.3% in the first quarter of fiscal 2009 compared with the first quarter of fiscal 2008. The increase in royalty and marketing fees resulted from an increase in the effective royalty rate, related to the Company's factory purchase based royalty structure and an increase in the average number of domestic units in operation from 277 in the first quarter of fiscal 2008 to 286 in the first quarter of fiscal 2009. Same store sales decreased 2.5% compared with the same period in the prior year. Franchise fee revenue increased as a result of an increase in the number of franchise store openings from 4 in the first quarter of fiscal 2008 to 8 openings in the first quarter of fiscal 2009, and the corresponding increase in franchise fees.



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## Costs and Expenses

| (\$ s in thousands)            | Three Months Ended<br>May 31, |           | Change    | %<br>Change |
|--------------------------------|-------------------------------|-----------|-----------|-------------|
|                                | 2008                          | 2007      |           |             |
| Cost of sales factory adjusted | \$3,548.9                     | \$3,624.8 | \$ (75.9) | (2.1%)      |
| Cost of sales retail           | 148.1                         | 164.4     | (16.3)    | (9.9%)      |
| Franchise costs                | 319.5                         | 422.6     | (103.1)   | (24.4%)     |
| Sales and marketing            | 390.6                         | 358.9     | 31.7      | 8.8%        |
| General and administrative     | 625.1                         | 644.1     | (19.0)    | (2.9%)      |
| Retail operating               | 212.1                         | 246.8     | (34.7)    | (14.1%)     |
| Total                          | \$5,244.3                     | \$5,461.6 | \$(217.3) | (4.0%)      |
| Adjusted Gross margin          |                               |           |           |             |

| (\$ s in thousands)           | Three Months Ended<br>May 31, |           | Change    | %<br>Change |
|-------------------------------|-------------------------------|-----------|-----------|-------------|
|                               | 2008                          | 2007      |           |             |
| Factory adjusted gross margin | \$1,522.7                     | \$1,883.6 | \$(360.9) | (19.2%)     |
| Retail                        | 230.6                         | 239.9     | (9.3)     | (3.9%)      |
| Total                         | \$1,753.3                     | \$2,123.5 | \$(370.2) | (17.4%)     |

(Percent)

|                               |       |       |        |         |
|-------------------------------|-------|-------|--------|---------|
| Factory adjusted gross margin | 30.0% | 34.2% | (4.2%) | (12.3%) |
| Retail                        | 60.9% | 59.3% | 1.6%   | 2.7%    |
| Total                         | 32.2% | 35.9% | (3.7%) | (10.3%) |

Adjusted gross margin is equal to gross margin minus depreciation and amortization expense. We believe adjusted gross margin is helpful in understanding our past performance as a supplement to gross margin and other performance measures calculated in conformity with accounting principles generally accepted in the United States ( GAAP ). We believe that adjusted gross margin is useful to investors because it provides a measure of operating performance and our ability to generate cash that is unaffected by non-cash accounting measures. Additionally, we use adjusted gross margin rather than gross margin to make incremental pricing decisions. Adjusted gross margin has limitations as an analytical tool because it excludes the impact of depreciation and amortization expense and you should not consider it in isolation or as a substitute for any measure reported under GAAP. Our use of capital assets makes depreciation and amortization expense a necessary element of our costs and our ability to generate income. Due to these limitations, we use adjusted gross margin as a measure of performance only in conjunction with GAAP measures of performance such as gross margin. The following table provides a reconciliation of adjusted gross margin to gross margin, the most comparable performance measure under GAAP:

| (\$ s in thousands)                | Three Months Ended<br>May 31, |           |
|------------------------------------|-------------------------------|-----------|
|                                    | 2008                          | 2007      |
| Factory adjusted gross margin      | \$1,522.7                     | \$1,883.6 |
| Less: Depreciated and Amortization | 97.0                          | 95.1      |
| Factory GAAP gross margin          | \$1,425.7                     | \$1,788.5 |
| Cost of Sales                      |                               |           |

The decrease in factory margin is due primarily to lower manufacturing efficiencies associated with lower production volume and higher commodity prices during the first quarter of fiscal 2009 versus the same period in the prior year.

The increase in Company-owned store margin is due primarily to mix of product sold during the first quarter of fiscal 2009 versus the first quarter of fiscal 2008.

#### Franchise Costs

The decrease in franchise costs for the first quarter of fiscal 2009 versus the same period in fiscal 2008 is due primarily to a decrease in professional fees. As a percentage of total royalty and marketing fees and franchise fee revenue, franchise costs decreased to 19.8% in the first quarter of fiscal 2009 from 30.9% in the first quarter of fiscal 2008. This decrease as a percentage of royalty, marketing and franchise fees is primarily a result of lower franchise costs relative to revenues.

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**Sales and Marketing**

The increase in sales and marketing costs for the first quarter of fiscal 2009 versus the same period in fiscal 2008 is due primarily higher promotional costs for franchise stores.

**General and Administrative**

The decrease in general and administrative costs for the first quarter of fiscal 2009 versus the same period in fiscal 2008 is due primarily to a decrease in professional fees. As a percentage of total revenues, general and administrative expenses increased to 8.9% in the first quarter of fiscal 2009 compared to 8.8% in the first quarter of fiscal 2008.

**Retail Operating Expenses**

This decrease in retail operating expenses was due primarily to a decrease in the average number of Company owned stores in operation from 5 during the first quarter of fiscal 2008 to 4 in the first quarter of fiscal 2009. Retail operating expenses, as a percentage of retail sales, decreased from 61.0% in the first quarter of fiscal 2008 to 56.0% in the first quarter of fiscal 2009.

**Depreciation and Amortization**

Depreciation and amortization of \$199,000 in the first quarter of fiscal 2009 increased 3.2% from \$192,000 in the first quarter of fiscal 2008 due to an increase in depreciable property and equipment and the corresponding increase in depreciation expense.

**Other, Net**

Other, net of \$4,300 realized in the first quarter of fiscal 2009 represents a decrease of \$29,200 from the \$33,500 realized in the first quarter of fiscal 2008 due to lower average outstanding cash balances and an increase in interest expense incurred related to use of the operating line of credit.

**Income Tax Expense**

The Company's effective income tax rate in the first quarter of fiscal 2009 was 38.1% which is an increase of 0.3% compared to the first quarter of fiscal 2008. The increase in the effective tax rate is primarily due to increased income in states with higher income tax rates.

**Liquidity and Capital Resources**

As of May 31, 2008, working capital was \$5.7 million, compared with \$5.2 million as of February 29, 2008, an increase of \$500,000. The increase in working capital was primarily due to operating results.

Cash and cash equivalent balances increased from \$676,000 as of February 29, 2008 to \$924,000 as of May 31, 2008 as a result of cash flow generated by operating activities being greater than cash flows used by financing and investing activities. The Company's current ratio was 2.79 to 1 at May 31, 2008 in comparison with 2.35 to 1 at February 29, 2008. The Company monitors current and anticipated future levels of cash and cash equivalents in relation to anticipated operating, financing and investing requirements.

The Company has a \$5 million (\$5 million available as of May 31, 2008) working capital line of credit collateralized by substantially all of the Company's assets with the exception of the Company's retail store assets. The line is subject to renewal in July, 2008.

The Company believes cash flows generated by operating activities and available financing will be sufficient to fund the Company's operations at least through the end of fiscal 2009.

**Impact of Inflation**

Inflationary factors such as increases in the costs of ingredients and labor directly affect the Company's operations. Most of the Company's leases provide for cost-of-living adjustments and require the Company to pay taxes, insurance and maintenance expenses, all of which are subject to inflation. Additionally the Company's future lease costs for new facilities may include

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potentially escalating costs of real estate and construction. There is no assurance that the Company will be able to pass on increased costs to its customers.

Depreciation expense is based on the historical cost to the Company of its fixed assets, and is therefore potentially less than it would be if it were based on current replacement cost. While property and equipment acquired in prior years will ultimately have to be replaced at higher prices, it is expected that replacement will be a gradual process over many years.

**Seasonality**

The Company is subject to seasonal fluctuations in sales, which cause fluctuations in quarterly results of operations. Historically, the strongest sales of the Company's products have occurred during the Christmas holiday and summer vacation seasons. In addition, quarterly results have been, and in the future are likely to be, affected by the timing of new store openings and sales of franchises. Because of the seasonality of the Company's business and the impact of new store openings and sales of franchises, results for any quarter are not necessarily indicative of results that may be achieved in other quarters or for a full fiscal year.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

The Company does not engage in commodity futures trading or hedging activities and does not enter into derivative financial instrument transactions for trading or other speculative purposes. The Company also does not engage in transactions in foreign currencies or in interest rate swap transactions that could expose the Company to market risk. However, the Company is exposed to some commodity price and interest rate risks.

The Company frequently enters into purchase contracts of between six to eighteen months for chocolate and certain nuts. These contracts permit the Company to purchase the specified commodity at a fixed price on an as-needed basis during the term of the contract. Because prices for these products may fluctuate, the Company may benefit if prices rise during the terms of these contracts, but it may be required to pay above-market prices if prices fall and it is unable to renegotiate the terms of the contract.

As of May 31, 2008, all of the Company's long-term debt was paid in full. The Company also has a \$5.0 million bank line of credit that bears interest at a variable rate. As of May 31, 2008, no amount was outstanding under the line of credit. The Company does not believe that it is exposed to any material interest rate risk related to its line of credit. The Chief Financial Officer and Chief Operating Officer of the Company has primary responsibility over the Company's long-term and short-term debt and for determining the timing and duration of commodity purchase contracts and negotiating the terms and conditions of those contracts.

**Item 4. Controls and Procedures**

Under the supervision and with the participation of management, including the principal executive officer and principal financial officer, the Company has evaluated the effectiveness of the design and operation of the disclosure controls and procedures within 90 days of the filing date of this quarterly report, and, based on their evaluation, the Company's principal executive officer and principal financial officer have concluded that these controls and procedures are effective to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Act is accumulated and communicated to our management, including our principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. There were no material changes in the Company's internal controls or in other factors that could materially affect these controls subsequent to the date of their evaluation. Disclosure controls and procedures are the Company's controls and other procedures that are designed to ensure that information required to be disclosed in the reports that the Company files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms. There were no changes in the Company's internal control over financial reporting that occurred during the last quarter that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

**Table of Contents****PART II. OTHER INFORMATION**

## Item 1. Legal Proceedings

The Company is not currently involved in any material legal proceedings other than routine litigation incidental to its business.

## Item 1A. Risk Factors

In addition to the other information set forth in this Quarterly Report on Form 10-Q, you should carefully consider the factors discussed in Part 1, Item 1A. Risk Factors in our Annual Report on Form 10-K for the fiscal year ended February 29, 2008. There have been no material changes in our risk factors from those disclosed in our Annual Report on Form 10-K.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

## Issuer Purchases of Equity Securities

| Period     | (a) Total<br>Number of<br>Shares<br>Purchased | (b) Average<br>Price<br>Paid per<br>Share | (c) Total<br>Number of<br>Shares<br>Purchased as<br>Part of<br>Publicly<br>Announced<br>Plans or<br>Programs <sup>(1)</sup> | (d) Approximate<br>Dollar Value of<br>Shares that May<br>Yet<br>Be Purchased<br>Under<br>the Plans or<br>Programs <sup>(2)</sup> |
|------------|---|---|---|--|
| March 2008 |   |   |   | \$ 3,003,867   |
| April 2008 |   |   |   | 3,003,867  |
| May 2008   |   |   |   | 3,003,867  |
| Total      |   |   |   | \$ 3,003,867   |

(1) During the first quarter of Fiscal 2009 ending May 31, 2008, the Company purchased -0- shares of the Company's common stock in the open market.

(2) On January 5, 2006, May 4, 2006 and May 25, 2006 the Company announced plans to repurchase up to \$2,000,000 of the Company's

common stock,  
on May 10,  
2007 the  
Company  
announced plans  
to repurchase up  
to \$5,000,000 of  
the Company's  
common stock  
and on  
February 19,  
2008 the  
Company  
announced plans  
to repurchase up  
to \$3,000,000 of  
the Company's  
common stock  
in the open  
market or in  
private  
transactions,  
whenever  
deemed  
appropriate by  
management.  
The plans were  
only to expire  
once the  
designated  
amounts were  
reached. The  
January 5, 2006  
plan was  
completed in  
May 2006. The  
May 4, 2006  
plan was  
completed in  
July 2006. The  
May 25, 2006  
plan was  
completed in  
May 2007. The  
May 10, 2007  
plan was  
completed in  
February 2008.  
The Company  
plans to  
continue the

February 19,  
2008 plan until  
it has been  
completed.

Item 3. Defaults Upon Senior Securities

None

Item 4. Submission of Matters to a Vote of Security Holders

None

Item 5. Other Information

None

Item 6. Exhibits

3.1 Articles of Incorporation of the Registrant, as amended, incorporated by reference to Exhibit 3.1 to Annual Report on Form 10-K of the Registrant for the year ended February 28, 2007

3.2 By-laws of the Registrant, as amended on December 11, 2007, incorporated by reference to Exhibit 3.1 to Current Report on Form 8-K of the Registrant filed on December 14, 2007

10.1 \* Current form of franchise agreement used by the Registrant

31.1 \* Certification Filed Pursuant To Section 302 Of The Sarbanes-Oxley Act of 2002, Chief Executive Officer

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Item 6. Exhibits Continued

31.2 \* Certification Filed Pursuant To Section 302 Of The Sarbanes-Oxley Act of 2002, Chief Financial Officer

32.1 \* Certification Furnished Pursuant To Section 906 Of The Sarbanes-Oxley Act of 2002, Chief Executive Officer

32.2 \* Certification Furnished Pursuant To Section 906 of The Sarbanes-Oxley Act of 2002, Chief Financial Officer

\* Filed herewith.

**Signature**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ROCKY MOUNTAIN CHOCOLATE FACTORY,  
INC.  
(Registrant)

Date: July 10, 2008

/s/ Bryan J. Merryman  
Bryan J. Merryman, Chief Operating Officer,  
Chief Financial Officer, Treasurer and Director

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Exhibit Index

Exhibit No. Description

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\* Filed herewith.