CLAIRES STORES INC
Form 10-Q
May 28, 2010

# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 <br> FORM 10-Q 

## p QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended May 1, 2010

## OR

## o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

## For the transition period from

 to $\qquad$Commission File Nos. 1-8899 and 333-148108
Claire s Stores, Inc.
(Exact name of registrant as specified in its charter)

## Florida

(State or other jurisdiction of incorporation or organization)

2400 West Central Road, Hoffman Estates, Illinois 60195
(Address of principal executive offices)

Registrant s telephone number, including area code: (847) 765-1100
Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes p No o

Indicate by check mark whether registrant has submitted electronically and posted on its corporate web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files ) Yeso No o

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of large accelerated filer , accelerated filer , and smaller reporting company in Rule 12b-2 of the Exchange Act.

| Large accelerated | Accelerated filer o | Non-accelerated filer p <br> filer o | (Do not check if a smaller reporting <br> company) |
| :--- | :---: | :---: | :---: | | Smaller reporting |
| ---: |
| company o |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No p

As of May 1, 2010, 100 shares of the Registrant s common stock, $\$ 0.001$ par value, were outstanding.

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## PART I. FINANCIAL INFORMATION CLAIRE S STORES, INC. AND SUBSIDIARIES UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS

|  | May 1, 2010 |  | $\begin{gathered} \text { January } 30, \\ 2010 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 220,011 | \$ | 198,708 |
| Inventories |  | 110,031 |  | 110,338 |
| Prepaid expenses |  | 31,264 |  | 32,873 |
| Other current assets |  | 21,328 |  | 28,236 |
| Total current assets |  | 382,634 |  | 370,155 |
| Property and equipment: |  |  |  |  |
| Land and building |  |  |  | 19,318 |
| Furniture, fixtures and equipment |  | 165,335 |  | 162,602 |
| Leasehold improvements |  | 228,475 |  | 228,503 |
|  |  | $393,810$ |  | $410,423$ |
| Less accumulated depreciation and amortization |  | $(190,539)$ |  | $(182,439)$ |
|  |  | 203,271 |  | 227,984 |
| Leased property under capital leases: |  |  |  |  |
| Building |  | 18,055 |  |  |
| Less accumulated depreciation and amortization |  | (226) |  |  |
|  |  | 17,829 |  |  |
| Intangible assets, net of accumulated amortization of \$35,436 and |  |  |  |  |
| \$32,532, respectively |  | 573,931 |  | 580,027 |
| Deferred financing costs, net of accumulated amortization of |  |  |  |  |
| \$32,949 and \$29,949, respectively |  | 44,641 |  | 47,641 |
| Other assets |  | 55,805 |  | 58,242 |
| Goodwill |  | 1,550,056 |  | 1,550,056 |
|  |  | 2,224,433 |  | 2,235,966 |
| Total assets | \$ | 2,828,167 | \$ | 2,834,105 |

## LIABILITIES AND STOCKHOLDER S DEFICIT

Current liabilities:


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## CLAIRE S STORES, INC. AND SUBSIDIARIES UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (LOSS)

(in thousands)


See Accompanying Notes to Unaudited Condensed Consolidated Financial Statements.

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## CLAIRE S STORES, INC. AND SUBSIDIARIES UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (in thousands)

|  | Three <br> Months Ended May 1, 2010 | Three <br> Months <br> Ended <br> May 2, 2009 |
| :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |
| Net loss | \$ (12,300) | \$ $(29,023)$ |
| Adjustments to reconcile net loss to net cash provided by operating activities: |  |  |
| Depreciation and amortization | 16,366 | 18,155 |
| Amortization of lease rights and other assets | 1,028 | 494 |
| Amortization of debt issuance costs | 2,535 | 2,632 |
| Payment in kind interest expense | 9,651 | 9,549 |
| Net accretion of favorable (unfavorable) lease obligations | (476) | (615) |
| Loss on sale/retirement of property and equipment, net | 236 | 4 |
| Gain on early debt extinguishment | $(4,487)$ |  |
| Stock compensation expense | 1,220 | 521 |
| (Increase) decrease in: |  |  |
| Inventories | (792) | 3,642 |
| Prepaid expenses | 1,439 | $(11,874)$ |
| Other assets | 6,052 | 2,046 |
| Increase (decrease) in: |  |  |
| Trade accounts payable | 3,799 | 6,139 |
| Income taxes payable | $(2,329)$ | $(1,551)$ |
| Accrued interest payable | 12,727 | 14,771 |
| Accrued expenses and other liabilities | (25) | $(3,349)$ |
| Deferred income taxes | 474 | (108) |
| Deferred rent expense | 787 | (784) |
| Net cash provided by operating activities | 35,905 | 10,649 |
| Cash flows from investing activities: |  |  |
| Acquisition of property and equipment, net | $(8,218)$ | $(5,185)$ |
| Acquisition of intangible assets/lease rights | (189) | (340) |
| Proceeds from sale of property | 16,765 |  |
| Net cash provided by (used in) investing activities | 8,358 | $(5,525)$ |
| Cash flows from financing activities: |  |  |
| Credit facility payments | $(3,625)$ | $(3,625)$ |
| Note purchases | $(16,849)$ |  |
| Principal payments on capital leases | (765) |  |
| Net cash used in financing activities | $(21,239)$ | $(3,625)$ |
|  | $(1,721)$ | 630 |

Effect of foreign currency exchange rate changes on cash and cash equivalents

| Net increase in cash and cash equivalents | 21,303 | 2,129 |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Cash and cash equivalents at beginning of period |  | 198,708 | 204,574 |  |
|  |  |  |  |  |
| Cash and cash equivalents at end of period | 220,011 | $\$$ | 206,703 |  |
|  |  |  |  |  |
|  |  |  |  |  |
| Supplemental disclosure of cash flow information: | $\$$ | 2,721 | $\$$ | 423 |
| Income taxes paid | 17,838 |  | 18,356 |  |

See Accompanying Notes to Unaudited Condensed Consolidated Financial Statements.

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## CLAIRE S STORES, INC. AND SUBSIDIARIES <br> NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## 1. Basis of Presentation

The accompanying Unaudited Condensed Consolidated Financial Statements have been prepared in accordance with the instructions to Form 10-Q and do not include all of the information and footnotes required by U.S. generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair statement of the results for the interim periods presented have been included. These statements should be read in conjunction with the Consolidated Financial Statements and notes thereto included in the Annual Report on Form 10-K for the year ended January 30, 2010 filed with the Securities and Exchange Commission, including Note 2 to the Consolidated Financial Statements included therein which discusses principles of consolidation and summary of significant accounting policies.
The Unaudited Condensed Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States of America, which require management to make certain estimates and assumptions about future events. These estimates and the underlying assumptions affect the amounts of assets and liabilities reported, disclosures regarding contingent assets and liabilities and reported amounts of revenues and expenses. Such estimates include, but are not limited to, the value of inventories, goodwill, intangible assets, investment in joint venture and other long-lived assets, legal contingencies and assumptions used in the calculation of income taxes, retirement and other post-retirement benefits, stock-based compensation, derivative and hedging activities, residual values and other items. These estimates and assumptions are based on management s best estimates and judgment. Management evaluates its estimates and assumptions on an ongoing basis using historical experience and other factors, including the current economic environment, which management believes to be reasonable under the circumstances. Management adjusts such estimates and assumptions when facts and circumstances dictate. Illiquid credit markets, volatile equity, foreign currency, energy markets and declines in consumer spending have combined to increase the uncertainty inherent in such estimates and assumptions. As future events and their effects cannot be determined with precision, actual results could differ significantly from these estimates. Changes in those estimates will be reflected in the financial statements in those future periods when the changes occur.
Due to the seasonal nature of the retail industry and the Company s business, the results of operations for interim periods of the year are not necessarily indicative of the results of operations on an annualized basis.
The Company has evaluated subsequent events and transactions for potential recognition and disclosure in the financial statements through the day the financial statements were issued.

## 2. Significant Accounting Policies

Update to Significant Accounting Policies
The Company has updated certain portions of its significant accounting policies since it published its Annual Report on Form $10-\mathrm{K}$ as of and for the fiscal year ended January 30, 2010. The portions updated include the following: Capital Leases
Leased property meeting certain capital lease criteria is capitalized and the present value of the related lease payments is recorded as a liability. Amortization of capitalized leased assets is recorded using the straight-line method over the shorter of the estimated useful life or the initial lease term and is included in Depreciation and amortization. Interest expense is recognized on the outstanding capital lease obligation using the effective interest method and is recorded in Interest expense, net.

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## 3. Segment Information

The Company is organized based on the geographic markets in which it operates. Under this structure, the Company currently has two reportable segments: North America and Europe. Within its North American division, the Company accounts for the goods it sells to third parties under franchising agreements within Net sales and Cost of sales, occupancy and buying expenses in the accompanying Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income (Loss). Within its European division, the franchise fees the Company charges under the franchising agreements are reported in Other income, net in the accompanying Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income (Loss). The Company accounts for the results of operations of Claire s Nippon under the equity method and includes the results within Other income, net in the accompanying Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income (Loss) within the Company s North American division. Substantially all of the interest expense on the Company s outstanding debt is recorded in the Company s North American division.
Net sales and operating income for the three months ended May 1, 2010 and May 2, 2009 are as follows (in thousands):


Excluded from operating income (loss) for the North American segment are severance and transaction-related costs of approximately $\$ 0.1$ million and $\$ 0.3$ million for the three months ended May 1, 2010 and May 2, 2009.

## 4. Debt

## Capital Leases

On February 19, 2010, the Company sold its North American distribution center/office building (the Property ) to a third party. Net proceeds from the sale were $\$ 16.8$ million. Contemporaneously with the sale of the Property, the Company entered into a lease agreement, dated February 19, 2010. The lease agreement provides for (1) an initial lease term through February 28, 2030 with two (2) five (5) year

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renewal periods, each at the option of the Company; and (2) basic rent of $\$ 2.1$ million per annum (subject to annual increases). Based on the terms of the lease agreement, the Company has accounted for the lease as a capital lease and has recorded an asset equal to the fair value of the Property at lease inception of $\$ 18.1$ million and a corresponding capital lease obligation.

## Note Purchases

The following is a summary of the Company s debt repurchase activity for the three months ended May 1, 2010 (in thousands):

|  | Principal | Purchase |
| :--- | :---: | ---: | ---: |
|  | Note Purchased | Amount <br> Amice |
| Senior Subordinated Notes | $\$ 15,625$ | $\$ 11,864$ |
| Senior Toggle Notes | 6,000 | 4,985 |
|  | $\$ 21,625$ | $\$ 16,849$ |

See Note 7 for related fair value disclosure on debt.

## 5. Stock Options and Stock-Based Compensation

The following is a summary of activity in the Company s stock option plan for the three months ended May 1, 2010:

| Options | Number of Shares | Weighted Average Exercise <br> Price | Weighted Average Remaining Contractual Life (Years) | Aggregate Intrinsic <br> Value |
| :---: | :---: | :---: | :---: | :---: |
| Outstanding at January 30, 2010 | 6,272,110 | \$ 10.00 | 4.1 |  |
| Options granted | 279,750 | \$ 10.00 | 6.9 |  |
| Options exercised |  |  |  |  |
| Options forfeited or expired | $(76,066)$ | \$ 10.00 | 4.2 |  |
| Outstanding at May 1,2010 | 6,475,794 | \$ 10.00 | 4.2 |  |
| Exercisable at May 1, 2010 | 1,777,063 | \$ 10.00 | 4.7 |  |

The weighted average grant date fair value of options granted during the three months ended May 1, 2010 and May 2, 2009 was $\$ 2.94$ and $\$ 4.24$, respectively.
During the three months ended May 1, 2010 and May 2, 2009, the Company recorded stock-based compensation and additional paid-in capital relating to stock-based compensation of approximately $\$ 1.2$ million and $\$ 0.5$ million, respectively. Stock-based compensation is recorded in Selling, general and administrative expenses in the accompanying Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income (Loss).

## 6. Income Taxes

The effective income tax rate was (15.3)\% for the three months ended May 1, 2010. This effective income tax rate differed from the statutory federal tax rate of $35 \%$ primarily from an increase in the valuation allowance recorded for additional deferred tax assets generated in the three months ended May 1, 2010 by the Company s U.S. operations.

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The effective income tax rate was $5.5 \%$ for the three months ended May 2, 2009. This effective income tax rate differed from the statutory federal tax rate of $35 \%$ primarily from an increase in the valuation allowance recorded for additional deferred tax assets generated in the three months ended May 2, 2009 by the Company s U.S. operations.

## 7. Fair Value Measurements and Derivative Instruments

Disclosures of the fair value of certain financial instruments are required, whether or not recognized in the Unaudited Condensed Consolidated Balance Sheets. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date and in the principal or most advantageous market for that asset or liability. There is a three-level valuation hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. Observable inputs are inputs market participants would use in valuing the asset or liability and are developed based on market data obtained from sources independent of the Company. Unobservable inputs are inputs that reflect the Company s assumptions about the factors market participants would use in valuing the asset or liability.
The Company s financial instruments consist primarily of cash and cash equivalents, accounts receivable, current liabilities, debt, the revolving credit facility and interest rate swaps. Cash and cash equivalents, accounts receivable and current liabilities approximate fair market value due to the relatively short maturity of these financial instruments. The Company considers all investments with a maturity of three months or less when acquired to be cash equivalents. The Company s cash equivalent instruments are valued using quoted market prices and are primarily U.S. Treasury securities. The fair value (estimated market value) of the debt is based primarily on quoted prices for similar instruments.
The Company uses three interest rate swap agreements (the Swaps ) to manage exposure to fluctuations in interest rates. The Swaps represent contracts to exchange floating rate for fixed interest payments periodically over the lives of the Swaps without exchange of the underlying notional amount. At May 1, 2010, the Swaps cover an aggregate notional amount of $\$ 435.0$ million of the $\$ 1,410$ million outstanding principal balance of the senior secured term loan facility. The fixed rates of the Swaps range from $4.96 \%$ to $5.25 \%$ and the Swaps expire on June 30, 2010. The Swaps have been designated and accounted for as cash flow hedges. For these Swaps, the Company reports the effective portion of the change in fair value as a component of Accumulated other comprehensive income (loss), net of tax in the accompanying Unaudited Condensed Consolidated Balance Sheets and reclassifies it into earnings in the same periods in which the hedged item affects earnings, and within the same income statement line item as the impact of the hedged item. No ineffective portion was recorded to earnings for the three months ended May 1, 2010, and all components of the derivative gain or loss were included in the assessment of hedge effectiveness.
The fair value of the Company s interest rate swaps represents the estimated amounts the Company would receive or pay to terminate those contracts at the reporting date based upon pricing or valuation models applied to current market information. The interest rate swaps are valued using the market standard methodology of netting the discounted future fixed cash payments and the discounted expected variable cash receipts. The variable cash receipts are based on an expectation of future interest rates derived from observed market interest rate curves. The Company includes credit valuation adjustment risk in the calculation of fair value. The Company mitigates derivative credit risk by transacting with highly rated counterparties. The Company does not enter into derivative financial instruments for trading or speculative purposes.

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The following table summarizes the Company $s$ assets (liabilities) measured at fair value on a recurring basis segregated among the appropriate levels within the fair value hierarchy (in thousands):


## Fair Value Measurements at January 30, 2010 Using <br> Quoted Prices

in
Active Markets

| for | Significant <br> Other | Significant |
| :---: | :---: | :---: |
| Identical Assets | Observable <br> (Liabilities) | Unobservable <br> Inputs |
| Inputs |  |  |
| (Level 1) | (Level 2) | (Level 3) |
| $\$(1,952,832)$ | $\$$ | $\$$ |
| $\$$ | $\$(8,752)$ | $\$$ |

The fair value of the interest rate swaps is included in Accrued expenses and other current liabilities and is recorded, net of tax of approximately $\$ 5.7$ million, as a component in Accumulated other comprehensive income (loss), net of tax as of May 1, 2010 and January 30, 2010 in the accompanying Unaudited Condensed Consolidated Balance Sheets. The following table provides a summary of the financial statement effect of the Company s derivative financial instruments designated as interest rate cash flow hedges during the three months ended May 1, 2010 and May 2, 2009 (in thousands):

|  | Active Markets <br> for |
| :---: | :---: |
| Carrying | Identical Assets <br> (Liabilities) |
| Value | (Level 1) |
| $\$(2,521,878)$ | $\$(1,952,832)$ |
| $\$ \quad(8,752)$ | $\$$ |

(Level 2)
(Level 3)
Debt and Credit Facility

|  | Amount of Gain or <br> (Loss) |  |
| :---: | :---: | :---: |
|  | Recognized in OCI on <br> Derivative |  |
|  | (Effective Portion) |  |
| Derivatives in | Three months ended |  |
| Cash | May 1, | May 2, |
| Flow Hedging | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 0 9}$ |
| Relationships | $\$ 5,159$ | $\$ 433$ |

Amount of Gain or (Loss)

## (1) Represents reclassification

of amounts from<br>accumulated<br>other<br>comprehensive<br>income (loss) to<br>earnings as<br>interest expense<br>is recognized on<br>the senior<br>secured term<br>loan facility. No<br>ineffectiveness<br>is associated<br>with these<br>interest rate<br>cash flow<br>hedges.

As of May 1, 2010, the Company expects to reclassify net gains on the Company s interest rate swaps recognized within Accumulated other comprehensive income (loss), net of tax of $\$ 2.1$ million to interest expense by the time the swaps expire on June 30, 2010.
The Company s non-financial assets and liabilities, which include goodwill, intangible assets, and long-lived tangible assets, are not required to be carried at fair value on a recurring basis. Fair value measures of non-financial assets and liabilities are primarily used in the impairment analysis of these assets. Any resulting asset impairment would require that the non-financial asset be recorded at its fair value. The Company reviews goodwill and indefinite-lived intangible assets for impairment annually, during the fourth quarter of each fiscal year, or as circumstances indicate the possibility of impairment. The Company monitors the carrying value of definite-lived intangible assets and long-lived tangible assets for

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impairment whenever events or changes in circumstances indicate its carrying amount may not be recoverable. During the three months ended May 1, 2010, the Company did not recognize any impairment charges related to goodwill, intangible assets, or long-lived tangible assets.

## 8. Commitments and Contingencies

The Company is, from time to time, involved in litigation incidental to the conduct of its business, including personal injury litigation, litigation regarding merchandise sold, including product and safety concerns regarding content in merchandise, litigation with respect to various employment matters, including litigation with present and former employees, wage and hour litigation, and litigation to protect trademark rights. The Company believes that current pending litigation will not have a material adverse effect on its consolidated financial position, results of operations or cash flows.

## 9. Related Party Transactions

Included in Furniture, fixtures and equipment in the accompanying Unaudited Condensed Consolidated Balance Sheets and Selling, general and administrative expenses in the accompanying Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income (Loss) are store architectural planning and retail design consulting fees paid to a company owned by a family member of one of the Company sexecutive officers. For the three months ended May 1, 2010 and May 2, 2009, the Company paid fees of approximately $\$ 0.2$ million and $\$ 0.1$ million, respectively. The consulting arrangement was entered into during Fiscal 2008. This transaction was approved by the Audit Committee of the Board of Directors.

## 10. Supplemental Financial Information

On May 29, 2007, Claire s Stores, Inc. (the Issuer ), issued $\$ 935.0$ million in Senior Notes, Senior Toggle Notes and Senior Subordinated Notes. These Notes are irrevocably and unconditionally guaranteed, jointly and severally, by all wholly-owned domestic current and future subsidiaries of Claire s Stores, Inc. that guarantee the Company s Credit Facility (the Guarantors ). The Company s other subsidiaries, principally its international subsidiaries including its European, Canadian and Asian subsidiaries (the Non-Guarantors ), are not guarantors of these Notes. The tables in the following pages present the condensed consolidating financial information for the Issuer, the Guarantors and the Non-Guarantors, together with eliminations, as of and for the periods indicated. The consolidating financial information may not necessarily be indicative of the financial position, results of operations or cash flows had the Issuer, Guarantors and Non-Guarantors operated as independent entities.

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|  | Issuer | Guarantors | NonGuarantors | Eliminations | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |
| Current assets: |  |  |  |  |  |
| Cash and cash equivalents | \$ 144,707 | \$ $(8,486)$ | \$ 83,790 | \$ | \$ 220,011 |
| Inventories |  | 71,292 | 38,739 |  | 110,031 |
| Prepaid expenses | 606 | 14,430 | 16,228 |  | 31,264 |
| Other current assets | 28 | 14,946 | 6,354 |  | 21,328 |
| Total current assets | 145,341 | 92,182 | 145,111 |  | 382,634 |
| Property and equipment: |  |  |  |  |  |
| Land and building |  |  |  |  |  |
| Furniture, fixtures and equipment | 2,065 | 111,351 | 51,919 |  | 165,335 |
| Leasehold improvements | 1,048 | 138,898 | 88,529 |  | 228,475 |
|  | 3,113 | 250,249 | 140,448 |  | 393,810 |
| Less accumulated depreciation and amortization | $(1,714)$ | $(122,101)$ | $(66,724)$ |  | $(190,539)$ |
|  | 1,399 | 128,148 | 73,724 |  | 203,271 |

Leased property under capital leases:
Building
Less accumulated depreciation and amortization

| Intercompany receivables |  | 259,858 |  | $(259,858)$ |  |
| :--- | ---: | :---: | ---: | ---: | ---: |
| Investment in subsidiaries | $2,231,918$ | $(67,975)$ |  | $(2,163,943)$ | 573,931 |
| Intangible assets, net | 286,000 | 11,908 | 276,023 |  | 44,641 |
| Deferred financing costs, net | 44,641 |  |  |  | 55,805 |
| Other assets | 147 | 19,775 | 35,883 |  | $1,550,056$ |
| Goodwill |  | $1,235,650$ | 314,406 |  | $2,224,433$ |
|  |  |  |  |  | $(2,423,801)$ |
|  | $2,562,706$ | $1,459,216$ | 626,312 |  |  |
| Total assets | $\$ 2,709,446$ | $\$ 1,697,375$ | $\$ 845,147$ | $\$(2,423,801)$ | $\$ 2,828,167$ |

## LIABILITIES AND <br> STOCKHOLDER S EQUITY (DEFICIT)

Current liabilities:
Trade accounts payable
Current portion of long-term debt
Current portion of obligations under capital leases
Income taxes payable
Accrued interest payable
Accrued expenses and other current liabilities

Total current liabilities
Intercompany payables
Long-term debt
Revolving credit facility
Obligations under capital leases
Deferred tax liability
Deferred rent expense
Unfavorable lease obligations and other long-term liabilities

Stockholder s equity (deficit):
Common stock
Additional paid in capital
Accumulated other comprehensive income (loss), net of tax
Retained earnings (deficit)

Total liabilities and stockholder s equity (deficit)
\$
$1,962 \quad \$ \quad 21,442 \quad \$ \quad 26,624$
14,500

|  | 352 |  | 352 |  |
| ---: | ---: | ---: | ---: | ---: |
|  | 118 | 7,483 |  | 7,601 |
| 27,371 |  |  |  | 89,760 |
| 14,683 | 33,603 | 41,474 |  | 189,612 |
| 58,516 | 55,515 | 75,581 |  |  |
|  |  | 52,287 | $(259,858)$ | $2,297,603$ |
| 207,571 |  |  |  | 194,000 |
| $2,297,603$ |  |  |  | 17,290 |
| 194,000 | 17,290 | 15,153 |  | 22,680 |
|  | 106,003 | 7,029 |  | 34,070 |
|  | 15,651 | 1,924 |  |  |
|  | 32,146 |  |  |  |
|  | 171,090 | 76,393 | $(259,858)$ | $2,686,799$ |

$$
367
$$

617,306
1,445,795
2
876,799
$(369)$
$22,594)$
(2,322,594)
617,306

| 103 | 11,532 | $(13,384)$ | 1,852 | 103 |
| :---: | ---: | ---: | ---: | ---: |
| $(665,653)$ | 13,076 | $(170,244)$ | 157,168 | $(665,653)$ |

$(48,244) \quad 1,470,770 \quad 693,173 \quad(2,163,943)$
$(48,244)$
\$2,709,446 \$ 1,697,375 \$ 845,147 \$ (2,423,801) \$ 2,828, 167

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## LIABILITIES AND <br> STOCKHOLDER S EQUITY (DEFICIT)

Current liabilities:

| Trade accounts payable | \$ | 2,335 | \$ | 19,202 | \$ | 24,123 | \$ | \$ | 45,660 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current portion of long-term debt |  | 14,500 |  |  |  |  |  |  | 14,500 |
| Income taxes payable |  |  |  | 101 |  | 10,171 |  |  | 10,272 |
| Accrued interest payable |  | 14,644 |  |  |  |  |  |  | 14,644 |
| Accrued expenses and other current liabilities |  | 22,380 |  | 33,559 |  | 40,497 |  |  | 96,436 |

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| Total current liabilities | 53,859 | 52,862 | 74,791 |  | 181,512 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Intercompany payables | 137,913 |  | 10,159 | $(148,072)$ |  |
| Long-term debt | $2,313,378$ |  |  |  | $2,313,378$ |
| Revolving credit facility | 194,000 |  | 106,386 | 15,759 |  |
| Deferred tax liability <br> Deferred rent expense | 107 | 14,957 | 7,018 |  | 122,000 |
| Unfavorable lease obligations and <br> other long-term liabilities |  | 33,347 | 2,283 |  | 22,082 |
|  |  |  |  |  | 35,630 |
|  | $2,645,398$ | 154,690 | 35,219 | $(148,072)$ | $2,687,235$ |

Stockholder s equity (deficit):
Common stock
Additional paid in capital

|  | 367 | 2 | $(369)$ |  |
| :--- | ---: | ---: | ---: | ---: |
| 616,086 | $1,445,795$ | 876,798 | $(2,322,593)$ | 616,086 |

Accumulated other comprehensive income (loss), net of tax
Retained deficit

| 2,625 | 2,101 | $(4,134)$ | 2,033 | 2,625 |
| :---: | :---: | ---: | ---: | ---: |
| $(653,353)$ | $(15,544)$ | $(111,760)$ | 127,304 | $(653,353)$ |
| $(34,642)$ | $1,432,719$ | 760,906 | $(2,193,625)$ | $(34,642)$ |

Total liabilities and stockholder s equity (deficit)
\$ 2,664,615
\$ 1,640,271
\$ 870,916
\$ $(2,341,697)$
\$ 2,834,105

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## Condensed Consolidating Statement of Operations and Comprehensive Income (Loss) For The Three Months Ended May 1, 2010 (in thousands)

| Net sales | Issuer | Guarantors |  | Non- <br> Guarantors |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | \$ | 355,789 | \$ | 123,485 | \$ | $(157,197)$ | \$ | 322,077 |
| Cost of sales, occupancy and buying expenses | 1,275 |  | 253,184 |  | 61,489 |  | $(157,197)$ |  | 158,751 |
| Gross profit | $(1,275)$ |  | 102,605 |  | 61,996 |  |  |  | 163,326 |
| Other expenses (income): |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative | 8,432 |  | 61,365 |  | 49,007 |  |  |  | 118,804 |
| Depreciation and amortization | 132 |  | 9,638 |  | 6,596 |  |  |  | 16,366 |
| Severance and transaction-related costs | 102 |  |  |  |  |  |  |  | 102 |
| Other (income) expense | $(5,875)$ |  | 2,312 |  | 4,008 |  |  |  | 445 |
|  | 2,791 |  | 73,315 |  | 59,611 |  |  |  | 135,717 |
| Operating income (loss) | $(4,066)$ |  | 29,290 |  | 2,385 |  |  |  | 27,609 |
| Gain on early debt extinguishment | 4,487 |  |  |  |  |  |  |  | 4,487 |
| Interest expense, net | 42,745 |  | 7 |  | 11 |  |  |  | 42,763 |
| Income (loss) before income taxes | $(42,324)$ |  | 29,283 |  | 2,374 |  |  |  | $(10,667)$ |
| Income tax expense | 23 |  | 616 |  | 994 |  |  |  | 1,633 |
| Income (loss) from continuing operations | $(42,347)$ |  | 28,667 |  | 1,380 |  |  |  | $(12,300)$ |
| Equity in earnings of subsidiaries | 30,047 |  | (47) |  |  |  | $(30,000)$ |  |  |
| Net income (loss) | $(12,300)$ |  | 28,620 |  | 1,380 |  | $(30,000)$ |  | $(12,300)$ |
| Foreign currency translation and interest rate swap adjustments, net of tax | $(2,522)$ |  | 9,432 |  | $(9,251)$ |  | (181) |  | $(2,522)$ |
| Comprehensive income (loss) | \$ $(14,822)$ | \$ | 38,052 | \$ | $(7,871)$ | \$ | $(30,181)$ | \$ | $(14,822)$ |
| Condensed Consolid | g Statemen | of O | perations ths Ended ousands) | May | Comprehen | sive | Income (Lo |  |  |


|  | Issuer | Guarantors |  | Non- <br> Guarantors |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ |  | 325,983 | \$ | 107,467 | \$ | $(140,352)$ | \$ | 293,098 |
| Cost of sales, occupancy and buying expenses |  |  | 235,180 |  | 57,527 |  | $(140,352)$ |  | 152,355 |


| Gross profit |  |  | 90,803 |  | 49,940 |  |  |  | 140,743 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other expenses (income): |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative | 6,270 |  | 57,332 |  | 43,691 |  |  |  | 107,293 |
| Depreciation and amortization | 744 |  | 11,073 |  | 6,338 |  |  |  | 18,155 |
| Severance and transaction-related costs | 349 |  |  |  |  |  |  |  | 349 |
| Other (income) expense | $(2,667)$ |  | 4,602 |  | $(1,521)$ |  |  |  | 414 |
|  | 4,696 |  | 73,007 |  | 48,508 |  |  |  | 126,211 |
| Operating income (loss) | $(4,696)$ |  | 17,796 |  | 1,432 |  |  |  | 14,532 |
| Interest expense (income), net | 45,280 |  |  |  | (46) |  |  |  | 45,234 |
| Income (loss) before income taxes | $(49,976)$ |  | 17,796 |  | 1,478 |  |  |  | $(30,702)$ |
| Income tax expense (benefit) |  |  | 378 |  | $(2,057)$ |  |  |  | $(1,679)$ |
| Income (loss) from continuing operations <br> $(49,976)$ <br> 17,418 <br> 3,535 <br> (29,023) |  |  |  |  |  |  |  |  |  |
| Equity in earnings of subsidiaries | 20,953 |  | 566 |  |  |  | $(21,519)$ |  |  |
| Net income (loss) | $(29,023)$ |  | 17,984 |  | 3,535 |  | $(21,519)$ |  | $(29,023)$ |
| Foreign currency translation and interest rate swap adjustments, net of tax | 5,185 |  | 1,734 |  | 7,510 |  | $(9,244)$ |  | 5,185 |
| Comprehensive income (loss) | \$ $(23,838)$ | \$ | 19,718 | \$ | 11,045 | \$ | $(30,763)$ | \$ | $(23,838)$ |

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## Condensed Consolidating Statement of Cash Flows Three Months Ended May 1, 2010 (in thousands)

| Cash flows from operating activities: | Issuer | Guarantors | NonGuarantors | Eliminations | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Net income (loss) | \$ (12,300) | \$ 28,620 | \$ 1,380 | \$ $(30,000)$ | \$ (12,300) |
| Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities: |  |  |  |  |  |
| Equity in earnings of subsidiaries | $(30,047)$ | 47 |  | 30,000 |  |
| Depreciation and amortization | 132 | 9,638 | 6,596 |  | 16,366 |
| Amortization of lease rights and other assets |  | 13 | 1,015 |  | 1,028 |
| Amortization of debt issuance costs | 2,535 |  |  |  | 2,535 |
| Payment in kind interest expense | 9,651 |  |  |  | 9,651 |
| Net accretion of favorable (unfavorable) lease obligations |  | (571) | 95 |  | (476) |
| Loss on sale/retirement of property and equipment, net |  | 236 |  |  | 236 |
| Gain on early debt extinguishment | $(4,487)$ |  |  |  | $(4,487)$ |
| Stock compensation expense (Increase) decrease in: | 917 |  | 303 |  | 1,220 |
| Inventories |  | 2,610 | $(3,402)$ |  | (792) |
| Prepaid expenses | (96) | 137 | 1,398 |  | 1,439 |
| Other assets | 1,197 | 4,684 | 171 |  | 6,052 |
| Increase (decrease) in: |  |  |  |  |  |
| Trade accounts payable | (373) | 1,081 | 3,091 |  | 3,799 |
| Income taxes payable |  | 96 | $(2,425)$ |  | $(2,329)$ |
| Accrued interest payable | 12,727 |  |  |  | 12,727 |
| Accrued expenses and other |  |  |  |  |  |
| liabilities | $(2,535)$ | 43 | 2,467 |  | (25) |
| Deferred income taxes |  | 504 | (30) |  | 474 |
| Deferred rent expense | (107) | 694 | 200 |  | 787 |
| Net cash provided by (used in) operating activities | $(22,786)$ | 47,832 | 10,859 |  | 35,905 |
| Cash flows from investing activities: |  |  |  |  |  |
| Acquisition of property and equipment, net | (26) | $(3,052)$ | $(5,140)$ |  | $(8,218)$ |
| Acquisition of intangible assets/lease rights |  | (58) | (131) |  | (189) |
| Proceeds from sale of property |  | 16,765 |  |  | 16,765 |
|  | (26) | 13,655 | $(5,271)$ |  | 8,358 |

Net cash provided by (used in)
investing activities
Cash flows from financing activities:
Credit facility payments
Note purchases
$(3,625)$
$(3,625)$
Principal payments on capital leases
Intercompany activity, net
$(16,849)$
$(16,849)$
78,855
(765)
(765)

Net cash provided by (used in)
financing activities
$58,381 \quad(61,583) \quad(18,037)$
$(21,239)$
Effect of foreign currency exchange rate changes on cash and cash equivalents

$$
2,214
$$

$$
(3,935)
$$

Net increase (decrease) in cash and cash equivalents

| 35,569 | 2,118 | $(16,384)$ | 21,303 |
| :---: | :---: | :---: | :---: |
| 109,138 | $(10,604)$ | 100,174 | 198,708 |

Cash and cash equivalents at end of period
Cash and cash equivalents at beginning of period

109,138
$(10,604) \quad 100,174$
198,708
$\$ 144,707 \quad \$ \quad(8,486) \quad \$ \quad 83,790 \quad \$$
\$ 220,011

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## Condensed Consolidating Statement of Cash Flows Three Months Ended May 2, 2009 (in thousands)

$\left.\begin{array}{lccccccc} \\ & \text { Issuer } & \text { Guarantors } & \begin{array}{c}\text { Non- } \\ \text { Guarantors }\end{array} & \text { Eliminations } & \text { Consolidated } \\ \begin{array}{l}\text { Cash flows from operating } \\ \text { activities: }\end{array} & & & & & & \\ \begin{array}{l}\text { Net income (loss) }\end{array} & \$(29,023) & \$ & 17,984 & \$ & 3,535 & \$ & (21,519)\end{array}\right) \$(29,023)$

Cash flows from financing activities:
Credit facility payments $(3,625)$
Intercompany activity, net
7,075
$(7,090)$
Net cash provided by (used in) financing activities

$$
\begin{equation*}
3,450 \tag{7,090}
\end{equation*}
$$

$$
15
$$

$$
(3,625)
$$

Effect of foreign currency exchange rate changes on cash and cash equivalents

Net increase (decrease) in cash and cash equivalents
Cash and cash equivalents at beginning of period

Cash and cash equivalents at end of period

## Item2. Management s Discussion and Analysis of Financial Condition and Results of Operations

Management s Discussion and Analysis of Financial Condition and Results of Operations is designed to provide the reader of the financial statements with a narrative on our results of operations, financial position and liquidity, risk management activities, and significant accounting policies and critical estimates. Management s Discussion and Analysis should be read in conjunction with the Unaudited Condensed Consolidated Financial Statements and related notes thereto contained elsewhere in this document.
We include a store in the calculation of same store sales once it has been in operation sixty weeks after its initial opening. A store which is temporarily closed, such as for remodeling, is removed from the same store sales computation if it is closed for nine consecutive weeks. The removal is effective prospectively upon the completion of the ninth consecutive week of closure. A store which is closed permanently, such as upon termination of the lease, is immediately removed from the same store sales computation. We compute same store sales on a local currency basis, which eliminates any impact for changes in foreign currency rates.

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## Business Overview

We are a leading specialty retailer offering value-priced, fashion-right accessories and jewelry for kids, tweens, teens, and young women in the 3 to 27 age range. We are organized based on our geographic markets, which include our North American division and our European division. As of May 1, 2010, we operated a total of 2,955 stores, of which 1,990 were located in all 50 states of the United States, Puerto Rico, Canada, and the U.S. Virgin Islands (our North American division) and 965 stores were located in the United Kingdom, France, Switzerland, Spain, Ireland, Austria, Germany, Netherlands, Portugal, and Belgium (our European division). Our stores operate under the trade names Claire $s$ and Icing.
In addition, as of May 1, 2010, we franchised 199 stores in the Middle East, Turkey, Russia, South Africa, Poland, Greece, Guatemala and Malta under franchising agreements. Within our North American division, we account for the goods we sell to third parties under franchising agreements within Net sales and Cost of sales, occupancy and buying expenses in our Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income (Loss). Within our European division, the franchise fees we charge under the franchising agreements are reported in Other income, net in our Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income (Loss) included in this Quarterly Report.
We also operated 210 stores in Japan through our Claire s Nippon 50:50 joint venture with AEON Co. Ltd. as of May 1, 2010. Within our North American division, we account for the results of operations of Claire s Nippon under the equity method and include the results within Other income, net in our Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income (Loss) included in this Quarterly Report.
Our primary brand in North America and exclusively in Europe is Claire s. Our Claire s customers are predominantly teens (ages 13 to 18), tweens (ages 7 to 12) and kids (ages 3 to 6 ), or known internally to Claire $s$ as our Young, Younger and Youngest target customer groups.
Our second brand in North America is Icing, which targets a single edit point customer represented by a 23 year old young woman just graduating from college and entering the work force who dresses consistent with the current fashion influences. We believe this niche strategy enables us to create a well defined merchandise point of view and attract a broad group of customers from 19 to 27 years of age.
We believe that we are the leading accessories and jewelry destination for our target customers, which is embodied in our mission statement to be a fashion authority and fun destination offering a compelling, focused assortment of value-priced accessories, jewelry and other emerging fashion categories targeted to the lifestyles of kids, tweens, teens and young women. In addition to age segmentation, we use multiple lifestyle aesthetics to further differentiate our merchandise assortments for our Young and Younger target customer groups.
We provide our target customer groups with a significant selection of fashion-right merchandise across a wide range of categories, all with a compelling value proposition. Our major categories of business are:

Accessories includes fashion accessories for year-round use, including legwear, headwear, attitude glasses, scarves, armwear, and belts, and seasonal use, including sunglasses, sandals, scarves, boots and slippers; and other accessories, including hairgoods, handbags, and small leather goods, as well as cosmetics

Jewelry includes earrings, necklaces, bracelets, body jewelry and rings, as well as ear piercing In North America, our stores are located primarily in shopping malls. The differentiation of our Claire s and Icing brands allows us to operate multiple store locations within a single mall. In Europe and Japan, our stores are located primarily on high streets, in shopping malls and in high traffic urban areas.

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## Current Market Conditions

The current distress in the financial markets has resulted in declines in consumer confidence and spending, extreme volatility in securities prices, and has had a negative impact on credit availability and declining valuations of certain investments. We have assessed the implications of these factors on our current business and have responded with pursuit of cost reduction opportunities and are proceeding cautiously to support increased sales. If the national, or global, economies or credit market conditions in general were to deteriorate further in the future, it is possible that such deterioration could put additional negative pressure on consumer spending and negatively affect our cash flows or cause a tightening of trade credit that may negatively affect our liquidity.

## Consolidated Results of Operations

A summary of our consolidated results of operations for the three months ended May 1, 2010 and May 2, 2009 are as follows (dollars in thousands):
$\left.\begin{array}{lcc} & \begin{array}{c}\text { Three } \\ \text { Months } \\ \text { Ended }\end{array} & \begin{array}{c}\text { Three Months } \\ \text { Ended }\end{array} \\ \text { May 1, 2010 } \\ \text { May 2, 2009 } \\ \$ 293,098\end{array}\right)$

## (1) Number of

stores excludes
stores operated
under franchise
agreements and
joint venture
stores.
Net sales
Net sales for the three months ended May 1, 2010 increased $\$ 29.0$ million, or $9.9 \%$, from the three months ended May 2, 2009. This increase was attributable to an increase in same store sales, foreign currency translation effect of our foreign locations sales and new store sales, partially offset by closed stores and reduced shipments to franchisees. Sales would have increased $7.2 \%$ excluding the impact from foreign currency rate changes.
The increase in same store sales was primarily attributable to an increase in average transaction value of $9.5 \%$, partially offset by a decrease in average number of transactions per store of $1.1 \%$.
The following table compares our sales of each product category for each of the periods presented:

|  | Three <br> Months | Three <br> Months |
| :--- | :---: | :---: |
|  | Ended | Ended |
| \% of Total | May 1,2010 | May 2,2009 |
| Accessories | 52.1 | 48.7 |
| Jewelry | 47.9 | 51.3 |

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Gross profit
In calculating gross profit and gross profit percentages, we exclude the costs related to our distribution center. These costs are included instead in Selling, general and administrative expenses in our Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income (Loss). Other retail companies may include these costs in cost of sales, so our gross profit percentages may not be comparable to those retailers.
During the fiscal 2010 first quarter, gross profit percentage increased 270 basis points to $50.7 \%$ compared to the fiscal 2009 first quarter of $48.0 \%$. This increase consisted of a 180 basis point decrease in occupancy costs and a 100 basis point improvement in merchandise margin, offset by a 10 basis point increase in buying costs. Occupancy costs increased approximately $\$ 1.7$ million, but decreased approximately $\$ 0.3$ million net of foreign currency translation effect. The improvement in occupancy rate was due to the leveraging effect of higher sales.
Selling, general and administrative expenses
During the three months ended May 1, 2010, selling, general and administrative expenses increased $\$ 11.5$ million, or $10.7 \%$, compared to the three months ended May 2, 2009, the majority of which was store expense. As a percentage of net sales, selling, general and administrative expenses increased 30 basis points compared to the three months ended May 2, 2009. However, the increase in selling, general and administrative expenses would have been $\$ 8.7$ million, or $7.9 \%$, net of foreign currency translation effect. Excluding the foreign currency translation effect, selling, general and administrative expenses as a percentage of net sales increased 20 basis points compared to the three months ended May 2, 2009.

## Depreciation and amortization expense

Depreciation and amortization expense decreased $\$ 1.8$ million to $\$ 16.4$ million during the three months ended May 1 , 2010 compared to the three months ended May 2, 2009. The majority of this decrease is due to the effect of assets becoming fully depreciated or amortized.
Other (income) expense, net
The following is a summary of other (income) expense activity for the three months ended May 1, 2010 and May 2, 2009 (in thousands):
$\left.\left.\begin{array}{lcc} & \begin{array}{c}\text { Three } \\ \text { Months }\end{array} & \begin{array}{c}\text { Three } \\ \text { Months }\end{array} \\ \text { Ended }\end{array}\right] \begin{array}{ccc}\text { Ended } \\ \text { May 2, 2009 }\end{array}\right]$

## Interest expense, net

Net interest expense for the three months ended May 1, 2010 aggregated $\$ 42.8$ million (of which approximately $\$ 2.5$ million consisted of amortization of deferred debt issuance costs) compared to $\$ 45.2$ million for the three months ended May 2, 2009. This decrease of $\$ 2.5$ million is primarily the result of Note purchases and reductions in interest rates on the floating portion of our debt.

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## Income taxes

The effective income tax rates were (15.3)\% and 5.5\% for the three months ended May 1, 2010 and May 2, 2009, respectively. These effective income tax rates differed from the statutory federal rate of $35 \%$ primarily from an increase in our valuation allowance recorded for additional deferred tax assets generated in the three months ended May 1, 2010 and May 2, 2009, respectively, by our U.S. operations.

## Segment Operations

We are organized into two business segments North America and Europe. The following is a discussion of results of operations by business segment.
North America
Key statistics and results of operations for our North American division are as follows (dollars in thousands):

|  | Three <br> Months <br> Ended | Three Months <br> Ended |
| :--- | :---: | :---: |
|  | May <br> $\mathbf{1 , 2 0 1 0}$ | May 2,2009 |
| Net sales | $\$ 212,599$ | $\$ 196,444$ |
| Increase (decrease) in same store sales | $8.9 \%$ | $(2.9) \%$ |
| Gross profit percentage | $51.7 \%$ | $49.4 \%$ |
| Number of stores at the end of the period (1) | 1,990 | 2,024 |

## (1) Number of

stores excludes
stores operated
under franchise
agreements and
joint venture
stores.
During the three months ended May 1, 2010, net sales in North America increased $\$ 16.2$ million, or $8.2 \%$, from the three months ended May 2, 2009. This increase was attributable to an increase in same store sales, foreign currency translation effect of our Canadian operations sales and new store sales, partially offset by reduced shipments to franchisees and closed stores. Sales would have increased $7.0 \%$ excluding the impact from foreign currency rate changes.
The increase in same store sales was primarily attributable to an increase in average transaction value of $7.5 \%$ and an increase in average number of transactions per store of $2.3 \%$.
During the fiscal 2010 first quarter, gross profit percentage increased 230 basis points to $51.7 \%$ compared to the fiscal 2009 first quarter of $49.4 \%$. This increase consisted of a 180 basis point decrease in occupancy costs and a 90 basis point improvement in merchandise margin, offset by a 40 basis point increase in buying costs. The improvement in occupancy rate was due to the leveraging effect of higher sales.
The following table compares our sales of each product category in North America for the three months ended May 1, 2010 and May 2, 2009:

|  | Three <br> Months | Three <br> Months <br> Ended |
| :--- | :---: | :---: |
| \% of Total | Ended | May 1,2010 |
| May 2,2009 |  |  |
| Accessories | 47.3 | 43.2 |
| Jewelry | 52.7 | 56.8 |
|  |  |  |
|  | 100.0 | 100.0 |

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## Europe

Key statistics and results of operations for our European division are as follows (dollars in thousands):

|  | Three <br> Months <br> Ended | Three <br> Months <br> Ended |
| :--- | :---: | :---: |
| May 2, 2009 |  |  |

(1) Number of
stores excludes
stores operated
under franchise
agreements and
joint venture
stores.
During the three months ended May 1, 2010, net sales in Europe increased $\$ 12.8$ million, or $13.3 \%$, from the three months ended May 2, 2009. This increase was attributable to an increase in same store sales, foreign currency translation of our European operations sales and new store sales, partially offset by closed stores. Sales would have increased $7.6 \%$ excluding the impact from foreign currency rate changes.
The increase in same store sales was primarily attributable to an increase in average transaction value of $11.6 \%$, partially offset by a decrease in average number of transactions per store of $5.9 \%$.
During the fiscal 2010 first quarter, gross profit percentage increased 360 basis points to $48.8 \%$ compared to the fiscal 2009 first quarter of $45.2 \%$. This increase consisted of a 200 basis point decrease in occupancy costs, a 120 basis point improvement in merchandise margin and a 40 basis point decrease in buying costs. The improvement in occupancy rate was due to the leveraging effect of higher sales.
The following table compares our sales of each product category in Europe for the three months ended May 1, 2010 and May 2, 2009:

|  | Three | Three |
| :--- | :---: | :---: |
|  | Months | Months |
| \% of Total | Ended | Ended |
| Accessories | May 1,2010 | May 2,2009 |
| Jewelry | 61.3 | 59.7 |
|  | 38.7 | 40.3 |
|  | 100.0 | 100.0 |

## Financial Resources and Liquidity

A summary of cash flows provided by (used in) operating, investing and financing activities for the three months ended May 1, 2010 and May 2, 2009 is outlined in the table below (in thousands):

| Three | Three |
| :---: | :---: |
| Months | Months |
| Ended | Ended |
| May 1, 2010 | May 2,2009 |


| Operating activities | $\$ 35,905$ | $\$ 10,649$ |
| :--- | :---: | ---: |
| Investing activities | 8,358 | $(5,525)$ |
| Financing activities | $(21,239)$ | $(3,625)$ |
| Cash flows from operating activities |  |  |
| Cash provided by operating activities increased $\$ 25.3$ million for the three months ended May 1,2010 compared to |  |  |
| the prior year period. The primary reasons for the increase were a decrease in working capital, excluding cash and |  |  |
| cash equivalents, of $\$ 16.9$ million; an increase in operating income before depreciation and amortization expense of |  |  |
| $\$ 11.3$ million; and lower cash interest payments of $\$ 0.5$ million; partially offset by higher cash tax payments of |  |  |
| $\$ 2.3$ million. |  |  |

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## Cash flows from investing activities

Cash provided by investing activities increased $\$ 13.9$ million for the three months ended May 1, 2010 compared to the prior year period. The primary reason for the increase was the net proceeds from the sale of our North American distribution center/office building located in Hoffman Estates, Illinois of approximately $\$ 16.8$ million on February 19, 2010, partially offset by higher capital expenditures of $\$ 3.0$ million due to remodeling of existing stores, new store openings, and improvements to technology systems. During the remainder of Fiscal 2010, we expect to fund between $\$ 37.0$ and $\$ 42.0$ million of capital expenditures.
Cash flows from financing activities
Cash used in financing activities increased $\$ 17.6$ million for the three months ended May 1, 2010 compared to the prior year period. In both of these periods, we paid $\$ 3.6$ million for the scheduled principal payments on our Credit Facility. In the three months ended May 1, 2010, we paid $\$ 16.8$ million to retire $\$ 6.0$ million of Senior Toggle Notes and $\$ 15.6$ million of Senior Subordinated Notes. We also paid $\$ 0.8$ million in capital lease payments during the three months ended May 1, 2010.
As discussed in our Annual Report on Form 10-K for the year ended January 30, 2010, we elected to pay interest in kind on our Senior Toggle Notes for the interest period from June 2, 2008 through December 1, 2008. We continued the election to pay interest in kind for the interest period from December 2, 2008 through June 1, 2009, the interest period from June 2, 2009 through December 1, 2009 and the interest period from December 2, 2009 through June 1, 2010. It is our current intention to pay interest in kind on the Senior Toggle Notes for all interest periods through June 1, 2011.
We or our affiliates have purchased and may, from time to time, purchase portions of our indebtedness. Cash position
As of May 1, 2010, we had cash and cash equivalents of $\$ 220.0$ million and substantially all of such cash equivalents consisted of U.S. Treasury securities.
We anticipate that cash generated from operations will be sufficient to meet our future working capital requirements, new store expenditures, and debt service requirements for at least the next twelve months. However, our ability to fund future operating expenses and capital expenditures and our ability to make scheduled payments of interest on, to pay principal on, or refinance indebtedness and to satisfy any other present or future debt obligations will depend on future operating performance. Our future operating performance and liquidity may also be adversely affected by general economic, financial, and other factors beyond the Company s control, including those disclosed in Risk Factors in our Annual Report on Form 10-K for the fiscal year ended January 30, 2010.

## Credit Facility and Notes

Although we did not need to do so, during the quarter ended November 1, 2008, we drew down the remaining $\$ 194.0$ million available under our Revolving Credit Facility ( Revolver ). An affiliate of Lehman Brothers is a member of the facility syndicate, and so immediately after Lehman Brothers filed for bankruptcy, in order to preserve the availability of the commitment, we drew down the full available amount under the Revolver. We received the entire $\$ 194.0$ million, including the remaining portion of Lehman Brothers affiliate s commitment of $\$ 33$ million. Upon the replacement of Lehman Brothers, or the assumption of its commitment by a creditworthy entity, we will assess whether to pay down all or a portion of this outstanding balance based on various factors, including the creditworthiness of other syndicate members and general economic conditions. We believe it is unlikely that this matter will be resolved until some time following the conclusion of the Lehman Brothers bankruptcy proceedings. The Company is not required to repay any of the Revolver until the due date of May 29, 2013, therefore, the Revolver is classified as a long-term liability in the accompanying Unaudited Condensed Consolidated Balance Sheets as of May $1,2010$.

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Our Senior Notes, Senior Toggle Notes and Senior Subordinated Notes (collectively, the Notes ) contain certain covenants that, among other things, and subject to certain exceptions and other basket amounts, restrict our ability and the ability of our subsidiaries to:
incur additional indebtedness;
pay dividends or distributions on our capital stock, repurchase or retire our capital stock and redeem, repurchase or defease any subordinated indebtedness;
make certain investments;
create or incur certain liens;
create restrictions on the payment of dividends or other distributions to us from our subsidiaries;
transfer or sell assets;
engage in certain transactions with our affiliates; and
merge or consolidate with other companies or transfer all or substantially all of our assets.
Certain of these covenants, such as limitations on our ability to make certain payments such as dividends, or incur debt, will no longer apply if our Notes have investment grade ratings from both of the rating agencies of Moody s Investor Services, Inc. ( Moody s ) and Standard \& Poor s Ratings Group (S\&P ) and no event of default has occurred. Since the date of issuance of the Notes in May 2007, the Notes have not received investment grade ratings from Moody s or S\&P. Accordingly, all of the covenants under the Notes currently apply to us. None of these covenants, however, require the Company to maintain any particular financial ratio or other measure of financial performance. As of May 1, 2010, we were in compliance with the covenants under our Notes.

## Critical Accounting Policies and Estimates

Our Unaudited Condensed Consolidated Financial Statements have been prepared in accordance with U.S. generally accepted accounting principles. Preparation of these statements requires management to make judgments and estimates. Some accounting policies have a significant impact on amounts reported in these financial statements. A summary of significant accounting policies and a description of accounting policies that are considered critical may be found in our Fiscal 2009 Annual Report on Form 10-K, filed on April 13, 2010, in the Notes to Consolidated Financial Statements, Note 2, and the Critical Accounting Policies and Estimates section contained in the Management s Discussion and Analysis of Financial Condition and Results of Operations therein.

## Cautionary Note Regarding Forward-Looking Statements and Risk Factors

We and our representatives may from time to time make written or oral forward-looking statements, including statements contained in this and other filings with the Securities and Exchange Commission and in our press releases and reports we issue publicly. All statements which address operating performance, events or developments that we expect or anticipate will occur in the future, including statements relating to our future financial performance, business strategy, planned capital expenditures, ability to service our debt, and new store openings for future periods, are forward-looking statements. The forward-looking statements are and will be based on management s then current views and assumptions regarding future events and operating performance, and we assume no obligation to update any forward-looking statement. Forward-looking statements involve known or unknown risks, uncertainties and other factors, including changes in estimates and judgments discussed under Critical Accounting Policies and Estimates which may cause our actual results, performance or achievements, or industry results to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. The forward-looking statements may use the words expect, anticipate, plan, intend, project, may, believe, for similar expressions. Some of these risks, uncertainties and other factors are as follows: our level of indebtedness; general economic conditions; changes in consumer preferences and consumer spending; competition; general political
and social conditions such as war, political unrest and terrorism; natural disasters or severe weather events; currency fluctuations and

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exchange rate adjustments; uncertainties generally associated with the specialty retailing business; disruptions in our supply of inventory; inability to increase same store sales; inability to renew, replace or enter into new store leases on favorable terms; significant increases in our merchandise markdowns; inability to grow our store base in Europe or expand our international franchising operations; inability to design and implement new information systems; delays in anticipated store openings or renovations; results from any future asset impairment analysis; changes in applicable laws, rules and regulations, including changes in federal, state or local regulations governing the sale of our products, particularly regulations relating to the content in our products, general employment laws, including laws relating to overtime pay and employee benefits, health care laws, tax laws and import laws; product recalls; loss of key members of management; increases in the cost of labor; labor disputes; unwillingness of vendors and service providers to supply goods or services pursuant to historical customary credit arrangements; increases in the cost of borrowings; unavailability of additional debt or equity capital; and the impact of our substantial indebtedness on our operating income and our ability to grow. The Company undertakes no obligation to update or revise any forward-looking statements to reflect subsequent events or circumstances. In addition, we typically earn a disproportionate share of our operating income in the fourth quarter due to seasonal buying patterns, which are difficult to forecast with certainty. Additional discussion of these and other risks and uncertainties is contained elsewhere in this Item 2, in Item 3,
Quantitative and Qualitative Disclosures About Market Risk and in our Form 10-K for Fiscal 2009 under Statement Regarding Forward-Looking Disclosures and Risk Factors.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

## Cash and Cash Equivalents

We have significant amounts of cash and cash equivalents at financial institutions that are in excess of federally insured limits. With the current financial environment and the instability of financial institutions, we cannot be assured that we will not experience losses on our deposits. We mitigate this risk by investing in two money market funds that are invested exclusively in U.S. Treasury securities and limiting the cash balance in any one bank account. As of May 1, 2010, all cash equivalents were maintained in two money market funds that were invested exclusively in U.S. Treasury securities.

## Foreign Currency

We are exposed to market risk from foreign currency exchange rate fluctuations on the United States dollar ( USD or dollar ) value of foreign currency denominated transactions and our investments in foreign subsidiaries. We manage this exposure to market risk through our regular operating and financing activities, and may from time to time, use foreign currency options. Exposure to market risk for changes in foreign currency exchange rates relates primarily to our foreign operations buying, selling, and financing in currencies other than local currencies and to the carrying value of net investments in foreign subsidiaries. At May 1, 2010, we maintained no foreign currency options. We generally do not hedge the translation exposure related to our net investment in foreign subsidiaries. Included in Comprehensive income (loss) are $\$(7.7)$ million and $\$ 4.6$ million, net of tax, reflecting the unrealized gain (loss) on foreign currency translations during the three months ended May 1, 2010 and May 2, 2009, respectively.
Certain of our subsidiaries make significant USD purchases from Asian suppliers, particularly in China. Until July 2005, the Chinese government pegged its currency, the yuan renminbi ( RMB ), to the USD, adjusting the relative value only slightly and on infrequent occasion. Many people viewed this practice as leading to a substantial undervaluation of the RMB relative to the USD and other major currencies, providing China with a competitive advantage in international trade. China now allows the RMB to float to a limited degree against a basket of major international currencies, including the USD, the euro and the Japanese yen. The official exchange rate has historically remained stable; however, there are no assurances that this currency exchange rate will continue to be as stable in the future due to the Chinese government sadoption of a floating rate with respect to the value of the RMB against foreign currencies. While the international reaction to the RMB revaluation has generally been positive, there remains significant international pressure on China to adopt an even more flexible and more market-oriented currency policy that allows a greater fluctuation in the exchange rate between the RMB and the USD. This floating exchange rate, and any appreciation of the RMB that may result from such rate, could have

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various effects on our business, which include making our purchases of Chinese products more expensive. If we are unable to negotiate commensurate price decreases from our Chinese suppliers, these higher prices would eventually translate into higher costs of sales, which could have a significant effect on our results of operations.
The results of operations of foreign subsidiaries, when translated into USD, reflect the average rates of exchange for the months that comprise the periods presented. As a result, similar results in local currency can vary significantly upon translation into USD if exchange rates fluctuate significantly from one period to the next. Accordingly, fluctuations in foreign currency rates, most notably the strengthening of the dollar against the euro, could have a material impact on our revenue growth in future periods.

## Interest Rates

Between July 20, 2007 and August 3, 2007, we entered into three interest rate swap agreements (the Swaps ) to manage exposure to fluctuations in interest rates. The Swaps represent contracts to exchange floating rate for fixed interest payments periodically over the lives of the Swaps without exchange of the underlying notional amount. At May 1, 2010, the Swaps cover an aggregate notional amount of $\$ 435.0$ million of the $\$ 1.41$ billion outstanding principal balance of the senior secured term loan facility. The fixed rates of the three swap agreements range from $4.96 \%$ to $5.25 \%$ and each swap expires on June 30, 2010. The Swaps have been designated as cash flow hedges. At May 1, 2010 and January 30, 2010, the estimated fair value of the Swaps were liabilities of approximately $\$ 3.6$ million and $\$ 8.8$ million, respectively, and were recorded, net of tax, as a component in Accumulated other comprehensive income (loss), net of tax in our Unaudited Condensed Consolidated Balance Sheets.
At May 1, 2010, we had fixed rate debt of $\$ 919.6$ million and variable rate debt of $\$ 1.60$ billion. Based on our variable rate debt balance (less $\$ 435.0$ million of interest rate swaps) as of May 1, 2010, a $1 \%$ change in interest rates would increase or decrease our annual interest expense by approximately $\$ 11.7$ million, net.

## General Market Risk

Our competitors include department stores, specialty stores, mass merchandisers, discount stores and other retail and internet channels. Our operations are impacted by consumer spending levels, which are affected by general economic conditions, consumer confidence, employment levels, availability of consumer credit and interest rates on credit, consumer debt levels, consumption of consumer staples including food and energy, consumption of other goods, adverse weather conditions and other factors over which the Company has little or no control. The increase in costs of such staple items has reduced the amount of discretionary funds that consumers are willing and able to spend for other goods, including our merchandise. Should there be continued volatility in food and energy costs, sustained recession in the U.S. and Europe, rising unemployment and continued declines in discretionary income, our revenue and margins could be significantly affected in the future. We can not predict whether, when or the manner in which the economic conditions described above will change.

## Item 4(T). Controls and Procedures

Disclosure Controls and Procedures
We carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934), as of the end of the period covered by this Quarterly Report. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this Quarterly Report to ensure that information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in the Securities Exchange Commission s rules and forms, and that such information is accumulated and communicated to our management, including each of such officers as appropriate to allow timely decisions regarding required disclosure.

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Changes in Internal Control over Financial Reporting
No changes in our internal control over financial reporting have been made during the quarter ended May 1, 2010, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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## PART II. OTHER INFORMATION

## Item 1. Legal Proceedings

We are, from time to time, involved in routine litigation incidental to the conduct of our business, including litigation instituted by persons injured upon premises under our control; litigation regarding the merchandise that we sell, including product and safety concerns regarding content in our merchandise; litigation with respect to various employment matters, including wage and hour litigation; litigation with present and former employees; and litigation regarding intellectual property rights. Although litigation is routine and incidental to the conduct of our business, like any business of our size which employs a significant number of employees and sells a significant amount of merchandise, such litigation can result in large monetary awards when judges, juries or other finders of facts do not agree with management s evaluation of possible liability or outcome of litigation. Accordingly, the consequences of these matters cannot be finally determined by management. However, in the opinion of management, we believe that current pending litigation will not have a material adverse effect on our financial results.

## Item 1A. Risk Factors

There have been no material changes in our risk factors disclosed in our Annual Report on Form 10-K for the year ended January 30, 2010.
Item 6. Exhibits
31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a)/15d-14(a).
31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a)/15d-14(a).
32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
Items 2, 3, 4 and 5 of Part II are not applicable and have been omitted.

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CLAIRE S STORES, INC.
May 28, 2010

By: /s/ Eugene S. Kahn<br>Eugene S. Kahn, Chief Executive<br>Officer (principal executive officer)

May 28, 2010
By: /s/ J. Per Brodin
J. Per Brodin, Senior Vice President and Chief
Financial Officer (principal financial and accounting officer)

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## INDEX TO EXHIBITS

## EXHIBIT NO. DESCRIPTION

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