DELPHI CORP Form 10-Q/A June 30, 2005

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549-1004 FORM 10-Q/ A (Amendment No. 1)

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# QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended June 30, 2004 OR

o

#### TRANSITION REPORT PURSUANT TO SECTION 13 OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_

#### Commission file No. 1-14787 DELPHI CORPORATION

(Exact name of registrant as specified in its charter)

Delaware

38-3430473

(State or other jurisdiction of incorporation or organization)

(IRS employer Identification Number)

5725 Delphi Drive, Troy, Michigan

48098

(Address of principal executive offices)

(Zip code)

#### (248) 813-2000

(Registrant s telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes o No b.

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes b No o.

As of June 30, 2004 there were 561,192,179 outstanding shares of the registrant s \$0.01 par value common stock.

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#### **Explanatory Note**

This Amendment No. 1 on Form 10-Q/ A (Form 10-Q/ A) to our Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2004, initially filed with the Securities and Exchange Commission (the SEC) on July 16, 2004 (the Original Filing), is being filed to reflect the restatement of our consolidated balance sheets at June 30, 2004 and December 31, 2003, our consolidated statements of income, and our consolidated statements of cash flows for each of the three months and six months ended June 30, 2004 and June 30, 2003, and the notes related thereto. The decision to restate Delphi's consolidated financial statements was previously announced in our Current Report on Form 8-K filed with the SEC on March 4, 2005. The decision to restate was based on the findings of an internal investigation conducted by Delphi's Audit Committee of the Board of Directors. For a more detailed description of these restatements, see Note 2 Restatement to the accompanying consolidated financial statements contained in this Form 10-Q/ A.

Although this Form 10-Q/ A sets forth the Original Filing in its entirety, this Form 10-Q/ A only amends and restates Items 1, 2 and 4 of Part I, and Item 6 of Part II of the Original Filing, in each case, solely as a result of, and to reflect the restatement, and no other information in the Original Filing is amended hereby. Accordingly, the items have not been updated to reflect other events occurring after the Original Filing or to modify or update those disclosures affected by subsequent events.

Except for the foregoing amended information, this Form 10-Q/ A continues to describe conditions as of the date of the Original Filing, and we have not updated the disclosures contained herein to reflect events that occurred at a later date. Other events occurring after the filing of the Original Filing or other disclosures necessary to reflect subsequent events have been or will be addressed in either our amended Quarterly Report on Form 10-Q/ A for the quarterly period ended March 31, 2004, Form 10-Q for the quarterly period ended September 30, 2004 and/ or by our Annual Report on Form 10-K for the year ended December 31, 2004, which are being filed concurrently with the filing of this Form 10-Q/ A, or other reports filed with the SEC subsequent to the date of this filing.

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Delphi Corporation Annual Incentive Plan

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Section 302 Certification of Chief Financial Officer

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Section 906 Certification of Chief Financial Officer

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# PART I. FINANCIAL INFORMATION ITEM 1. FINANCIAL STATEMENTS DELPHI CORPORATION CONSOLIDATED STATEMENTS OF INCOME (Unaudited)

	Three Months Ended June 30,															onths June 30	),
	Ž	2004		2003	2	2004		2003									
	Re	(As estated See		(As estated	(As Restated See		ated Resi										
	N	ote 2)	See	Note 2)		ote 2)	See	Note 2)									
			(in mill	ions, except	per sh	are amount	s)										
Net sales:																	
General Motors and affiliates	\$	4,133	\$	4,314	\$	8,322	\$	8,869									
Other customers		3,409		2,777		6,625		5,399									
Total net sales		7,542		7,091		14,947		14,268									
Operating expenses:																	
Cost of sales, excluding items listed																	
below		6,607		6,209		13,171		12,530									
Selling, general and administrative		410		419		788		782									
Depreciation and amortization		283	263		565			518									
Employee and product line charges		32				70											
Total operating expenses		7,332		6,891		14,594		13,830									
Operating income		210		200		353		438									
Interest expense		(55)		(49)		(117)		(97)									
Other income (expense), net		(5)		1		(11)		(3)									
Income before income taxes, minority		150		152		225		220									
interest, and equity income		150		152		225		338									
Income tax expense		(17)		(50)		(40)		(116)									
Minority interest, net of tax		(15)		(11)		(26)		(22)									
Equity income		25		15		47		30									
Net income	\$	143	\$	106	\$	206	\$	230									
Earnings per share																	
Basic and diluted	\$	0.25	\$	0.19	\$	0.37	\$	0.41									

See notes to consolidated financial statements.

Accrued liabilities

Long-term liabilities: Long-term debt

Pension benefits

Other

Total current liabilities

Junior subordinated notes due to Delphi Trust I and II

Postretirement benefits other than pensions

# DELPHI CORPORATION CONSOLIDATED BALANCE SHEETS

**June 30**,

2,400

6,351

2,071

3,541

5,989

868

412

2,684

6,709

2,152

3,577

5,697

905

412

		2004 (Unaudited) (As Restated See Note 2)		ember 31, 2003
	•			Restated e Note 2)
		(in mi	illions)	
ASSETS				
Current assets:				
Cash and cash equivalents	\$	681	\$	893
Accounts receivable, net:				
General Motors and affiliates		2,469		2,327
Other customers		1,657		1,501
Retained interest in receivables, net		586		717
Inventories, net:				
Productive material, work-in-process and supplies		1,430		1,318
Finished goods		464		478
Deferred income taxes		360		367
Prepaid expenses and other		247		269
Total current assets		7,894		7,870
Long-term assets:				
Property, net		6,147		6,399
Deferred income taxes		4,077		3,961
Goodwill		791		773
Other intangible assets		47		81
Pension intangible assets		1,167		1,167
Other		830		815
Total assets	\$	20,953	\$	21,066
LIABILITIES AND STOCKH	OLDERS	<b>EQUITY</b>		
Current liabilities:				
Notes payable and current portion of long-term debt	\$	660	\$	892
Accounts payable		3,291		3,133
A 1 1' 1 '1'.'		2 100		2 (0.4

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Total liabilities	19,232	19,452
Commitments and contingencies (Note 10)		
Minority interest	182	168
Stockholders equity:		
Common stock, \$0.01 par value, 1,350 million shares authorized,		
565 million shares issued in 2004 and 2003	6	6
Additional paid-in capital	2,653	2,660
Retained earnings	1,124	997
Minimum pension liability	(2,006)	(2,006)
Accumulated other comprehensive loss, excluding minimum		
pension liability	(177)	(136)
Treasury stock, at cost (3.8 million and 4.7 million shares in 2004		
and 2003, respectively)	(61)	(75)
Total stockholders equity	1,539	1,446
Total liabilities and stockholders equity	\$ 20,953	\$ 21,066

See notes to consolidated financial statements.

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# DELPHI CORPORATION CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

Six Months Ended June 30,

	2004		2	2003
	(As Restated See Note 2)		•	Restated Note 2)
	5001	,	illions)	11000 =)
Cash flows from operating activities:				
Net income	\$	206	\$	230
Adjustments to reconcile net income to net cash provided by				
operating activities:				
Depreciation and amortization		565		518
Deferred income taxes		(101)		44
Employee and product line charges		70		
Equity income		(47)		(30)
Changes in operating assets and liabilities:				
Accounts receivable and retained interests in receivables, net		(167)		(420)
Inventories, net		(101)		(55)
Prepaid expenses and other		66		(31)
Accounts payable		158		205
Employee and product line charge obligations		(215)		(24)
Accrued and other long-term liabilities		112		(57)
Other		43		18
Net cash provided by operating activities		589		398
Cash flows from investing activities:				
Capital expenditures		(430)		(499)
Proceeds from sale of property		31		27
Other		14		41
Net cash used in investing activities		(385)		(431)
Cash flows from financing activities:				
Repayment of debt securities		(500)		
Net proceeds from (repayments of) borrowings under credit facilities		(300)		
and other debt		194		(190)
Dividend payments		(79)		(79)
Issuances of treasury stock		2		1
Other		(19)		(12)
Ouici		(19)		(12)
Net cash used in financing activities		(402)		(280)
Effect of exchange rate fluctuations on cash and cash equivalents		(14)		29
7		( -)		

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Decrease in cash and cash equivalents	(212)	(284)
Cash and cash equivalents at beginning of period	893	1,028
Cash and cash equivalents at end of period	\$ 681	\$ 744

See notes to consolidated financial statements.

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# DELPHI CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

#### 1. BASIS OF PRESENTATION

*General* Delphi Corporation (Delphi) is a world-leading supplier of vehicle electronics, transportation components, integrated systems and modules and other electronic technology. The consolidated financial statements and notes thereto included in this report should be read in conjunction with our consolidated financial statements and notes thereto included in our 2004 Annual Report on Form 10-K filed with the Securities and Exchange Commission. The consolidated financial statements include the accounts of Delphi and its subsidiaries.

All significant intercompany transactions and balances between consolidated Delphi businesses have been eliminated. In the opinion of management, all adjustments, consisting of only normal recurring items, which are necessary for a fair presentation have been included. The results for interim periods are not necessarily indicative of results which may be expected from any other interim period or for the full year and may not necessarily reflect the consolidated results of operations, financial position and cash flows of Delphi in the future.

Adoption of FSP 106-2 On May 19, 2004, the FASB issued FASB Staff Position (FSP) 106-2 Accounting and Disclosure Requirements Relating to the Medicare Prescription Drug, Improvement and Modernization Act of 2003, providing additional guidance relating to the accounting for the effects of the Medicare Prescription Drug, Improvement and Modernization Act of 2003, (the Act) enacted on December 8, 2003. Because Delphi s normal measurement date for other post retirement benefit obligations is September 30 of each year, FSP 106-2 requires a one-quarter lag from the remeasurement date (December 8, 2003) before applying the effects of the Act. In connection with the adoption of the provisions of FSP 106-2 in the third quarter of 2004, Delphi retroactively reduced net income for the three months ended March 31, 2004 by \$7 million and increased net income for the three months ended June 30, 2004 by \$2 million. The adoption of FSP 106-2 did not impact net income for any period in 2003.

	Three Months Ended June 30,						
	2004		2004		2004		2003
		(in m	illions)				
Net income, as reported in Form 10-Q, filed on July 16, 2004 Effect of adoption of FSP 106-2, net	\$	131	\$ 88				
Adjusted net income, prior to restatement (See Note 2)	\$	133	\$ 88				
	Six Months Ended June 30,						
	2004		2003				
	(in millions)						
Net income, as reported in Form 10-Q, filed on July 16, 2004	\$	185	\$ 215				
Effect of adoption of FSP 106-2, net		(5)					
Adjusted net income, prior to restatement (See Note 2)	\$	180	\$ 215				

*Earnings Per Share* Basic earnings per share amounts were computed using weighted average shares outstanding for each respective period. Diluted earnings per share also reflect the weighted average impact from the date of issuance of all potentially dilutive securities, unless inclusion would not have had a dilutive effect.

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Actual weighted average shares outstanding used in calculating basic and diluted earnings per share were:

	Three M Ended Ju		Six Mo Ended Ju		
	2004	2003	2004	2003	
		(in thous	sands)		
Weighted average shares outstanding	560,893	560,291	560,617	559,928	
Effect of dilutive securities	1,539	148	1,541	59	
Diluted shares outstanding	562,432	560,439	562,158	559,987	

Securities excluded from the computation of diluted earnings per share:

	Three M Ended Ju		Six Mo Ended Ju					
	2004	2003	2004	2003				
	(in thousands)							
Anti-dilutive securities	72,579	83,829	72,815	87,078				

The Board of Directors declared a dividend on Delphi common stock of \$0.07 per share on June 22, 2004, which was paid on August 3, 2004 to holders of record on July 6, 2004. The dividend declared on March 1, 2004 was paid on April 12, 2004.

Stock-Based Compensation As allowed under Statement of Financial Accounting Standards (SFAS) No. 123, Accounting for Stock-Based Compensation, Delphi accounts for a majority of its stock-based compensation using the intrinsic value method in accordance with Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees, and related interpretations. Stock options granted during the three months ended June 30, 2004 were exercisable at prices equal to the fair market value of Delphi common stock on the dates the options were granted; accordingly, no compensation expense has been recognized for the stock options granted.

If we accounted for all stock-based compensation using the fair value recognition provisions of SFAS No. 123 and related amendments, our net income and basic and diluted earnings per share would have been as follows:

	Three Months Ended June 30,			Six Months Ended June 3										
	2004		2003		2003		2003		2004 2003		2	004	2	2003
			(in millions, except per share amounts)											
Net income, as reported	\$ 1	43	\$	106	\$	206	\$	230						
Add: Stock-based compensation expense recognized, net of														
related tax effects		3		2		5		3						
Less: Total stock-based employee compensation expense determined under fair value method for all awards, net of		(6)		(6)		(10)		(10)						

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related tax effects					
Pro forma net income		\$ 140	\$ 102	\$ 201	\$ 223
Earnings per share: Basic and diluted	as reported	\$ 0.25	\$ 0.19	\$ 0.37	\$ 0.41
Basic and diluted	pro forma	\$ 0.25	\$ 0.18	\$ 0.36	\$ 0.40

In May 2004, Delphi s existing outstanding equity compensation plans expired and shareholders approved a new equity compensation plan, which provides for issuances of up to 36.5 million shares of

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common stock. During the second quarter, we issued approximately 4.5 million restricted stock units and approximately 6.8 million options. As of June 30, 2004, there are approximately 25.2 million shares available for future grants under this plan.

**Reclassifications** Reclassifications have been made to present minority interest and equity income separately in the Consolidated Statements of Income, which also resulted in a reclassification of income tax expense. Intangible assets and minority interest have been reclassified for separate presentation on the Consolidated Balance Sheets. Equity income has also been reclassified in the Consolidated Statements of Cash Flows.

#### 2. RESTATEMENT

These consolidated financial statements have been restated in order to reflect adjustments to the Company s quarterly financial information originally reported on Form 10-Q for the three and six months ended June 30, 2004. The restatement also affects the three and six months ended June 30, 2003. Amounts disclosed in this note that are as of or for the periods ended June 30, 2004, or June 30, 2003 are all unaudited. The restated financial statements have been prepared by management and reflect all adjustments known to management.

Refer to Note 2 Restatement and Item 6. Selected Financial Data in the 2004 Form 10-K, which is being filed concurrently with this Form 10-Q/A, for further discussion of this restatement including the adjustments recorded in the 2003 and 2002 annual periods and quarterly periods of 2004 and 2003. This note discusses the restatement adjustments included in the 2004 Form 10-K as they relate to the second quarters of 2004 and 2003.

The decision to restate originally reported financial information was based on the results of an independent investigation conducted by the Audit Committee of Delphi s Board of Directors. The investigation was initiated in response to a Securities and Exchange Commission (the SEC) inquiry regarding the accounting for certain transactions with suppliers of information technology services in 2001. The transactions under the Audit Committee internal review included rebates, credits or other lump sum payments received from suppliers or paid to customers from 1999 to 2004. In the course of the investigation, the Audit Committee also examined Delphi s accounting for transactions involving the disposition of indirect material and inventory and certain other transactions. Based on an assessment of the impact of the adjustments, management and the Audit Committee determined that restatement of Delphi s originally issued consolidated financial statements was required.

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The following table summarizes the impact of these adjustments to Delphi s originally reported net income for the three and six months ended June 30, 2004 and June 30, 2003. These adjustments impacted originally reported sales, costs of sales, selling, administrative and other expenses and income tax expense on the statement of operations.

**Three Months** 

Six Months Ended June 30,

		Ended June 3												
	2	2004		003										
		(in millions		(in million		(in milli		(in mil		(in mi)		(in mi		
As previously reported net income, adjusted for FSP 106-2 adoption														
(See Note 1)	\$	133	\$	88										
Adjustments:														
Information technology service provider rebates(a)		4		3										
Non-IT supplier rebates(a)		1		1										
Deferred expense recognition for IT services(b)		(1)												
Indirect material dispositions(c)		1		1										
Warranty settlements with former parent company(d)		5		5										
Period-end accruals and out of period items(e)		(2)		3										
Other(f)		4		15										
Total		12		28										
Related tax effects		(2)		(10)										
Total adjustments, net of tax		10		18										
Net income, as restated	\$	143	\$	106										
•														

				,
	2	004	20	003
		(in mil	lions)	
As previously reported net income, adjusted for FSP 106-2 adoption				
(See Note 1)	\$	180	\$	215
Adjustments:				
Information technology service provider rebates(a)		7		5
Non-IT supplier rebates(a)		4		1
Deferred expense recognition for IT services(b)		3		14
Indirect material dispositions(c)		1		1
Warranty settlements with former parent company(d)		9		(1)
Period-end accruals and out of period items(e)		13		(2)
Other(f)		(4)		7
Total		33		25
Related tax effects		(7)		(10)

Total adjustments, net of tax		26	15
Net income, as restated		\$ 206	\$ 230
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The following represent the adjustments included in the restatement (all amounts are pre-tax unless otherwise noted):

#### (a) <u>Information technology service provider and non-IT supplier rebates</u>

Delphi recognized the benefit of payments and credits received for entering into agreements for future information technology and other services or products in the periods in which the credits were received rather than in the periods when the contracted services were performed or the products were delivered. In addition, in some instances credits were recognized without sufficient certainty of the collectibility of the amounts recorded. Finally, Delphi did not recognize liabilities for certain payments from IT suppliers that were repayable.

#### (b) <u>Deferred expense recognition for IT services</u>

Delphi improperly deferred recognition of approximately \$22 million of payments made for system implementation services in 2002. These payments should have been recorded as expense when services were rendered, rather than deferred and recorded as an expense in later periods.

#### (c) <u>Indirect material dispositions</u>

In 1999 and 2000, Delphi improperly recorded asset dispositions, in a series of transactions, amounting to approximately \$145 million of indirect materials to an indirect material management company. The transactions should not have been accounted for as asset dispositions but rather as financing transactions, principally because Delphi had an obligation to repurchase such materials. In 2002 and 2003, Delphi repurchased certain indirect materials, recording a portion in its consolidated balance sheet and writing-off the balance of the material. In addition, at December 31, 2003 Delphi recorded the remaining materials in its consolidated balance sheet with a liability to the third party.

#### (d) Warranty settlements with former parent company

In 2000 and 2001, Delphi improperly accounted for cash payments of \$202 million to, and credits of \$30 million received from, its former parent company in settlement of warranty obligations between the two companies. The cash payments should have been recorded as additional warranty expense rather than as a reduction of Delphi s pension benefit obligations. The credits should have been recognized as a reduction to warranty obligations when utilized. The income impact of the warranty settlement adjustments is partially offset by the reversal of pension expense recognized in conjunction with the original accounting treatment. In addition, Delphi should have recognized a \$10 million warranty obligation to its former parent in the first quarter of 2003.

#### (e) Period-end Accruals and Out-of-period Adjustments

Delphi identified obligations that were not properly accrued for at the end of an accounting period. Additionally, as part of the restatement process, accounting adjustments were identified that were not recorded in the proper period. These items were not material to the financial statements as originally reported. However, as part of the restatement, these out-of-period adjustments are being recognized in the period in which the underlying transaction occurred.

#### (f) Other

Represents adjustments recorded to correct other miscellaneous items identified in the restatement, none of which are individually significant. Amounts include balance sheet reclassifications required to give effect to restatement

adjustments, including the reclassification of tax-related liabilities from long-term to current of approximately \$347 million and \$407 million for the periods ended June 30, 2004 and December 31, 2003, respectively.

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The following is a summary of the impact of the restatement on the originally issued consolidated statement of operations, consolidated balance sheets and consolidated statement of cash flows included in this filing.

## CONSOLIDATED STATEMENTS OF INCOME

	Three Months Ended June 30, 2004				Three Months Ended June 30, 2003			
	As Originally Reported(1) As Restated				As iginally ported	Re	As estated	
	(in millions, except per share amounts)			_	(in millions, except per share amounts)			
Net sales:				,				
General Motors and affiliates	\$	4,134	\$	4,133	\$	4,313	\$	4,314
Other customers		3,415		3,409		2,781		2,777
Total net sales		7,549		7,542		7,094		7,091
Operating expenses:								
Cost of sales, excluding items listed								
below		6,634		6,607		6,240		6,209
Selling, general and administrative		402		410		422		419
Depreciation and amortization		282		283		260		263
Employee and product line charges		32		32				
Total operating expenses		7,350		7,332		6,922		6,891
Operating income		199		210		172		200
Interest expense		(52)		(55)		(45)		(49)
Other income (expense), net		(3)		(5)		(2)		1
Income before income taxes, minority								
interest, and equity income		144		150		125		152
Income tax expense		(21)		(17)		(42)		(50)
Minority interest, net of tax		(15)		(15)		(11)		(11)
Equity income		25		25		16		15
Net income	\$	133	\$	143	\$	88	\$	106
Earnings per share								
Basic and diluted	\$	0.24	\$	0.25	\$	0.16	\$	0.19
		12						

		Six Mo Ended Jun		2004		Six M Ended Jun		003
		As iginally orted(1)	R	As estated		As iginally eported	Ro	As estated
	(in millions, except per share amounts)			_	(in millions, ex per share amo			_
Net sales:		per share	umoun	165)		per snare		
General Motors and affiliates	\$	8,324	\$	8,322	\$	8,868	\$	8,869
Other customers	'	6,636	,	6,625		5,408		5,399
Total net sales		14,960		14,947		14,276		14,268
Operating expenses:								
Cost of sales, excluding items listed								
below		13,214		13,171		12,552		12,530
Selling, general and administrative		805		788		811		782
Depreciation and amortization		561		565		513		518
Employee and product line charges		70		70				
Total operating expenses		14,650		14,594		13,876		13,830
Operating income		310		353		400		438
Interest expense		(111)		(117)		(90)		(97)
Other income (expense), net		(5)		(11)		(3)		(3)
Income before income taxes, minority interest, and equity income		194		225		307		338
Income tax expense		(35)		(40)		(101)		(116)
Minority interest, net of tax		(26)		(26)		(21)		(22)
Equity income		47		47		30		30
Net income	\$	180	\$	206	\$	215	\$	230
Earnings per share								
Basic and diluted	\$	0.32	\$	0.37	\$	0.38	\$	0.41
		13						

## CONSOLIDATED BALANCE SHEETS

	June 30, 2004					<b>December 31, 2003</b>			
		As riginally eported	iginally ported As		As Originally Reported		R	As estated	
		(in mil				(in mi	llions)		
		ASSETS							
Current assets:	Φ.		Φ.	604	φ.	000	Φ.	000	
Cash and cash equivalents	\$	666	\$	681	\$	880	\$	893	
Accounts receivable, net:		2.462		2.460		2.226		0.007	
General Motors and affiliates		2,463		2,469		2,326		2,327	
Other customers		1,618		1,657		1,438		1,501	
Retained interest in receivables, net Inventories, net:		586		586		717		717	
Productive material, work-in-process									
and supplies		1,613		1,430		1,518		1,318	
Finished goods		464		464		478		478	
Deferred income taxes		354		360		420		367	
Prepaid expenses and other		242		247		269		269	
Trepara expenses and other		2.2		217		20)		20)	
Total current assets		8,006		7,894		8,046		7,870	
Long-term assets:		2,000		,,,,,,		5,515		7,070	
Property, net		5,938		6,147		6,167		6,399	
Deferred income taxes		3,964		4,077		3,835		3,961	
Goodwill		791		791		776		773	
Other intangible assets		48		47		79		81	
Pension intangible assets		1,167		1,167		1,167		1,167	
Other		842		830		834		815	
Total assets	\$	20,756	\$	20,953	\$	20,904	\$	21,066	

LIABILITIES AND STOCKHOLDERS EQUITY											
Current liabilities:											
Notes payable and current portion of											
long-term debt	\$	527	\$	660	\$	801	\$	892			
Accounts payable		3,306		3,291		3,158		3,133			
Accrued liabilities		1,997		2,400		2,232		2,684			
Total current liabilities		5,830		6,351		6,191		6,709			
Long-term liabilities:											
Long-term debt		2,020		2,071		2,022		2,152			
Junior subordinated notes due to Delphi											
Trust I and II		412		412		412		412			
Pension benefits		3,545		3,541		3,574		3,577			

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Postretirement benefits other than				
pensions	5,989	5,989	5,697	5,697
Other	1,179	868	1,271	905
Total liabilities	18,975	19,232	19,167	19,452
Commitments and contingencies (Note 10)	101	100	1.65	1.60
Minority interest	181	182	167	168
Stockholders equity:				
Common stock, \$0.01 par value,				
1,350 million shares authorized,				
565 million shares issued in 2004 and				
2003	6	6	6	6
Additional paid-in capital	2,660	2,653	2,667	2,660
Retained earnings	1,343	1,124	1,241	997
Minimum pension liability	(2,118)	(2,006)	(2,118)	(2,006)
Accumulated other comprehensive loss,				
excluding minimum pension liability	(230)	(177)	(151)	(136)
Treasury stock, at cost (3.8 million and				
4.7 million shares in 2004 and 2003)	(61)	(61)	(75)	(75)
Total stockholders equity	1,600	1,539	1,570	1,446
Total liabilities and stockholders equity	\$ 20,756	\$ 20,953	\$ 20,904	\$ 21,066
	1.4			
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#### CONSOLIDATED STATEMENTS OF CASH FLOWS

	Six Months Ended June 30, 2004				Six Months Ended June 30, 2003			
	As Originally Reported(1)		Re	Δs		As Originally Reported		As estated
	(in millions)							
Cash and cash equivalents at beginning of								
period	\$	880	\$	893	\$	1,014	\$	1,028
Cash flows provided by operating activities		564		589		375		398
Cash flows used in investing activities		(403)		(385)		(439)		(431)
Cash flows used in financing activities		(361)		(402)		(249)		(280)
Effect of exchange rate changes on cash		(14)		(14)		29		29
Net decrease in cash and cash equivalents		(214)		(212)		(284)		(284)
Cash and cash equivalents at end of period	\$	666	\$	681	\$	730	\$	744

(1) As originally reported reflects the adoption of FSP 106-2 in the third quarter of 2004. Refer to Note 1 Basis of Presentation for further information.

Certain amounts in the notes to the consolidated financial statements have been restated to reflect the restatement adjustments described above.

## 3. EMPLOYEE AND PRODUCT LINE CHARGES

In the third quarter of 2003, Delphi approved plans to reduce our U.S. hourly workforce by up to approximately 5,000 employees, our U.S. salaried workforce by approximately 500 employees, and our non-U.S. workforce by approximately 3,000 employees. Based on progress to date, we now anticipate 500 to 1,000 additional hourly employees will leave Delphi bringing our total attrition to U.S. hourly 5,500 to 6,000. Our plans entail reductions to our workforce through a variety of methods including regular attrition and retirements, and voluntary and involuntary separations, as applicable. Under certain elements of the plans, the International Union, United Automobile, Aerospace, and Agricultural Implement Workers of America ( UAW ) hourly employees may return ( flowback ) to General Motors (GM). As required under generally accepted accounting principles, we record the costs associated with the flowback to GM as the employees accept the offer to exit Delphi. Including \$15 million of costs for additional U.S. hourly employees, we expect to incur total charges related to these initiatives of approximately \$765 million (pre-tax) through December 31, 2004, of which \$46 million (\$14 million in cost of sales and \$32 million in employee and product line charges) and \$136 million (\$66 million in cost of sales and \$70 million in employee and product line charges) were recorded during the three and six months ended June 30, 2004, respectively, and \$561 million was recorded in 2003. The charges to cost of sales include costs for employees who are idled prior to separation. We expect to incur the remaining estimated charges of \$68 million (pre-tax) related to the hourly employee reductions and other structural cost initiatives during the remainder of 2004, including \$19 million in the DPTI sector, \$20 million in the EES sector and \$27 million in the AHG sector. Plans to separate U.S. salaried and non-U.S. salaried employees under a variety of programs were substantially completed during the first quarter of 2004. During the second quarter of 2004, approximately 1,175 U.S. hourly employees flowed back to GM or retired.

Cumulatively through June 30, 2004, approximately 4,925 U.S. hourly employees have left the company pursuant to these plans.

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Following is a summary of the activity in the employee and product line reserve (in millions):

<b>Employee and Product Line Charges</b>	Em C	Ex Co	xit sts	Total		
Balance at January 1, 2004	\$	246	\$	5	\$	251
2004 Charges		70				70
Usage during the first six months of 2004		(219)				(219)(a)
Balance at June 30, 2004	\$	97	\$	5	\$	102(b)

- (a) The total cash paid for the six months ended June 30, 2004 was \$215 million, as shown on our consolidated Statement of Cash Flows. The total usage for the three and six months ended June 30, 2004 was \$74 and \$219 million, respectively with \$2 million and \$6 million of non-cash special termination pension and postretirement benefits for the three months and six months ended June 30, 2004, respectively. In addition, we incurred \$14 million and \$66 million of cash costs associated with the 2004 Charges for the three and six months ended June 30, 2004, respectively, which were recorded in cost of sales.
- (b) This amount is included in accrued liabilities in the accompanying consolidated balance sheet. The estimated cash impact of these initiatives is approximately \$0.7 billion, of which \$88 million and \$281 million was paid during the three and six months ended June 30, 2004, respectively, and \$176 million was paid in 2003. We expect that up to \$0.2 billion will be paid in subsequent quarters in 2004 and the remainder in 2005.

#### 4. ASSET SECURITIZATION

#### **U.S. Program**

We maintained a \$600 million revolving accounts receivable securitization program in the U.S. ( U.S. Facility Program ) in 2004. Under this U.S. Facility Program, we sell a portion of our U.S. originated trade receivables to Delphi Receivables LLC (DR), a wholly-owned consolidated special purpose entity. DR may then sell, on a non-recourse basis (subject to certain limited exceptions), an undivided interest in the receivables to asset-backed, multi-seller commercial paper conduits ( Conduits ). Neither the Conduits nor the associated banks are related to Delphi or DR. The Conduits typically finance the purchases through the issuance of A1/P1 rated commercial paper. In the event that the Conduits become unable to or otherwise elect not to issue commercial paper and make purchases, the associated banks are obligated to make the purchases. The sale of the undivided interest in the receivables from DR to the Conduits is accounted for as a sale under the provisions of SFAS No. 140, Accounting for the Transfers and Servicing of Financial Assets and Extinguishments of Liabilities (SFAS 140). When DR sells an undivided interest to the Conduits, DR retains the remaining undivided interest. The value of the undivided interest sold to the Conduits is excluded from our consolidated balance sheet thereby reducing our accounts receivable. The value of the retained interest in receivables held by DR, which may include eligible undivided interests that we elect not to sell, is shown separately on our consolidated balance sheet and therefore is not included in our accounts receivable. As of June 30, 2004, the retained interest in receivables, net was \$586 million. We assess the recoverability of the retained interest on a quarterly basis and adjust to the carrying value as necessary.

At the time DR sold the undivided interest to the Conduits the sale was recorded at fair value with the difference between the carrying amount and fair value of the assets sold included in operating income as a loss on sale. This difference between carrying value and fair value is principally the estimated discount inherent in the U.S. Facility Program, which reflects the borrowing costs as well as fees and expenses of the Conduits (approximately 1.4% to 1.6%), and the length of time the receivables are expected to be outstanding. The loss on sale was approximately \$1.7 million and \$2.4 million for the three and six months ended June 30, 2004, respectively. Additionally, we

perform collections and administrative functions on the receivables sold similar to the procedures we use for collecting all of our receivables, including receivables

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that are not sold under the U.S. Facility Program. We can elect to keep the collections and sell additional receivables in exchange; or, we can transfer the cash collections to the Conduits thereby reducing the amount of sales of undivided interests to the Conduits. The nature of the collection and administrative activities and the terms of the U.S. Facility Program do not result in the recognition of a servicing asset or liability under the provisions of SFAS 140 because the benefits of servicing are just adequate to compensate us for our servicing responsibilities.

The U.S. Facility Program, which is among Delphi, DR, the Conduits, the sponsoring banks and their agents, was renewed on March 29, 2004 and extended through March 24, 2005. The program was increased from \$500 million to \$600 million in March 2004 and can be extended for additional 364-day periods based upon the mutual agreement of the parties. The U.S. Facility Program contains a financial covenant and certain other covenants similar to our revolving credit facilities that, if not met, could result in a termination of the program. At June 30, 2004, we were in compliance with all such covenants.

The table below summarizes certain cash flows received from and paid to the Conduits under the revolving U.S. Facility Program during the three and six months ended June 30, 2004:

	Three Months Ended June 30, 2004		F	Months Ended 230, 2004		
		(in m	illions)			
Undivided interests sold at beginning of period	\$	325	\$	323		
Proceeds from new securitizations (sale of undivided						
interests)		960		1,685		
Collections related to undivided interests sold(a)		(1,071)		(1,944)		
Collections reinvested through sale of additional undivided interests		386		536		
Undivided interests sold	\$	600	\$	600		

(a) Of the collections received on the undivided interests sold, for the three months ended June 30, 2004, \$685 million was remitted to the Conduits and \$386 million was reinvested; and for the six months ended June 30, 2004, \$1,408 million was remitted to the Conduits and \$536 million was reinvested.

#### **European Program**

In November 2003, we entered into a 330 million (\$400 million at June 30, 2004 currency exchange rates) and £30 million (\$54 million at June 30, 2004 currency exchange rates) trade receivable securitization program for certain of our European accounts receivable. Accounts receivable transferred under this program are accounted for as short-term debt. As of June 30, 2004 and 2003, we had no significant accounts receivable transferred under this program. The program can be extended based upon the mutual agreement of the parties. Additionally, the European program contains a financial covenant and certain other covenants similar to our revolving credit facilities that, if not met, could result in a termination of the agreement. At June 30, 2004 and 2003, we were in compliance with all such covenants.

The program was renewed in December 2004 at 225 million (\$273 million at June 30, 2004 currency exchange rates) and £10 million (\$18 million at June 30, 2004 currency exchange rates) and currently expires on December 1, 2005. The program can be extended upon the mutual agreement of the parties. Further, in March 2005 Delphi amended the European trade receivables securitization program to conform the leverage ratio financial covenant consistent with the amended credit facilities covenant and amended other procedural terms.

#### 5. WARRANTIES

We recognize expected warranty costs for products sold principally at the time of sale of the product based on management estimates of the amount that will eventually be required to settle such obligations.

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These accruals are based on several factors including past experience, production changes, industry developments and various other considerations. Our estimates are adjusted from time to time based on facts and circumstances that impact the status of existing claims. The table below summarizes the activity in the product warranty liability for the six months ended June 30, 2004.

		ne 30, 004
	(in m	illions)
Beginning accrual balance at December 31, 2003	\$	258
Provision for estimated warranties accrued during the six-month period		52
Accruals for pre-existing warranties (including changes in estimates)		5
Settlements made during the six-month period (in cash or in kind)		(53)
Foreign currency translation		(2)
Ending accrual balance at June 30, 2004	\$	260

Approximately \$194 million and \$165 million of the warranty accrual balance as of June 30, 2004 and December 31, 2003, respectively, is included in accrued liabilities in the accompanying consolidated balance sheet. The remainder of the warranty accrual balance is included in other long-term liabilities.

#### 6. PENSION AND OTHER POSTRETIREMENT BENEFITS

Pension plans covering unionized employees in the U.S. generally provide benefits of negotiated stated amounts for each year of service, as well as supplemental benefits for employees who qualify for retirement before normal retirement age. The benefits provided by the plans covering U.S. salaried employees are generally based on years of service and salary history. Certain Delphi employees also participate in nonqualified pension plans covering executives, which are not funded. Such plans are based on targeted wage replacement percentages, and are generally not significant to Delphi. Delphi s funding policy with respect to its qualified plans is to contribute at least the minimum amounts required by applicable laws and regulations.

The 2004 and 2003 amounts shown below reflect the defined benefit pension and other postretirement benefit expense for the three and six months ended June 30 for each year for U.S. salaried and hourly employees:

	Pension	Benefits	Otl Postreti Ben	rement	Pension	Benefits	Oth Postreti Bend	rement
	Three	e Months E	Ended Jun	e 30,	Six 1	Months En	ded June	30,
	2004	2003	2004	2003	2004	2003	2004	2003
	(in mil	in millions) (in millions)		(in mil	llions)	(in millions)		
Service cost	\$ 71	\$ 65	\$ 44	\$ 42	\$ 142	\$ 130	\$ 89	\$ 84
Interest cost	174	161	123	115	349	322	251	230
Expected return on plan assets	(180)	(162)			(361)	(324)		
Amortization of prior service								
cost	35	23	(1)		70	46	(2)	
Amortization of net loss	36	27	29	18	71	54	64	36
Special termination benefits	2				5		1	

Net periodic benefit cost \$ 138 \$ 114 \$ 195 \$ 175 \$ 276 \$ 228 \$ 403 \$ 350

During each of the six months ended June 30, 2004 and June 30, 2003, Delphi contributed \$0.6 billion to its U.S. pension plans. Certain of Delphi s non-U.S. subsidiaries also sponsor defined benefit pension plans. The pension expense for these locations for the three months ended June 30, 2004 and 2003

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was \$19 million and \$16 million, respectively, and for the six months ended June 30, 2004 and 2003 was \$40 million and \$32 million, respectively.

Other postretirement benefits expense during the three and six months ended June 30, 2004 increased by \$20 million and \$53 million, respectively, compared to the comparable periods in 2003. The total impact of the Act on our actuarial liability was \$0.5 billion and is being accounted for as an actuarial gain will be amortized as a reduction of our periodic expense and balance sheet liability over the next ten to twelve years.

Effective March 1, 2005 Delphi amended its health care benefits plan for salaried retirees. Under this plan amendment effective January 1, 2007, Delphi reduced its obligations to current salaried active employees, all current retirees and surviving spouses who are retired and are eligible for Medicare coverage. Based on a March 1, 2005 remeasurement date, the expected impact of this amendment will be a decrease in the OPEB liability of \$0.8 billion and a decrease in 2005 expense of \$72 million. As SFAS No. 106 Employers Accounting for Postretirement Benefits Other than Pensions requires a one-quarter lag from the remeasurement date before applying the effects of the plan amendment, income statement recognition of the plan amendment will begin in June 2005.

#### 7. DERIVATIVES AND HEDGING ACTIVITIES

Delphi is exposed to market risk, such as fluctuations in foreign currency exchange rates, commodity prices and changes in interest rates, which may result in cash flow risks. To manage the volatility relating to these exposures, we aggregate the exposures on a consolidated basis to take advantage of natural offsets. For exposures that are not offset within our operations, we enter into various derivative transactions pursuant to our risk management policies. Designation is performed on a transaction basis to support hedge accounting. The changes in fair value of these hedging instruments are offset in part or in whole by corresponding changes in the fair value or cash flows of the underlying exposures being hedged. We assess the initial and ongoing effectiveness of our hedging relationships in accordance with our documented policy. We do not hold or issue derivative financial instruments for trading purposes.

The fair value of derivative financial instruments as of June 30, 2004 and December 31, 2003 included current and non-current assets of \$38 million and \$58 million, respectively and current and non-current liabilities of \$17 million and \$55 million, respectively. Gains and losses on derivatives qualifying as cash flow hedges are recorded in other comprehensive income (OCI) to the extent that hedges are effective until the underlying transactions are recognized in earnings. Net gains included in OCI as of June 30, 2004, were \$27 million after-tax (\$42 million pre-tax). Of this pre-tax total, a gain of approximately \$37 million is expected to be included in cost of sales within the next 12 months and a loss of approximately \$1 million is expected to be included in subsequent periods. A loss of approximately \$2 million is expected to be included in amortization expense over the lives of the related fixed assets and a gain of approximately \$8 million is expected to be included in interest expense over the term of the related debt. The unrealized amounts in OCI will fluctuate based on changes in the fair value of open contracts at each reporting period. The amount included in cost of sales related to hedge ineffectiveness and the time value of options was not material.

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# 8. STOCKHOLDERS EQUITY

Changes in stockholders equity for the six months ended June 30, 2004 were:

Accumulated Other Comprehensive Loss

	Common Stock Shares Amount		Additional Paid-in Capital		Retained I		Minimum Pension Liability	Pension		Treasury St Stock		Total tockholders Equity	
							(in r	millions)					
Balance at January 1, 2004 (As restated, see Note 2)	565	\$	6	\$	2,660	\$	997	\$ (2,006)	\$ (136)	\$	(75)	\$	1,446
Net income (As restated, see Note 2) Currency translation adjustments and other							206						206
(As restated, see Note 2)									(33)				(33)
Net change in unrecognized gain on derivative instruments (As restated, see Note 2)									(8)				(8)
Minimum pension liability adjustment													
Total comprehensive income (As restated, see Note 2)													165
Shares issued for employee benefit plans, net Dividends					(7)		(79)				14		7 (79)
Balance at June 30, 2004 (As restated, see Note 2)	565	\$	6	\$	2,653	\$	1,124	\$ (2,006)	\$ (177)	\$	(61)	\$	1,539

#### 9. SEGMENT REPORTING

Management reviews our sector operating results for purposes of making operating decisions and assessing performance excluding certain charges in the second quarter of 2004 of \$46 million, \$14 million in cost of sales and

\$32 million in employee and product line charges (the Second Quarter 2004 Charges ) and certain charges for the first six months of 2004 of \$136 million, \$66 million in cost of sales and \$70 million in employee and product line charges (the 2004 Charges ). Accordingly, we have presented our sector results excluding such charges. Included below are sales and operating data for our sectors for the three and six months ended June 30, 2004 and 2003, which were realigned in 2004. The 2003 data has been reclassified to conform with the current sector alignment.

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Selected information regarding Delphi s product sectors is as follows:

	Dynamics, Propulsion, Thermal & Interior		Elect	ectrical, tronics & Safety	Automotive Holdings Group		Other(a)		Total		
	mi	(in millions)		(in millions)		(in millions)		(in millions)		(in millions)	
For the Three Months Ended:											
June 30, 2004											
Net sales to GM and affiliates	\$	2,130	\$	1,593	\$	410	\$		\$	4,133	
Net sales to other	Ψ	2,130	Ψ	1,373	Ψ	410	Ψ		Ψ	٦,133	
customers		1,390		1,924		95				3,409	
Inter-sector net sales		234		94		193		(521)		-,	
Total net sales	\$	3,754	\$	3,611	\$	698	\$	(521)	\$	7,542	
Sector operating											
income (loss)	\$	87(b)	\$	322(b)	\$	(131)(b)	\$	(22)(b)	\$	256(b)	
June 30, 2003(c)											
Net sales to GM and											
affiliates	\$	2,189	\$	1,666	\$	458	\$	1	\$	4,314	
Net sales to other		1 106		1 400		101				2 777	
customers Inter-sector net sales		1,196 217		1,480 105		101 206		(528)		2,777	
inter-sector net sales		217		103		200		(328)			
Total net sales	\$	3,602	\$	3,251	\$	765	\$	(527)	\$	7,091	
Sector operating											
income (loss)	\$	143	\$	272	\$	(155)	\$	(60)(d)	\$	200(d)	
For the Six Months Ended:											
June 30, 2004											
Net sales to GM and											
affiliates	\$	4,286	\$	3,203	\$	833	\$		\$	8,322	
Net sales to other											
customers		2,715		3,718		192				6,625	
Inter-sector net sales		454		215		399		(1,068)			
Total net sales	\$	7,455	\$	7,136	\$	1,424	\$	(1,068)	\$	14,947	
Sector operating income (loss)	\$	179(e)	\$	607(e)	\$	(256)(e)	\$	(41)(e)	\$	489(e)	
June 30, 2003(c) Net sales to GM and											
affiliates	\$	4,515	\$	3,388	\$	965	\$	1	\$	8,869	

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Net sales to other					
customers	2,334	2,863	201	1	5,399
Inter-sector net sales	415	217	421	(1,053)	
Total net sales	\$ 7,264	\$ 6,468	\$ 1,587	\$ (1,051)	\$ 14,268
Sector operating income (loss)	\$ 288	\$ 524	\$ (292)	\$ (82)(d)	\$ 438(d)

- (a) Other includes activity not allocated to the product sectors and elimination of inter-sector transactions.
- (b) Excludes the Second Quarter 2004 Charges of \$12 million for Dynamics, Propulsion, Thermal & Interior, \$24 million for Electrical, Electronics & Safety, \$7 million for Automotive Holdings Group and \$3 million for Other.
- (c) As originally disclosed, amounts have been reclassified from prior presentation to conform to our new sector alignment.
- (d) Includes the second quarter 2003 legal settlement with a former supplier of \$38 million.
- (e) Excludes the 2004 Charges of \$56 million for Dynamics, Propulsion, Thermal & Interior, \$44 million for Electrical, Electronics & Safety, \$29 million for Automotive Holdings Group and \$7 million for Other.

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### 10. COMMITMENTS AND CONTINGENCIES

### **Ongoing SEC Investigation**

Delphi is the subject of an ongoing investigation by Staff of the Securities Exchange Commission (SEC) and other federal agencies involving Delphi is accounting and adequacy of disclosures for a number of transactions. The transactions being investigated include transactions in which Delphi received rebates or other lump-sum payments from suppliers, certain off-balance sheet financings of indirect materials and inventory, and the payment in 2000 of \$237 million in cash, and the subsequent receipt in 2001 of \$85 million in credits, as a result of certain settlement agreements entered into between Delphi and its former parent company, General Motors. Delphi is Audit Committee has completed its internal investigation of these transactions and concluded that many were accounted for improperly. Contemporaneously with this filing, Delphi has filed its amended quarterly report on Form 10-Q/ A for the first quarter of 2004, quarterly report on Form 10-Q for the third quarter of 2004, and annual report on Form 10-K for the year ended December 31, 2004, which also contain restated financial statements. Delphi expects to file its quarterly report on Form 10-Q for the quarter ended March 31, 2005 on or before June 30, 2005 and thus to become current in its filings with the SEC.

Delphi is fully cooperating with the SEC s ongoing investigation and requests for information as well as the related investigation being conducted by the Department of Justice. The Company has entered into an agreement with the SEC to suspend the running of the applicable statute of limitations until April 6, 2006. Until these investigations are complete, Delphi is not able to predict the effect, if any, that these investigations will have on Delphi s business and financial condition, results of operations and cash flows.

### **Shareholder Lawsuits**

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Several class action lawsuits have been commenced against Delphi, several of Delphi s subsidiaries, certain of its current and former directors and officers of Delphi, General Motors Management Corporation (the named fiduciary for investment purposes and investment manager to Delphi s employee benefit plans), and several current and former employees of Delphi or Delphi s subsidiaries, as a result of its announced intention to restate its originally issued financial statements. These lawsuits fall into three categories. One group has been brought under the Employee Retirement Income Security Act of 1974, as amended (ERISA), purportedly on behalf of participants in certain of the Company s and its subsidiaries defined contribution employee benefit pension plans who invested in the Delphi Corporation Common Stock Fund. Plaintiffs allege that the plans suffered losses due to the defendants breaches of fiduciary duties under ERISA. To date, the Company has received service in five such lawsuits and is aware of an additional eleven that are pending. All pending cases have been filed in U.S. District Court for the Eastern District of Michigan.

The second group of purported class action lawsuits variously alleges that the Company and certain of its current and former directors and officers made materially false and misleading statements in violation of federal securities laws. To date, the Company has been served in six such lawsuits and is aware of eight additional lawsuits. The lawsuits have been filed in the U.S. District Court for the Eastern District of Michigan, the U.S. District Court for the Southern District of Florida.

The third group of lawsuits pertains to two shareholder derivative cases and a demand. To date, certain current and former directors and officers have been named in two such lawsuits. One has been served in Oakland County Circuit Court in Pontiac, Michigan, and a second is pending in the U.S. District Court for the Southern District of New York. In addition, the Company has received a demand letter from a shareholder requesting that the Company consider bringing a derivative action against certain current and former officers. The derivative lawsuits and the request demand the Company consider further derivative action premised on allegations that certain current and former officers made materially false and misleading statements in violation of federal securities laws. The Company has appointed a special committee of the Board of Directors to consider the demand request.

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Due to the preliminary nature of these cases, the Company is not able to predict with certainty the outcome of this litigation or its potential exposure related thereto. Although Delphi believes that any loss that the Company would suffer under such lawsuits should, after payment of a \$10 million deductible, be covered by its director and officer insurance policy, it cannot assure you that the impact of any loss not covered by insurance or applicable reserves would not be material. Delphi has recorded a reserve related to these lawsuits equal to the amount of its insurance deductible.

# **Ordinary Business Litigation**

Delphi is from time to time subject to various legal actions and claims incidental to its business, including those arising out of alleged defects, breach of contracts, product warranties, intellectual property matters, environmental matters, and employment-related matters.

As previously disclosed, with respect to environmental matters, Delphi received notices that it is a potentially responsible party (PRP) in proceedings at various sites, including the Tremont City Landfill Site located in Tremont, Ohio which is alleged to concern ground water contamination. In September 2002, Delphi and other PRPs entered into a Consent Order with the Environmental Protection Agency (EPA) to perform a Remedial Investigation and Feasibility Study concerning a portion of the site, which is expected to be completed during 2006. Based on findings to date, we believe that a reasonably possible outcome of the investigative study is capping and future monitoring of this site, which would substantially limit future remediation costs and we have included an estimate of our share of the potential costs of such a remedy plus the cost to complete the investigation in our overall reserve estimate. Because the scope of the investigation and the extent of the required remediation are still being determined, it is possible that the final resolution of this matter may require that we make material future expenditures for remediation, possibly over an extended period of time and possibly in excess of our existing reserves. We will continue to re-assess any potential remediation costs and, as appropriate, our overall environmental reserves as the investigation proceeds.

With respect to warranty matters, although we cannot ensure that the future costs of warranty claims by customers will not be material, we believe our established reserves are adequate to cover potential warranty settlements. However, the final amounts determined to be due related to these matters could differ materially from our recorded estimates. Additionally, in connection with our separation from GM, we agreed to indemnify GM against substantially all losses, claims, damages, liabilities or activities arising out of or in connection with our business post-separation. Due to the nature of such indemnities we are not able to estimate the maximum amount.

With respect to intellectual property matters, on September 7, 2004 we received the arbitrator s binding decision resolving a dispute between Delphi and Litex. In May 2001 Litex had filed suit against Delphi in federal court in the District of Massachusetts alleging infringement of certain patents regarding methods to reduce engine exhaust emissions. As previously disclosed, the results of the arbitration did not have a material impact on Delphi s financial condition, operations or business prospects. However, in March 2005, we received correspondence from counsel representing Litex that Litex intended to file various tort claims against Delphi in California state court. On March 4, 2005, Delphi filed a complaint in the federal court for the District of Massachusetts seeking declaratory relief to enforce the parties agreement in the original case prohibiting Litex from bringing such claims. On March 28, 2005, Litex countersued asserting various tort claims against Delphi and requesting that the court void aspects of the parties agreement in the original case. This matter remains pending before the federal court for the District of Massachusetts.

Litigation is subject to many uncertainties, and the outcome of individual litigated matters is not predictable with assurance. After discussions with counsel, it is the opinion of management that the outcome of such matters will not have a material adverse impact on the consolidated financial position, results of operations or cash flows of Delphi.

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### 11. SUBSEQUENT EVENTS

Several events have occurred subsequent to June 30, 2004 that, although they do not impact the reported balances or results of operations as of that date, are material to the Company s ongoing operations. Those items include: the completion of our refinancing plan in June 2005 as described more fully in Note 10 Debt to the 2004 Annual Report on Form 10-K being filed concurrently with this report; amendments to the U.S. Asset Securitization program completed in March 2005 as described more fully in Note 5 Asset Securitizations to the 2004 Annual Report on Form 10-K; shareholder and derivative lawsuits initiated in early 2005 as described more fully in Note 10 Commitments and Contingencies to these financial statements; changes to U.S. salaried employees health care benefits implemented in March 2005 as described more fully in Note 6 Pension and Other Postretirement Benefits to these financial statements; and purchases of certain previously leased facilities in June 2005 as described more fully in Note 13 Commitments and Contingencies to the 2004 Annual Report on Form 10-K. In addition, the Company contributed \$0.6 billion to its defined benefit pension plan in June 2005. Finally, the Company has signed a non-binding letter of intent to sell its global lead-acid battery business, comprised of assets totaling approximately \$175 million.

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# ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### Restatement

Delphi has restated its originally issued consolidated financial statements for 2001 through the third quarter of 2004, primarily to correct for improper accounting related to rebate transactions, deferred recognition of expense, asset dispositions, and cash payments made to and credits received from former parent.

As a result of the restatement, originally reported net income increased \$10 million and \$26 million for the three months and six months ended June 30, 2004, respectively. Originally reported net income increased \$18 million and \$15 million for the three months and six months ended June 30, 2003, respectively. Further information on the nature and impact of these adjustments is provided in Note 2 Restatement to our consolidated financial statements included elsewhere in the Form 10-Q/ A, and we encourage you to read Note 2 Restatement to our consolidated financial statements for a complete description of the restatement.

### **Executive Summary**

Our second quarter net sales were \$7.5 billion, up from \$7.1 billion in the second quarter of 2003. Non-GM revenues were \$3.4 billion, or 45% of sales, up 23% from the second quarter of 2003. Our second quarter 2004 GM sales were \$4.1 billion, down 4% from the second quarter of 2003. Net income for the second quarter 2004 was \$143 million. Our net sales for the first six months of 2004 were \$14.9 billion, up from \$14.3 billion in the first six months of 2003. Non-GM revenues were \$6.6 billion, or 44% of sales, up 23% from the first six months of 2003. Our GM sales for the first six months of 2004 were \$8.3 billion, down 6% from the first six months of 2003. Net income for the first six months of 2004 was \$206 million. Year over year, we benefited from the steady growth of our non-GM business and have continued to diversify our customer base through sales of technology-rich products and systems-based solutions for vehicles and other non-automotive applications. In addition, net income benefited from a continued decline in our effective tax rate.

Our Board of Directors and management use cash generated by the businesses as a measure of our performance. We believe the ability to consistently generate cash flow from operations is critical to increasing Delphi s value. We use the cash that we generate in our operations for strengthening our balance sheet, including reducing legacy liabilities such as pensions, restructuring our operations, generating growth, and paying dividends. We believe that looking at our ability to generate cash provides investors with additional insight into our performance. See further discussion of cash flows in Liquidity and Capital Resources below.

Consistent with the first quarter, we worked with our suppliers to proactively manage cost pressures related to the increasing costs of various commodities, including steel. While our overall material prices declined during the first half of 2004, we experienced higher commodity costs versus the comparable period in 2003. We expect that raw material steel supply will continue to be constrained during the second half of the year and cannot ensure that we will not experience increased costs or disruptions in supply over the remainder of the year or longer term, or that increased costs for steel or other commodities will not have a material adverse impact on earnings.

Our 2003 employee and product line initiatives are ahead of schedule. We expect to see continued U.S. hourly attrition through the end of the year, with total U.S. hourly attrition in the range of 5,500 to 6,000. As a result of the additional 500 to 1,000 person attrition, we expect to incur up to \$15 million of additional costs. Savings realized from our restructuring plans combined with other operating performance improvements have allowed us to continue to manage the challenges of legacy costs associated with declining GM revenues, rising wages, pension and healthcare costs, as well as continued price pressures.

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### **Results of Operations**

The information presented below is based on our sector realignment which was effective January 1, 2004.

### Three Months Ended June 30, 2004 versus Three Months Ended June 30, 2003

*Net Sales*. Consolidated net sales by product sector and in total for the three months ended June 30, 2004 and 2003 were:

Product Sector	2	004	2	2003
		(in mi	llions)	
Dynamics, Propulsion, Thermal & Interior	\$	3,754	\$	3,602
Electrical, Electronics & Safety		3,611		3,251
Automotive Holdings Group		698		765
Other		(521)		(527)
Consolidated net sales	\$	7,542	\$	7,091

Consolidated net sales for the second quarter of 2004 were \$7.5 billion compared to \$7.1 billion for the same period of 2003. Our non-GM sales increased by \$632 million, including \$92 million resulting from favorable currency exchange rates. Excluding the effects of favorable currency exchange rates, our non-GM sales increased \$540 million or 19.4%. This non-GM sales increase was due to new business from diversifying our global customer base, increased production volumes, and incremental sales due to our recent acquisition, Delphi Grundig, partially offset by price decreases. As a percent of our net sales for the second quarter of 2004, our non-GM sales were 45.2%. Net sales to GM decreased by \$181 million, net of \$24 million of favorable foreign currency exchange rates. Excluding the effects of favorable currency exchange rates, our GM sales decreased \$205 million or 4.8% primarily due to volume and price decreases and decisions to exit certain businesses including generators. As mentioned above, our net sales were impacted by continued price pressures that resulted in price reductions of approximately \$136 million, or 1.8% for the second quarter of 2004 compared to approximately \$98 million or 1.4% for the second quarter of 2003.

*Gross Margin.* Our gross margin was 12.4% for the second quarter of 2004 compared to gross margin of 12.4% for the second quarter of 2003.

Selling, General and Administrative. Selling, general and administrative (SG&A) expenses of \$410 million, 5.4% of net sales for the second quarter of 2004, were slightly lower than \$419 million or 5.9% of total net sales for the second quarter of 2003. The slight decrease is primarily due to the 2003 legal settlement discussed below, partially offset by currency exchange rates. In 2003, SG&A expenses were adversely impacted by a legal settlement in connection with a commercial dispute with a former supplier of approximately \$38 million. Excluding the legal settlement, SG&A expenses in the second quarter of 2003 were \$381 million or 5.4% of net sales.

Depreciation and Amortization. Depreciation and amortization was \$283 million for the second quarter of 2004 compared to \$263 million for the second quarter of 2003; the increase primarily reflects the impact of currency exchange rates as well as the depreciation of assets newly placed in service. In 2003, depreciation and amortization included \$8 million of portfolio related actions, principally facility closure costs.

*Employee and Product Line Charges.* The charges for the second quarter of 2004 are discussed below in the Six Months Ended June 30, 2004 versus Six Months Ended June 30, 2003 Employee and Product Line Charges analysis.

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Operating Income. Operating income was \$210 million for the second quarter of 2004 compared to operating income of \$200 million for the second quarter of 2003. The second quarter 2004 operating income includes charges of \$14 million in cost of sales and \$32 million in employee and product line charges (the Second Quarter 2004 Charges). Management reviews our sector operating income results excluding the Second Quarter 2004 Charges.

Accordingly, we have separately presented such amounts in the table below:

		ee Months ed June 30,
Product Sector	2004	2003
	(in	millions)
Dynamics, Propulsion, Thermal & Interior	\$ 87	\$ 143
Electrical, Electronics & Safety	322	272
Automotive Holdings Group	(131	) (155)
Other	(22	) (60)
Subtotal	256	200
Second Quarter 2004 Charges(a)	(46	)
Total operating income	\$ 210	\$ 200

(a) Represents the Second Quarter 2004 Charges of \$12 million for Dynamics, Propulsion, Thermal & Interior, \$24 million for Electrical, Electronics & Safety, \$7 million for Automotive Holdings Group and \$3 million for Other.

The increase in operating income from the second quarter of 2003 primarily reflected savings realized from our restructuring plans, material cost savings, and the 2003 legal settlement discussed above, partially offset by lower pricing and increased pension, healthcare and wages.

Taxes. Our effective tax rate (including the tax related to minority interest) for the second quarter of 2004 was 11% compared to 35% for the comparable period of 2003. During the second quarter of 2004, the routine U.S. federal tax audit of our tax returns for the portion of 1999 following spin-off from GM and for 2000 was substantially completed. As a result of this audit, we made a tax payment in the third quarter of 2004 of approximately \$9 million (including interest). Upon completion of the audit, we determined that approximately \$12 million of tax reserves were no longer required. An adjustment to reduce the reserve was recorded during the quarter. Excluding the benefit of this reduction in reserves on income tax expense, our effective tax rate (including the tax related to minority interest) for the second quarter of 2004 was 20%. During the past year we have been experiencing a shift of our earnings to lower tax rate jurisdictions. In addition, we effected entity reorganization and tax planning activities, which is allowing increased amounts of earnings from the Asia-Pacific region to be considered indefinitely reinvested in foreign operations. Finally, our effective tax rate benefited from lower statutory rates in certain foreign jurisdictions and U.S. tax law changes.

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### Six Months Ended June 30, 2004 versus Six Months Ended June 30, 2003

*Net Sales*. Consolidated net sales by product sector and in total for the six months ended June 30, 2004 and 2003 were:

Six Months

		Ended June 30,			
Product Sector	20	04	2003		
		(in millio	ns)		
Dynamics, Propulsion, Thermal & Interior	\$	7,455	\$ 7,264		
Electrical, Electronics & Safety		7,136	6,468		
Automotive Holdings Group		1,424	1,587		
Other	(	1,068)	(1,051)		
Consolidated net sales	\$ 1	4,947	\$ 14,268		

Consolidated net sales for the first six months of 2004 were \$14.9 billion compared to \$14.3 billion for the same period of 2003. Our non-GM sales increased by \$1.2 billion including approximately \$0.3 billion resulting from favorable currency exchange rates. Excluding the effects of favorable currency exchange rates, our non-GM sales increased approximately \$0.9 billion or 17%. This non-GM sales increase was due to increased production volumes, new business from diversifying our global customer base, and incremental sales due to our recent acquisition, Delphi Grundig, partially offset by price decreases. As a percent of our net sales for the six months ended June 30, 2004, our non-GM sales were 44.3%. Net sales to GM decreased by \$547 million, net of \$89 million resulting from favorable currency exchange rates. Excluding the effects of favorable currency exchange rates, our GM sales decreased \$636 million or 7.2%. This GM sales decrease was due to volume and price decreases and decisions to exit certain businesses. As mentioned above, our net sales were impacted by continued price pressures that resulted in price reductions of approximately \$262 million, or 1.8% for the first six months of 2004, compared to approximately \$209 million or 1.5% for first six months of 2003.

*Gross Margin.* Our gross margin was 11.9% for the first six months of 2004 compared to gross margin of 12.2% for the first six months of 2003. The slight decrease reflects the impact of higher wages, increased U.S. pension and healthcare expenses, and price decreases partially offset by higher volumes with non-GM customers, lower material costs as well as savings realized from our restructuring plans.

Selling, General and Administrative. Selling, general and administrative expenses of \$788 million, 5.3% of total net sales for the first six months of 2004, were slightly higher than \$782 million or 5.5% of total net sales for the first six months of 2003. The increase is primarily due to the 2003 legal settlement discussed below, partially offset by currency exchange rates. In 2003, SG&A expenses were adversely impacted by a legal settlement in connection with a commercial dispute with a former supplier of approximately \$38 million. Excluding the legal settlement, SG&A expenses were \$744 million or 5.2% of net sales.

Depreciation and Amortization. Depreciation and amortization was \$565 million for the first six months of 2004 compared to \$518 million for the first six months of 2003; the increase primarily reflects the impact of currency exchange rates as well as the depreciation of assets newly placed in service. In 2003, depreciation and amortization included \$8 million of portfolio related actions, principally facility closure costs.

*Employee and Product Line Charges*. In the third quarter of 2003, Delphi approved plans to reduce our U.S. hourly workforce by up to approximately 5,000 employees, our U.S. salaried workforce by approximately 500 employees, and our non-U.S. workforce by approximately 3,000 employees. Based on progress to date, we now anticipate 500 to 1,000 additional hourly employees will leave Delphi bringing our total attrition to U.S. hourly 5,500 to 6,000. Our plans entail reductions to our workforce through a variety of methods including regular attrition and

retirements, and voluntary and involuntary separations, as applicable. Under certain elements of the plans, the International Union, United Automobile, Aerospace,

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and Agricultural Implement Workers of America ( UAW ) hourly employees may return ( flowback ) to General Motors ( GM ). As required under generally accepted accounting principles, we record the costs associated with the flowback to GM as the employees accept the offer to exit Delphi. Including \$15 million of costs for additional U.S. hourly employees, we expect to incur total charges related to these initiatives of approximately \$765 million (pre-tax) through December 31, 2004, of which \$46 million (\$14 million in cost of sales and \$32 million in employee and product line charges) and \$136 million (\$66 million in cost of sales and \$70 million in employee and product line charges) were recorded during the three and six months ended June 30, 2004, respectively, and \$561 million was recorded in 2003. The charges to cost of sales include costs for employees who are idled prior to separation. We expect to incur the remaining estimated charges of \$68 million (pre-tax) related to the hourly employee reductions and other structural cost initiatives during the remainder of 2004, including \$19 million in the DPTI sector, \$20 million in the EES sector and \$27 million in the AHG sector. Plans to separate U.S. salaried and non-U.S. salaried employees under a variety of programs were substantially completed during the first quarter of 2004. During the second quarter of 2004, approximately 1,175 U.S. hourly employees flowed back to GM or retired. Cumulatively through June 30, 2004, approximately 4,925 U.S. hourly employees have left the company pursuant to these plans.

Following is a summary of the activity in the employee and product line reserve (in millions):

<b>Employee and Product Line Charges</b>	Employee Costs		Exit Costs		Total	
Balance at January 1, 2004	\$	246	\$	5	\$	251
2004 Charges		70				70
Usage during the first six months of 2004		(219)				(219)(a)
Balance at June 30, 2004	\$	97	\$	5	\$	102(b)

- (a) The total cash paid for the six months ended June 30, 2004 was \$215 million, as shown on our consolidated Statement of Cash Flows. The total usage for the three and six months ended June 30, 2004 was \$74 million and \$219 million, respectively with \$2 million and \$6 million of non-cash special termination pension and postretirement benefits for the three months and six months ended June 30, 2004, respectively. In addition, we incurred \$14 million and \$66 million of cash costs associated with the 2004 Charges for the three and six months ended June 30, 2004, respectively, which were recorded in cost of sales.
- (b) This amount is included in accrued liabilities in the accompanying consolidated balance sheet.

  The estimated cash impact of these initiatives is approximately \$0.7 billion, of which \$88 million and \$281 million was paid during the three and six months ended June 30, 2004, respectively, and \$176 million was paid in 2003. We expect that up to \$0.2 billion will be paid in subsequent quarters in 2004 and the remainder in 2005.

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Operating Income. Operating income was \$353 million for the first six months of 2004 compared to operating income of \$438 million for the first six months of 2003. The operating income for the first six months of 2004 includes charges of \$66 million in cost of sales and \$70 million in employee and product line charges (the 2004 Charges ). Management reviews our sector operating income results excluding the 2004 Charges. Accordingly, we have separately presented such amounts in the table below:

	Six M Ended J		
Product Sector	2004	2003	
	(in mi	llions)	
Dynamics, Propulsion, Thermal & Interior	\$ 179	\$ 288	
Electrical, Electronics & Safety	607	524	
Automotive Holdings Group	(256)	(292)	
Other	(41)	(82)	
Subtotal	489	438	
2004 Charges(a)	(136)		
Total operating income	\$ 353	\$ 438	

(a) Represents the 2004 Charges of \$56 million for Dynamics, Propulsion, Thermal & Interior, \$44 million for Electrical, Electronics & Safety, \$29 million for Automotive Holdings Group and \$7 million for Other.

The decrease in operating income from the first six months of 2003 primarily reflected lower pricing and increased pension, healthcare and wages partially offset by savings realized from our restructuring plans, material savings, and the 2003 legal settlement discussed above.

Taxes. Our effective tax rate (including the tax related to minority interest) for the first six months of 2004 was 19% compared to approximately 36% for the comparable period of 2003. During the second quarter of 2004, the routine U.S. federal tax audit of our tax returns for the portion of 1999 following spin-off from GM and for 2000 was substantially completed. As a result of this audit, we made a tax payment in the third quarter of 2004 of approximately \$9 million (including interest). Upon completion of the audit, we determined that approximately \$12 million of tax reserves were no longer required. An adjustment to reduce the reserve was recorded during the quarter. Excluding the benefit of this reduction in reserves on income tax expense, our effective tax rate (including the tax related to minority interest) for the first six months of 2004 was 25%. During the past year we have been experiencing a shift of our earnings to lower tax rate jurisdictions. In addition, we effected entity reorganization and tax planning activities, which is allowing increased amounts of earnings from the Asia-Pacific region to be considered indefinitely reinvested in foreign operations. Finally, our effective tax rate benefited from lower statutory rates in certain foreign jurisdictions and U.S. tax law changes.

# **Liquidity and Capital Resources**

The following discussion describes the Company s liquidity position and capital resources as of and for the six months ended June 30, 2004. For an understanding of the Company s current liquidity position and capital resources including its current credit ratings please refer to 2004 report on Form 10-K being filed concurrently with this report.

# Overview of Capital Structure

Our objective is to appropriately finance our business through a mix of long-term and short-term debt, and to ensure that we have adequate access to liquidity. Of our \$3.1 billion of outstanding debt at June 30, 2004, \$2.0 billion

was senior, unsecured debt with maturities ranging from 2006 to 2029 and approximately \$0.4 billion was junior subordinated notes due to Delphi Trust I and II. This long-term debt primarily

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finances our long-term fixed assets. As of June 30, 2004, we have approximately \$0.7 billion of short-term and other debt. We have highly varying needs for short-term working capital financing as a result of the nature of our business. Our cash flows during the year are impacted by the volume and timing of vehicle production, which includes a halt in certain operations of our North American customers for approximately two weeks in July and one week in December and reduced production in July and August for certain European customers. We finance our working capital through a mix of committed facilities, including receivables securitization programs, uncommitted facilities including bank lines, factoring lines and to a limited extent, commercial paper. Although the latter group is not committed, we expect these facilities typically would be available to us, if and when needed. We also maintain \$3.0 billion of committed Credit Facilities. We view these facilities as providing an ample source of back-up liquidity that is available in case of an unanticipated event and do not expect to utilize these facilities in the near term.

Our capital planning process is focused on ensuring that we use our cash flow generated from our operations in ways that enhance the value of our company. For the first six months of 2004, we used our cash flow to generate revenue growth, reduce structural costs, make a pension contribution, and pay dividends. Our pension contribution of \$0.6 billion in June 2004 more than fulfills our ERISA pension funding minimums for 2004. We anticipate \$0.4 billion of payments from our restructuring programs announced in October 2003, and \$0.2 billion of dividends for the calendar year 2004. We expect that we will be able to fund these amounts with cash flow from operations. We further expect that we will be able to fund our longer-term requirements, including repayments of debt securities and payments for residual value guarantees and purchase options on operating leases, if exercised, as they become due.

### **Available Credit Facilities**

Delphi has two financing arrangements with a syndicate of lenders providing for an aggregate of \$3.0 billion in available revolving credit facilities (the Credit Facilities), reduced by the amount of any outstanding letters of credit. The terms of the Credit Facilities provide for a five-year revolving credit line in the amount of \$1.5 billion, which expires in June 2009, and a 364-day revolving credit line in the amount of \$1.5 billion, which expires in June 2005. Both revolving credit lines were renewed in the second quarter of 2004. Except for the extension of expiration date, the terms of these credit facilities remain substantially unchanged. We have never borrowed under either of these Credit Facilities. Our Credit Facilities also contain certain affirmative and negative covenants including a financial covenant requirement for a debt to EBITDA coverage ratio not to exceed 3.25 to 1. In addition, certain of our lease facilities discussed below contain cross-default provisions to our Credit Facilities. We were in compliance with the financial covenant and all other covenants as of June 30, 2004.

### Other Financing Transactions

We maintain a revolving accounts receivable securitization program in the United States ( U.S. Facility Program ). This program has been accounted for as the sale of accounts receivable. As of June 30, 2004, we had \$600 million of accounts receivable sold under this program. The U.S. Facility Program has \$600 million available and expires March 24, 2005. As of June 30, 2004, we anticipate that we will renew this program annually, with the potential for further increases to the program as our non-GM receivables continue to grow. The U.S. Facility Program contains a financial covenant and certain other covenants similar to our revolving Credit Facilities that, if not met, could result in a termination of the agreement. At June 30, 2004, we were in compliance with the financial covenant and all other covenants.

In November 2003, we entered into a 300 million (\$363 million at June 30, 2004 currency exchange rates) and £30 million (\$54 million at June 30, 2004 currency exchange rates) trade receivable securitization program for certain of our European accounts receivable. Accounts receivable transferred under this program are accounted for as short-term debt. As of June 30, 2004, we had no significant accounts receivable transferred under this program. The program expires on November 4, 2004 and can be

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extended, based upon the mutual agreement of the parties. Additionally, the European program contains a financial covenant and certain other covenants similar to our revolving Credit Facilities (discussed above) that, if not met, could result in a termination of the agreement. At June 30, 2004, we were in compliance with all such covenants.

From time to time, certain subsidiaries may also sell receivables on a non-recourse basis in the normal course of their operations. As of June 30, 2004, and 2003, certain European subsidiaries sold accounts receivable totaling \$382 million and \$429 million, respectively. Changes in the level of receivables sold from year to year are included in the change in accounts receivable within the cash flow from operations.

We lease certain property, primarily land and buildings that are used in our operations, under leases commonly known as synthetic leases. These leases, which are accounted for as operating leases, provide us tax treatment equivalent to ownership, and also give us the option to purchase these properties at any time during the term or to cause the properties to be remarketed upon lease expiration. In June 2003, we entered into new five-year leases with a bank for our corporate headquarters and two manufacturing sites. In aggregate, our purchase price under such leases, if we choose to exercise such option, approximates \$100 million. The leases also provide that, if we do not exercise our purchase option upon expiration of the term and instead elect our remarketing option, we will pay any difference between the \$100 million purchase option amount and the proceeds of remarketing, up to a maximum of approximately \$67 million. At June 30, 2004, the aggregate fair value of these properties exceeds the minimum value guaranteed upon exercise of the remarketing option. Upon entering into the agreement, we recorded our estimate of the fair value of the residual value guarantee of \$3 million as a long-term liability. Under the leases we also provide certain indemnities to the lessor, including environmental indemnities. Due to the nature of such potential obligations, it is not possible to estimate the maximum amount of such exposure or the fair value. However, we do not expect such amounts, if any, to be material. In addition, the leases contain certain covenants and cross-default provisions to our Credit Facility, which would require us to pay the full \$100 million if we default on our obligations under the leases. The financial covenant requirements include a debt to EBITDA coverage ratio not to exceed 3.25 to 1. As of June 30, 2004 we were in compliance with all financial covenant requirements. We have an additional synthetic lease, for an operation in Ohio, which is accounted for as an operating lease under generally accepted accounting principles. Our purchase price option on this facility is \$28 million and we have a guaranteed residual value of \$22 million.

# Customer Financing Programs

We maintain a program with General Electric Capital Corporation ( GECC ) that allows some of our suppliers to factor their receivables from us to GECC for early payment. This program also allows us to have GECC pay our suppliers on our behalf, providing extended payment terms to us. Delphi has decided to discontinue this program in the future. Thus, we are minimizing our involvement in the program throughout the remainder of this year.

Our June 30, 2004 short-term debt balance includes \$45 million of accounts payable that were factored by our suppliers to GECC but which are still within our stated payment terms to our suppliers. There were no payables beyond their stated terms at June 30, 2004.

Some of our customers have similar arrangements with GECC, which allows us to sell certain of our customer receivables, at a discount, to GECC on a non-recourse basis. When we participate in one of these programs, our receivables are reduced and our cash balances are increased. We did not participate in any of these programs at June 30, 2004.

# Credit Ratings

Delphi is rated by Standard & Poor s, Moody s and Fitch Ratings. As of June 30, 2004, Delphi had long-term credit ratings of BBB-/ Baa2/ BBB, respectively, and short-term credit ratings of A3/ P2/ F2, respectively. We currently have senior unsecured ratings of B-/ B3/ B, respectively, preferred stock ratings of CCC+/ Caa2/ CCC+, respectively, and senior secured debt ratings of BB-/ B1/ BB-, respectively, due to downgrades in 2005. As a result of the downgrades, our facility fee and borrowing costs under our

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existing five-year Credit Facility increased although availability was unaffected. We believe we continue to have access to sufficient liquidity; however, our cost of borrowing has increased and our ability to access certain financial markets has been limited. In the event of a further downgrade, the cost of borrowing will continue to increase and availability to liquidity may be further constrained.

### Cash Flows

Operating Activities. Net cash provided by operating activities totaled \$589 million and \$398 million for the six months ended June 30, 2004 and 2003, respectively. Changes in the levels of factoring and securitization also increased cash flow from operating activities by approximately \$266 million as of June 30, 2004. Net cash provided by operating activities in the first six months of 2004 and 2003 were reduced by contributions to our U.S. pension plans of \$600 million in each year and by cash paid for employee and product line initiatives totaling approximately \$215 million for the first six months of 2004. Changes in the levels of factoring and securitization increased cash flows from operating activities by approximately \$56 million as of June 30, 2003. In addition to the items described above, operating cash flow is impacted by the timing of payments to suppliers and receipts from customers.

*Investing Activities.* Cash flows used in investing activities totaled \$385 million and \$431 million for each of the six months ended June 30, 2004 and 2003, respectively. The use of cash in the first six months of 2004 and 2003 reflected capital expenditures related to ongoing operations.

Financing Activities. Net cash used in financing activities was \$402 million and \$280 million for the six months ended June 30, 2004 and 2003, respectively. Net cash used in financing activities during the six months ended June 30, 2004 reflected a repayment of the 6.125% senior notes due May 1, 2004, partially offset by proceeds received from short-term borrowings. Net cash used in financing activities during the first six months of 2003 reflected repayments of short-term borrowings. Both periods also reflect the payments of dividends.

*Dividends*. The Board of Directors declared a dividend on Delphi common stock of \$0.07 per share on June 22, 2004, which was paid on August 3, 2004 to holders of record on July 6, 2004. The dividend declared on March 1, 2004 was paid on April 12, 2004.

Stock-Based Compensation. In May 2004, Delphi s existing equity compensation plans expired and shareholders approved a new equity plan. The plan provides for the issuances of up to 36.5 million shares of common stock to named executive officers and other employees, pursuant to stock options and other equity awards, such as restricted stock and restricted stock units. During the second quarter, we issued approximately 4.5 million restricted stock units and approximately 6.8 million options. The table below reflects the impact of our newly adopted equity compensation plan on total options and rights outstanding and shares available for future awards against all plans as of June 30, 2004 and December 31, 2003.

	Number of securities			Number of securities
	to be issued upon	Weighte	ed-average	remaining available
	exercise of		ercise ice of	for future issuance
	outstanding options		anding tions	under equity
Plan Category	and rights(a)	and r	ights(b)	compensation plans
	(in thousands)			(in thousands)
June 30, 2004				
Equity compensation plans approved by stockholders	73,199	\$	12.35	25,165
	25,357	\$	16.47	,

Equity compensation plans not approved by stockholders			
Total	98,556	\$ 13.41	25,165
	33		

Plan Category	Number of securities to be issued upon exercise of outstanding options and rights(a)	exo pr outst op	ed-average ercise ice of tanding tions rights(b)	Number of securities remaining available for future issuance under equity compensation plans
	(in thousands)			(in thousands)
December 31, 2003				
Equity compensation plans				
approved by stockholders	64,536	\$	12.87	15,154
Equity compensation plans not				
approved by stockholders	25,900	\$	16.48	
Total	90,436	\$	13.95	15,154

- (a) Includes approximately 65.8 million outstanding options and approximately 7.4 million outstanding restricted stock units as of June 30, 2004 and 60.5 million outstanding options and approximately 4.0 million outstanding restricted stock units as of December 31, 2003.
- (b) Includes weighted-average exercise price of outstanding options only.

# **Outlook**

This section originally contained outlook information including information describing certain commitments and contingencies that is now superseded by the information disclosed in our 2004 Annual Report on Form 10-K, filed concurrently with this report. Please see the Outlook section of Management s Discussion and Analysis of Financial Condition and Results of Operations in the 2004 Form 10-K. For description of existing commitments and contingencies, including legal and regulatory matters, see also Note 10 Commitments and Contingencies, to the consolidated financial statements.

# **Forward-Looking Statements**

The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements made by us or on our behalf. Delphi and its representatives may periodically make written or oral statements that are forward-looking, including statements included in this report and other filings with the Securities and Exchange Commission and in reports to our stockholders. All statements contained or incorporated in this report which address operating performance, events or developments that we expect or anticipate may occur in the future (including statements relating to future sales, earnings expectations, savings expected as a result of our global product line and employee initiatives, portfolio restructuring plans, volume growth, awarded sales contracts and earnings per share expectations or statements expressing general optimism about future operating results) are forward-looking statements. These statements are made on the basis of management s current views and assumptions with respect to future events. Important factors, risks and uncertainties which may cause actual results to differ from those expressed in our forward-looking statements are set forth in this Quarterly Report on Form 10-Q. In particular, the achievement of projected levels of revenue, earnings, cash flow and debt levels will depend on our ability to execute our portfolio

and other global product line and employee plans in a manner which satisfactorily addresses any resultant antitrust or labor issues and customer concerns, any contingent liabilities related to divestitures or integration costs associated with acquisitions, and other matters; the success of our efforts to diversify our customer base and still maintain existing GM business; the continued protection and exploitation of our intellectual property to develop new products and enter new markets; and our ability to capture expected benefits of our cost reduction initiatives so as to maintain flexibility to respond to adverse and cyclical changes in general economic conditions and in the automotive industry in each market in which we operate, including customer cost reduction initiatives, potential increases in warranty and raw material costs, funding requirements and pension contributions, healthcare costs, disruptions in the labor, commodities or transportation markets caused by terrorism, war or labor unrests or other factors, other

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changes in the political and regulatory environments where we do business; and other factors, risks and uncertainties discussed in our Annual Report on Form 10-K for the year ended December 31, 2004 being filed concurrently with this report and other filings with the Securities and Exchange Commission. Delphi does not intend or assume any obligation to update any of these forward-looking statements.

### ITEM 3. OUANTITATIVE AND OUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have been no material changes to our exposures to market risk since December 31, 2003.

# ITEM 4. CONTROLS AND PROCEDURES

We are required to design our disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC s rules and forms, and to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company s management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. We included our required evaluation of the effectiveness of these disclosure controls and procedures as of June 30, 2004 in our original filing of this quarterly report. At that time we believed that such controls and procedures were operating effectively as designed. We further believed that there were no significant deficiencies or material weaknesses in the design or operation of internal controls over financial reporting which were reasonably likely to adversely affect our ability to record, process, summarize and report financial information. We also reported that we had been and were continuing to deploy SAP s enterprise software solution to replace legacy software systems in our business at various global locations, which we believed would provide us with enhanced data quality and process efficiency over our current legacy systems by improving systematic processing internal controls and availability of both financial and non-financial data for managing our businesses. We have since considered the findings of the internal investigation conducted by the Audit Committee of our Board of Directors in our assessment of internal control over financial reporting. The investigation identified a number of material weaknesses, which we believe adversely impacted our disclosure controls and procedures, and, as a result, our Chief Executive Officer and Acting Chief Financial Officer have concluded that our disclosure controls and procedures were not effective as of June 30, 2004. Other than continued implementation of SAP, there were no changes to our internal control over financial reporting that occurred during the period covered by this report; however, we have subsequently implemented changes and are planning additional changes to remediate the material weaknesses identified, which we expect will materially affect such controls. For a more detailed understanding of these material weaknesses, the impact of such weaknesses on disclosure controls and procedures, and remedial actions taken and planned which we expect will materially affect such controls, see Item 9A. Controls and Procedures of our annual report on Form 10-K for the year ended December 31, 2004, which was filed on June 30, 2005, and which is incorporated by reference into this Item 4.

The certifications of the Company s Chief Executive Officer and Acting Chief Financial Officer attached as Exhibits 31(a) and 31(b) to this Quarterly Report on Form 10-Q/ A include, in paragraph 4 of such certifications, information concerning the Company s disclosure controls and procedures and internal control over financial reporting. Such certifications should be read in conjunction with the information contained in this Item 4, including the information incorporated by reference to our filing on Form 10-K for the year ended December 31, 2004, for a more complete understanding of the matters covered by such certifications.

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### PART II. OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS

Except as discussed in Note 10 Commitments and Contingencies, there have been no other material developments in legal proceedings involving Delphi or its subsidiaries since those reported in Delphi s Annual Report on Form 10-K for the year ended December 31, 2004 being filed concurrently with this report.

We are involved in routine litigation incidental to the conduct of our business. We do not believe that any of the litigation to which we are currently a party will have a material adverse effect on our business or financial condition.

# ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

# Purchase of Equity Securities by the Issuer and Affiliated Purchasers

The following table sets forth, for each of the months indicated, the total number of shares purchased by Delphi or on our behalf by any affiliated purchaser, the average price paid per share, the number of shares purchased as part of a publicly announced repurchase plan or program, and the maximum number of shares or approximate dollar value that may yet be purchased under the plans or programs.

				Maximum Number
			Total Number of Shares	of Shares that may
	<b>Total Number</b>	Average	Purchased as Part of	yet be Purchased
	of Shares	Price Paid	Publicly Announced	Under the Plans or
Period	Purchased	per Share	Plans or Programs(a)	Programs(a)
April 1, 2004 through April 30, 2004	603,000(b)	\$ 9.99		19,000,000
May 1, 2004 through May 31, 2004	1,463,166(b)(c)	\$ 10.17		19,000,000
June 1, 2004 through June 30, 2004				19,000,000
Total	2,066,166	\$ 10.12		19,000,000

- (a) As part of Delphi s stock repurchase program, in January of 2004, the board of directors authorized the repurchase of up to an aggregate of 19 million shares of our common stock through the first quarter of 2005 to fund obligations for our stock options and other awards issued under its equity based compensation plan. To date no repurchases have been made pursuant to that plan.
- (b) Includes open-market purchases by the trustee of Delphi s 401(k) plans to fund investments by employees in our common stock, one of the investment options available under such plans.
- (c) Amount also includes 338,166 shares of common stock that were withheld to satisfy our tax withholding obligations arising upon vesting of restricted stock units issued pursuant to our equity based compensation plan.

# ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

The Annual Meeting of Stockholders of Delphi was held on May 6, 2004. At the meeting, the following matters were submitted to a vote of the stockholders of Delphi:

(1) The election of three directors to serve for a three-year term beginning at the 2004 Annual Stockholders Meeting and expiring at the 2007 Annual Stockholders Meeting. The vote with respect to each nominee was as follows:

For	Withheld
366,508,610	119,614,018
367,044,788	119,077,840
367,204,719	118,917,909
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	366,508,610 367,044,788 367,204,719

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(2) The ratification of the appointment of Deloitte & Touche LLP as Delphi s independent public accountants for the year ending December 31, 2004:

For Against Abstain
469.342.498 11.503.999 5.276.126

(3) The approval of the Delphi Corporation Annual Incentive Plan:

For Against Abstain

373,007,639 42,940,408 6,567,969

(4) The approval of the Delphi Corporation Long-Term Incentive Plan:

For Against Abstain

271,925,179 144,127,233 6,463,598

See Management s Discussion and Analysis Stock-Based Compensation disclosure for a summary of shares available for issuance under the new Plan as compared to the previous plans, which expired in May 2004.

(5) A stockholder proposal requesting the Board of Directors to approve the proposal for the redemption of Delphi s stockholders rights plan:

 For
 Against
 Abstain

 300,327,973
 114,814,663
 7,372,379

(6) A stockholder proposal requesting the Board of Directors to approve the proposal for the annual election of directors:

For Against Abstain

315,009,485 100,335,866 7,170,735

(7) A stockholder proposal requesting the Board of Directors to approve the proposal for the adoption of a code for Delphi s international operations:

For Against Abstain

85.669.629 290.884.679 45.959.781

# ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

(a) Exhibits

Exhibit Number Exhibit Name

3(a)

Amended and Restated Certificate of Incorporation of Delphi Automotive Systems Corporation, incorporated by reference to Exhibit 3(a) to Delphi s Quarterly Report on Form 10-Q for the quarter ended June 30, 2002.

- 3(b) Certificate of Ownership and Merger, dated March 13, 2002, Merging Delphi Corporation into Delphi Automotive Systems Corporation, incorporated by reference to Exhibit 3(b) to Delphi s Quarterly Report on Form 10-Q for the quarter ended June 30, 2002.
- 3(c) By-laws of Delphi Automotive Systems Corporation, incorporated by reference to Exhibit 3.2 to Delphi s Registration Statement on Form S-1 (Registration No. 333-67333).
- 10(a) 364-Day Sixth Amended and Restated Competitive Advance and Revolving Credit Facility dated June 18, 2004 previously filed with the original filing of this quarterly report.
- 10(b) 5-Year Second Amended and Restated Competitive Advance and Revolving Credit Facility dated June 18, 2004 previously filed with the original filing of this quarterly report.

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Exhibit Number	Exhibit Name
10(c)	Delphi Corporation Annual Incentive Plan, filed as an exhibit to this report.*
10(d)	Delphi Corporation Long-Term Incentive Plan, incorporated by reference to Exhibit 4(d) to Delphi s Registration Statement on Form S-8 (Registration No. 333-116729).*
31(a)	Certification Pursuant to Exchange Act Rules 13a-14(a)/15d-14(a), adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31(b)	Certification Pursuant to Exchange Act Rules 13a-14(a)/15d-14(a), adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32(a)	Certification Pursuant to 18 U.S.C. Section 1350, adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32(b)	Certification Pursuant to 18 U.S.C. Section 1350, adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

<sup>\*</sup> Management contract or compensatory plan or arrangement.

# (a) Reports on Form 8-K

During the three months ended June 30, 2004 for which this report is filed, Delphi filed the following reports on Form 8-K:

April 16, 2004, Form 8-K reporting under Item 12. Disclosure of Results of Operations and Financial Condition the filing of financial information containing highlighted financial data for the three months ended March 31, 2004.

April 30, 2004, Form 8-K reporting under Item 9. Regulation FD Disclosure disclosing the finalization of a seven-year Supplement to the 2003 UAW-Delphi National Agreement.

May 18, 2004, Form 8-K reporting under Item 5. Other Events and Regulation FD Disclosure disclosing supplemental information pertaining to the Supplement to the 2003 UAW Delphi National Agreement.

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# **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Delphi Corporation

(Registrant)

June 30, 2005 /s/ John D. Sheehan

John D. Sheehan Acting Chief Financial Officer, Chief Accounting Officer and Controller

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