

GLACIER BANCORP INC  
 Form 10-Q  
 May 06, 2014

UNITED STATES  
 SECURITIES AND EXCHANGE COMMISSION  
 Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2014

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 000-18911

GLACIER BANCORP, INC.  
 (Exact name of registrant as specified in its charter)

MONTANA (State or other jurisdiction of incorporation or organization)	81-0519541 (IRS Employer Identification No.)
--	--

49 Commons Loop, Kalispell, Montana (Address of principal executive offices) (406) 756-4200	59901 (Zip Code)
---	---------------------

Registrant's telephone number, including area code  
 Not Applicable

(Former name, former address, and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).  Yes  No

Indicate by checkmark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>

(Do not check if a smaller reporting company)

Indicate by checkmark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  Yes  No

The number of shares of Registrant's common stock outstanding on April 25, 2014 was 74,467,662. No preferred shares are issued or outstanding.

---

## TABLE OF CONTENTS

	Page
Part I. Financial Information	
Item 1 – Financial Statements	
<u>Unaudited Condensed Consolidated Statements of Financial Condition – March 31, 2014 and December 31, 2013</u>	<u>3</u>
<u>Unaudited Condensed Consolidated Statements of Operations – Three Months ended March 31, 2014 and 2013</u>	<u>4</u>
<u>Unaudited Condensed Consolidated Statements of Comprehensive Income – Three Months ended March 31, 2014 and 2013</u>	<u>5</u>
<u>Unaudited Condensed Consolidated Statements of Changes in Stockholders’ Equity – Three Months ended March 31, 2014 and 2013</u>	<u>6</u>
<u>Unaudited Condensed Consolidated Statements of Cash Flows – Three Months ended March 31, 2014 and 2013</u>	<u>7</u>
<u>Notes to Unaudited Condensed Consolidated Financial Statements</u>	<u>9</u>
<u>Item 2 – Management’s Discussion and Analysis of Financial Condition and Results of Operations</u>	<u>30</u>
<u>Item 3 – Quantitative and Qualitative Disclosure about Market Risk</u>	<u>59</u>
<u>Item 4 – Controls and Procedures</u>	<u>59</u>
Part II. Other Information	<u>59</u>
<u>Item 1 – Legal Proceedings</u>	<u>59</u>
<u>Item 1A – Risk Factors</u>	<u>59</u>
<u>Item 2 – Unregistered Sales of Equity Securities and Use of Proceeds</u>	<u>59</u>
<u>Item 3 – Defaults upon Senior Securities</u>	<u>60</u>
<u>Item 4 – Mine Safety Disclosures</u>	<u>60</u>
<u>Item 5 – Other Information</u>	<u>60</u>
<u>Item 6 – Exhibits</u>	<u>60</u>
<u>Signatures</u>	<u>61</u>

---

## GLACIER BANCORP, INC.

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION

(Dollars in thousands, except per share data)	March 31, 2014	December 31, 2013
<b>Assets</b>		
Cash on hand and in banks	\$ 116,267	109,995
Federal funds sold	14,055	10,527
Interest bearing cash deposits	31,369	35,135
Cash and cash equivalents	161,691	155,657
Investment securities, available-for-sale	2,669,180	3,222,829
Investment securities, held-to-maturity (fair values of \$498,902 and \$0)	481,476	—
Total investment securities	3,150,656	3,222,829
Loans held for sale	36,133	46,738
Loans receivable	4,088,629	4,062,838
Allowance for loan and lease losses	(130,729	) (130,351
Loans receivable, net	3,957,900	3,932,487
Premises and equipment, net	166,757	167,671
Other real estate owned	27,332	26,860
Accrued interest receivable	41,274	41,898
Deferred tax asset	39,997	43,549
Core deposit intangible, net	8,802	9,512
Goodwill	129,706	129,706
Non-marketable equity securities	52,192	52,192
Other assets	58,283	55,251
Total assets	\$ 7,830,723	7,884,350
<b>Liabilities</b>		
Non-interest bearing deposits	\$ 1,396,272	1,374,419
Interest bearing deposits	4,228,193	4,205,548
Securities sold under agreements to repurchase	327,322	313,394
Federal Home Loan Bank advances	686,744	840,182
Other borrowed funds	8,069	8,387
Subordinated debentures	125,597	125,562
Accrued interest payable	3,173	3,505
Other liabilities	70,393	50,103
Total liabilities	6,845,763	6,921,100
<b>Stockholders' Equity</b>		
Preferred shares, \$0.01 par value per share, 1,000,000 shares authorized, none issued or outstanding	—	—
Common stock, \$0.01 par value per share, 117,187,500 shares authorized	745	744
Paid-in capital	692,196	690,918
Retained earnings - substantially restricted	276,731	261,943
Accumulated other comprehensive income	15,288	9,645
Total stockholders' equity	984,960	963,250
Total liabilities and stockholders' equity	\$ 7,830,723	7,884,350
Number of common stock shares issued and outstanding	74,465,666	74,373,296
See accompanying notes to unaudited condensed consolidated financial statements.		



## GLACIER BANCORP, INC.

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Dollars in thousands, except per share data)	Three Months ended	
	March 31, 2014	March 31, 2013
Interest Income		
Residential real estate loans	\$ 7,087	7,260
Commercial loans	35,042	28,632
Consumer and other loans	7,643	7,864
Investment securities	24,315	14,199
Total interest income	74,087	57,955
Interest Expense		
Deposits	3,089	3,712
Securities sold under agreements to repurchase	210	227
Federal Home Loan Bank advances	2,514	2,651
Federal funds purchased and other borrowed funds	53	52
Subordinated debentures	774	816
Total interest expense	6,640	7,458
Net Interest Income	67,447	50,497
Provision for loan losses	1,122	2,100
Net interest income after provision for loan losses	66,325	48,397
Non-Interest Income		
Service charges and other fees	12,219	10,586
Miscellaneous loan fees and charges	1,029	1,089
Gain on sale of loans	3,595	9,089
Loss on sale of investments	(51	) (137
Other income	2,596	2,323
Total non-interest income	19,388	22,950
Non-Interest Expense		
Compensation and employee benefits	28,634	24,577
Occupancy and equipment	6,613	5,825
Advertising and promotions	1,777	1,548
Outsourced data processing	1,288	825
Other real estate owned	507	884
Regulatory assessments and insurance	1,592	1,641
Core deposit intangibles amortization	710	486
Other expense	8,949	7,648
Total non-interest expense	50,070	43,434
Income Before Income Taxes	35,643	27,913
Federal and state income tax expense	8,913	7,145
Net Income	\$ 26,730	20,768
Basic earnings per share	\$ 0.36	0.29
Diluted earnings per share	\$ 0.36	0.29
Dividends declared per share	\$ 0.16	0.14
Average outstanding shares - basic	74,437,393	71,965,665
Average outstanding shares - diluted	74,480,818	72,013,177

See accompanying notes to unaudited condensed consolidated financial statements.

4

---

## GLACIER BANCORP, INC.

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Dollars in thousands)	Three Months ended	
	March 31, 2014	March 31, 2013
Net Income	\$ 26,730	20,768
Other Comprehensive Income, Net of Tax		
Unrealized gains on available-for-sale securities	14,603	571
Reclassification adjustment for losses included in net income	73	137
Net unrealized gains on available-for-sale securities	14,676	708
Tax effect	(5,680)	) (275
Net of tax amount	8,996	433
Unrealized (losses) gains on derivatives used for cash flow hedges	(5,479)	) 2,752
Tax effect	2,126	(1,072
Net of tax amount	(3,353)	) 1,680
Total other comprehensive income, net of tax	5,643	2,113
Total Comprehensive Income	\$ 32,373	22,881



See accompanying notes to unaudited condensed consolidated financial statements.

5

---

## GLACIER BANCORP, INC.

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

Three Months ended March 31, 2014 and 2013

(Dollars in thousands, except per share data)	Common Stock		Paid-in Capital	Retained Earnings Substantially Restricted	Accumulated Other Comprehensive Income	Total
	Shares	Amount				
Balance at December 31, 2012	71,937,222	\$ 719	641,737	210,531	47,962	900,949
Comprehensive income	—	—	—	20,768	2,113	22,881
Cash dividends declared (\$0.14 per share)	—	—	—	(10,099	) —	(10,099 )
Stock issuances under stock incentive plans	81,395	1	1,265	—	—	1,266
Stock-based compensation and related taxes	—	—	(717	) —	—	(717 )
Balance at March 31, 2013	72,018,617	\$ 720	642,285	221,200	50,075	914,280
Balance at December 31, 2013	74,373,296	\$ 744	690,918	261,943	9,645	963,250
Comprehensive income	—	—	—	26,730	5,643	32,373
Cash dividends declared (\$0.16 per share)	—	—	—	(11,942	) —	(11,942 )
Stock issuances under stock incentive plans	92,370	1	1,036	—	—	1,037
Stock-based compensation and related taxes	—	—	242	—	—	242
Balance at March 31, 2014	74,465,666	\$ 745	692,196	276,731	15,288	984,960

See accompanying notes to unaudited condensed consolidated financial statements.

6

---

## GLACIER BANCORP, INC.

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Dollars in thousands)	Three Months ended	
	March 31, 2014	March 31, 2013
Operating Activities		
Net income	\$ 26,730	20,768
Adjustments to reconcile net income to net cash provided by operating activities:		
Provision for loan losses	1,122	2,100
Net amortization of investment securities premiums and discounts	7,619	21,411
Loans held for sale originated or acquired	(116,771	) (263,004
Proceeds from sales of loans held for sale	135,309	348,970
Gain on sale of loans	(3,595	) (9,089
Loss on sale of investments	51	137
Stock-based compensation expense, net of tax benefits	453	347
Excess tax deficiencies from stock-based compensation	14	97
Depreciation of premises and equipment	2,685	2,338
Gain on sale of other real estate owned and writedowns, net	(524	) (202
Amortization of core deposit intangibles	710	486
Net decrease (increase) in accrued interest receivable	624	(1,254
Net (increase) decrease in other assets	(4,927	) 8,100
Net decrease in accrued interest payable	(332	) (580
Net increase (decrease) in other liabilities	4,751	(1,565
Net cash provided by operating activities	53,919	129,060
Investing Activities		
Sales of available-for-sale securities	788	3,839
Maturities, prepayments and calls of available-for-sale securities	138,272	573,462
Purchases of available-for-sale securities	(58,192	) (573,174
Maturities, prepayments and calls of held-to-maturity securities	3,930	—
Purchases of held-to-maturity securities	(5,618	) —
Principal collected on loans	323,418	255,672
Loans originated or acquired	(358,240	) (289,693
Net addition of premises and equipment and other real estate owned	(1,771	) (2,654
Proceeds from sale of other real estate owned	4,000	7,493
Net cash provided by (used in) investment activities	46,587	(25,055
Financing Activities		
Net increase in deposits	44,498	8,754
Net increase in securities sold under agreements to repurchase	13,928	22,997
Net decrease in Federal Home Loan Bank advances	(153,438	) (195,009
Net (decrease) increase in other borrowed funds	(283	) 280
Excess tax deficiencies from stock-based compensation	(14	) (97
Proceeds from stock options exercised	837	1,087
Net cash used in financing activities	(94,472	) (161,988
Net increase (decrease) in cash and cash equivalents	6,034	(57,983
Cash and cash equivalents at beginning of period	155,657	187,040
Cash and cash equivalents at end of period	\$ 161,691	129,057

See accompanying notes to unaudited condensed consolidated financial statements.

7

---

## GLACIER BANCORP, INC.

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Continued)

(Dollars in thousands)	Three Months ended	
	March 31, 2014	March 31, 2013
Supplemental Disclosure of Cash Flow Information		
Cash paid during the period for interest	\$6,972	8,038
Cash paid during the period for income taxes	818	100
Supplemental Disclosure of Non-Cash Investing Activities		
Transfer of investment securities from available-for-sale to held-to-maturity	\$484,583	—
Sale and refinancing of other real estate owned	157	611
Transfer of loans to other real estate owned	4,105	6,683

See accompanying notes to unaudited condensed consolidated financial statements.

8

---

GLACIER BANCORP, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Note 1. Nature of Operations and Summary of Significant Accounting Policies

General

Glacier Bancorp, Inc. (“Company”) is a Montana corporation headquartered in Kalispell, Montana. The Company provides a full range of banking services to individual and corporate customers in Montana, Idaho, Wyoming, Colorado, Utah and Washington through thirteen divisions of its wholly-owned bank subsidiary, Glacier Bank (“Bank”). The Company offers a wide range of banking products and services, including transaction and savings deposits, real estate, commercial, agriculture and consumer loans and mortgage origination services. The Company serves individuals, small to medium-sized businesses, community organizations and public entities.

In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments (consisting of normal recurring adjustments) necessary for a fair presentation of the Company’s financial condition as of March 31, 2014, the results of operations and comprehensive income for the three month periods ended March 31, 2014 and 2013, and changes in stockholders’ equity and cash flows for the three month periods ended March 31, 2014 and 2013. The condensed consolidated statement of financial condition of the Company as of December 31, 2013 has been derived from the audited consolidated statements of the Company as of that date.

The accompanying unaudited condensed consolidated financial statements do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America (“GAAP”) for complete financial statements. These unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto contained in the Company’s Annual Report on Form 10-K for the year ended December 31, 2013. Operating results for the three months ended March 31, 2014 are not necessarily indicative of the results anticipated for the year ending December 31, 2014.

The Company is a defendant in legal proceedings arising in the normal course of business. In the opinion of management, the disposition of pending litigation will not have a material affect on the Company’s consolidated financial position, results of operations or liquidity.

Material estimates that are particularly susceptible to significant change include: 1) the determination of the allowance for loan and lease losses (“ALLL” or “allowance”), 2) the valuations related to investments and real estate acquired in connection with foreclosures or in satisfaction of loans, and 3) the evaluation of goodwill impairment. For the determination of the ALLL and real estate valuation estimates, management obtains independent appraisals (new or updated) for significant items. Estimates relating to investment valuations are obtained from independent third parties. Estimates relating to the evaluation of goodwill for impairment are determined based on internal calculations using significant independent party inputs.

Principles of Consolidation

The consolidated financial statements of the Company include the parent holding company and the Bank. The Bank consists of thirteen bank divisions, a treasury division and an information technology division. The treasury division includes the Bank’s investment security portfolio and wholesale borrowings and the information technology division includes the Bank’s internal data processing and information technology expenses. Each of the bank divisions operate under separate names, management teams and directors. The Company considers the Bank to be its sole operating segment as the Bank 1) engages in similar bank business activity from which it earns revenues and incurs expenses, 2) the operating results of the Bank are regularly reviewed by the Chief Executive Officer (i.e., the chief operating decision maker) who makes decisions about resources to be allocated to the Bank, and 3) financial information is



available for the Bank. All significant inter-company transactions have been eliminated in consolidation.

In May 2013, the Company acquired Wheatland Bankshares, Inc. and its wholly-owned subsidiary, First State Bank, a community bank based in Wheatland, Wyoming. In July 2013, the Company completed its acquisition of North Cascades Bancshares, Inc. and its wholly-owned subsidiary, North Cascades National Bank, a community bank based in Chelan, Washington. Both transactions were accounted for using the acquisition method, and their results of operations have been included in the Company's consolidated financial statements as of the acquisition dates.

The Company formed GBCI Other Real Estate ("GORE") to isolate certain bank foreclosed properties for legal protection and administrative purposes and the remaining properties are currently held for sale. GORE is included in the Bank operating segment due to its insignificant activity.

The Company owns the following trust subsidiaries, each of which issued trust preferred securities as Tier 1 capital instruments: Glacier Capital Trust II, Glacier Capital Trust III, Glacier Capital Trust IV, Citizens (ID) Statutory Trust I, Bank of the San Juans Bancorporation Trust I, First Company Statutory Trust 2001 and First Company Statutory Trust 2003. The trust subsidiaries are not included in the Company's consolidated financial statements.

#### Variable Interest Entities

The Company has equity investments in Certified Development Entities ("CDE") which have received allocations of New Markets Tax Credits ("NMTC"). The Company also has equity investments in Low-Income Housing Tax Credit ("LIHTC") partnerships. The CDEs and the LIHTC partnerships are variable interest entities ("VIE").

The following table summarizes the carrying amounts of the VIE's assets and liabilities included in the Company's consolidated financial statements at March 31, 2014 and December 31, 2013:

(Dollars in thousands)	March 31, 2014		December 31, 2013	
	CDE (NMTC)	LIHTC	CDE (NMTC)	LIHTC
<b>Assets</b>				
Loans receivable	\$ 36,077	—	36,039	—
Premises and equipment, net	—	13,432	—	13,536
Accrued interest receivable	116	—	117	—
Other assets	780	153	843	153
Total assets	\$ 36,973	13,585	36,999	13,689
<b>Liabilities</b>				
Other borrowed funds	\$ 4,555	1,690	4,555	1,723
Accrued interest payable	4	5	4	5
Other liabilities	152	87	151	189
Total liabilities	\$ 4,711	1,782	4,710	1,917

Amounts presented in the table above are adjusted for intercompany eliminations. All assets presented can be used only to settle obligations of the consolidated VIEs and all liabilities presented consist of liabilities for which creditors and other beneficial interest holders therein have no recourse to the general credit of the Company.

#### Loans Receivable

Loans that are intended to be held-to-maturity are reported at the unpaid principal balance less net charge-offs and adjusted for deferred fees and costs on originated loans and unamortized premiums or discounts on acquired loans. Fees and costs on originated loans and premiums or discounts on acquired loans are deferred and subsequently amortized or accreted as a yield adjustment over the expected life of the loan utilizing the interest method. The objective of the interest method is to calculate periodic interest income at a constant effective yield. When a loan is paid off prior to maturity, the remaining fees and costs on originated loans and premiums or discounts on acquired loans are immediately recognized into interest income.

The Company's loan segments, which are based on the purpose of the loan, include residential real estate, commercial, and consumer loans. The Company's loan classes, a further disaggregation of segments, include residential real estate loans (residential real estate segment), commercial real estate and other commercial loans (commercial segment), and home equity and other consumer loans (consumer segment).

Loans that are thirty days or more past due based on payments received and applied to the loan are considered delinquent. Loans are designated non-accrual and the accrual of interest is discontinued when the collection of the contractual principal or interest is unlikely. A loan is typically placed on non-accrual when principal or interest is due

and has remained unpaid for ninety days or more. When a loan is placed on non-accrual status, interest previously accrued but not collected is reversed against current period interest income. Subsequent payments on non-accrual loans are applied to the outstanding principal balance if doubt remains as to the ultimate collectability of the loan. Interest accruals are not resumed on partially charged-off impaired loans. For other loans on nonaccrual, interest accruals are resumed on such loans only when they are brought fully current with respect to interest and principal and when, in the judgment of management, the loans are estimated to be fully collectible as to both principal and interest.

The Company considers impaired loans to be the primary credit quality indicator for monitoring the credit quality of the loan portfolio. Loans are designated impaired when, based upon current information and events, it is probable that the Company will be unable to collect the scheduled payments of principal or interest when due according to the contractual terms of the loan agreement and, therefore, the Company has serious doubts as to the ability of such borrowers to fulfill the contractual obligation. Impaired loans include non-performing loans (i.e., non-accrual loans and accruing loans ninety days or more past due) and accruing loans under ninety days past due where it is probable payments will not be received according to the loan agreement (e.g., troubled debt restructuring). Interest income on accruing impaired loans is recognized using the interest method. The Company measures impairment on a loan-by-loan basis in the same manner for each class within the loan portfolio. An insignificant delay or shortfall in the amounts of payments would not cause a loan or lease to be considered impaired. The Company determines the significance of payment delays and shortfalls on a case-by-case basis, taking into consideration all of the facts and circumstances surrounding the loan and the borrower, including the length and reasons for the delay, the borrower's prior payment record, and the amount of the shortfall in relation to the principal and interest due.

A restructured loan is considered a troubled debt restructuring ("TDR") if the creditor, for economic or legal reasons related to the debtor's financial difficulties, grants a concession to the debtor that it would not otherwise consider. A TDR loan is considered an impaired loan and a specific valuation allowance is established when the fair value of the collateral-dependent loan or present value of the loan's expected future cash flows (discounted at the loan's effective interest rate based on the original contractual rate) is lower than the carrying value of the impaired loan. The Company has made the following types of loan modifications, some of which were considered a TDR:

- Reduction of the stated interest rate for the remaining term of the debt;
- Extension of the maturity date(s) at a stated rate of interest lower than the current market rate for newly originated debt having similar risk characteristics; and
- Reduction of the face amount of the debt as stated in the debt agreements.

The Company recognizes that while borrowers may experience deterioration in their financial condition, many continue to be creditworthy customers who have the willingness and capacity for debt repayment. In determining whether non-restructured or unimpaired loans issued to a single or related party group of borrowers should continue to accrue interest when the borrower has other loans that are impaired or are TDRs, the Company on a quarterly or more frequent basis performs an updated and comprehensive assessment of the willingness and capacity of the borrowers to timely and ultimately repay their total debt obligations, including contingent obligations. Such analysis takes into account current financial information about the borrowers and financially responsible guarantors, if any, including for example:

- analysis of global, i.e., aggregate debt service for total debt obligations;
- assessment of the value and security protection of collateral pledged using current market conditions and alternative market assumptions across a variety of potential future situations; and
- loan structures and related covenants.

For additional information relating to loans, see Note 3.

#### Allowance for Loan and Lease Losses

Based upon management's analysis of the Company's loan portfolio, the balance of the ALLL is an estimate of probable credit losses known and inherent within the Bank's loan portfolio as of the date of the consolidated financial statements. The ALLL is analyzed at the loan class level and is maintained within a range of estimated losses. Determining the adequacy of the ALLL involves a high degree of judgment and is inevitably imprecise as the risk of loss is difficult to quantify. The determination of the ALLL and the related provision for loan losses is a critical accounting estimate that involves management's judgments about all known relevant internal and external environmental factors that affect loan losses. The balance of the ALLL is highly dependent upon management's

evaluations of borrowers' current and prospective performance, appraisals and other variables affecting the quality of the loan portfolio. Individually significant loans and major lending areas are reviewed periodically to determine potential problems at an early date. Changes in management's estimates and assumptions are reasonably possible and may have a material impact upon the Company's consolidated financial statements, results of operations or capital.

Risk characteristics considered in the ALLL analysis applicable to each loan class within the Company's loan portfolio are as follows:

**Residential Real Estate.** Residential real estate loans are secured by owner-occupied 1-4 family residences. Repayment of these loans is primarily dependent on the personal income and credit rating of the borrowers. Credit risk in these loans is impacted by economic conditions within the Company's market areas that affect the value of the property securing the loans and affect the borrowers' personal incomes. Mitigating risk factors for this loan class include a large number of borrowers, geographic dispersion of market areas and the loans are originated for relatively smaller amounts.

**Commercial Real Estate.** Commercial real estate loans typically involve larger principal amounts, and repayment of these loans is generally dependent on the successful operation of the property securing the loan and / or the business conducted on the property securing the loan. Credit risk in these loans is impacted by the creditworthiness of a borrower, valuation of the property securing the loan and conditions within the local economies in the Company's diverse, geographic market areas.

**Commercial.** Commercial loans consist of loans to commercial customers for use in financing working capital needs, equipment purchases and business expansions. The loans in this category are repaid primarily from the cash flow of a borrower's principal business operation. Credit risk in these loans is driven by creditworthiness of a borrower and the economic conditions that impact the cash flow stability from business operations across the Company's diverse, geographic market areas.

**Home Equity.** Home equity loans consist of junior lien mortgages and first and junior lien lines of credit (revolving open-end and amortizing closed-end) secured by owner-occupied 1-4 family residences. Repayment of these loans is primarily dependent on the personal income and credit rating of the borrowers. Credit risk in these loans is impacted by economic conditions within the Company's market areas that affect the value of the residential property securing the loans and affect the borrowers' personal incomes. Mitigating risk factors for this loan class are a large number of borrowers, geographic dispersion of market areas and the loans are originated for terms that range from 10 years to 15 years.

**Other Consumer.** The other consumer loan portfolio consists of various short-term loans such as automobile loans and loans for other personal purposes. Repayment of these loans is primarily dependent on the personal income of the borrowers. Credit risk is driven by consumer economic factors (such as unemployment and general economic conditions in the Company's diverse, geographic market area) and the creditworthiness of a borrower.

The ALLL consists of a specific valuation allowance component and a general valuation allowance component. The specific component relates to loans that are determined to be impaired and individually evaluated for impairment. The Company measures impairment on a loan-by-loan basis based on the present value of expected future cash flows discounted at the loan's effective interest rate, except when it is determined that repayment of the loan is expected to be provided solely by the underlying collateral. For impairment based on expected future cash flows, the Company considers all information available as of a measurement date, including past events, current conditions, potential prepayments, and estimated cost to sell when such costs are expected to reduce the cash flows available to repay or otherwise satisfy the loan. For alternative ranges of cash flows, the likelihood of the possible outcomes is considered in determining the best estimate of expected future cash flows. The effective interest rate for a loan restructured in a TDR is based on the original contractual rate. For collateral-dependent loans and real estate loans for which foreclosure or a deed-in-lieu of foreclosure is probable, impairment is measured by the fair value of the collateral, less estimated cost to sell. The fair value of the collateral is determined primarily based upon appraisal or evaluation of the underlying real property value.

The general valuation allowance component relates to probable credit losses inherent in the balance of the loan portfolio based on historical loss experience, adjusted for changes in trends and conditions of qualitative or environmental factors. The historical loss experience is based on the previous twelve quarters loss experience by loan class adjusted for risk characteristics in the existing loan portfolio. The same trends and conditions are evaluated for each class within the loan portfolio; however, the risk characteristics are weighted separately at the individual class level based on the Company's judgment and experience.

The changes in trends and conditions evaluated for each class within the loan portfolio include the following:

- Changes in lending policies and procedures, including changes in underwriting standards and collection, charge-off, and recovery practices not considered elsewhere in estimating credit losses;
- Changes in global, national, regional, and local economic and business conditions and developments that affect the collectability of the portfolio, including the condition of various market segments;
- Changes in the nature and volume of the portfolio and in the terms of loans;
- Changes in experience, ability, and depth of lending management and other relevant staff;
- Changes in the volume and severity of past due and nonaccrual loans;
- Changes in the quality of the Company's loan review system;
- Changes in the value of underlying collateral for collateral-dependent loans;
- The existence and effect of any concentrations of credit, and changes in the level of such concentrations; and
  - The effect of other external factors such as competition and legal and regulatory requirements on the level of estimated credit losses in the Company's existing portfolio.

The ALLL is increased by provisions for loan losses which are charged to expense. The portions of loan balances determined by management to be uncollectible are charged-off as a reduction of the ALLL and recoveries of amounts previously charged-off are credited as an increase to the ALLL. The Company's charge-off policy is consistent with bank regulatory standards. Consumer loans generally are charged off when the loan becomes over 120 days delinquent. Real estate acquired as a result of foreclosure or by deed-in-lieu of foreclosure is classified as real estate owned until such time as it is sold.

At acquisition date, the assets and liabilities of acquired banks are recorded at their estimated fair values which results in no ALLL carried over from acquired banks. Subsequent to acquisition, an allowance will be recorded on the acquired loan portfolios for further credit deterioration, if any.

#### Impact of Recent Authoritative Accounting Guidance

The Accounting Standards Codification<sup>TM</sup> ("ASC") is the Financial Accounting Standards Board's ("FASB") officially recognized source of authoritative GAAP applicable to all public and non-public non-governmental entities. Rules and interpretive releases of the Securities and Exchange Commission ("SEC") under the authority of the federal securities laws are also sources of authoritative GAAP for the Company as an SEC registrant. All other accounting literature is non-authoritative.

In January 2014, FASB amended FASB ASC Subtopic 310-40, Receivables - Troubled Debt Restructurings by Creditors. The amendment clarifies that an in substance repossession foreclosure occurs when a creditor is considered to have received physical possession of residential real estate property collateralizing a consumer mortgage loan, upon either 1) the creditor obtaining legal title to the residential real estate property upon completion of a foreclosure or 2) the borrower conveying all interest in the residential real estate property to the creditor to satisfy that loan through completion of a deed in lieu of foreclosure or through a similar legal agreement. Additionally, the amendment requires interim and annual disclosure of both 1) the amount of foreclosed residential real estate property held by the creditor and 2) the recorded investment in consumer mortgage loans collateralized by residential real estate property that are in the process of foreclosure according to local requirements of the applicable jurisdiction. The amendment is effective for public business entities for interim and annual periods beginning after December 15, 2014. An entity can elect to adopt the amendments using either a modified retrospective transition method or a prospective transition method as defined in the amendment. The Company is currently evaluating the impact of the adoption of this amendment, but does not expect it to have a material effect on the Company's financial position or results of operations.

In January 2014, FASB amended FASB ASC Topic 323, Investments - Equity Method and Joint Ventures. The amendments permit entities to make an accounting policy election for their investments in qualified affordable



housing projects using the proportional amortization method if certain conditions are met. Under the proportional amortization method, an entity amortizes the initial cost of the investment in proportion to the tax credits and other tax benefits received and recognizes the net investment performance in the income statement as a component of income tax expense. The amendments should be applied retrospectively to all periods presented and are effective for public business entities for annual periods and interim periods within those annual periods, beginning after December 15, 2014. The Company is currently evaluating the impact of the adoption of the amendments, but does not expect them to have a material effect on the Company's financial position or results of operations.

## Note 2. Investment Securities

Effective January 1, 2014, the Company reclassified state and local government securities with a fair value of approximately \$484,583,000, inclusive of a net unrealized gain of \$4,624,000, from available-for-sale classification to held-to-maturity classification. The Company considers the held-to-maturity classification of these investment securities to be appropriate as it has the positive intent and ability to hold these securities to maturity.

The following tables present the amortized cost, the gross unrealized gains and losses and the fair value of the Company's investment securities:

(Dollars in thousands)	March 31, 2014			Fair Value
	Amortized Cost	Gross Unrealized Gains	Losses	
Available-for-sale				
U.S. government sponsored enterprises	\$ 9,792	150	—	9,942
State and local governments	902,464	27,337	(8,351)	) 921,450
Corporate bonds	431,831	4,567	(713)	) 435,685
Residential mortgage-backed securities <sup>1</sup>	1,296,529	12,512	(6,938)	) 1,302,103
Total available-for-sale	2,640,616	44,566	(16,002)	) 2,669,180
Held-to-maturity				
State and local governments	481,476	23,505	(6,079)	) 498,902
Total held-to-maturity	481,476	23,505	(6,079)	) 498,902
Total investment securities	\$ 3,122,092	68,071	(22,081)	) 3,168,082

  

(Dollars in thousands)	December 31, 2013			Fair Value
	Amortized Cost	Gross Unrealized Gains	Losses	
Available-for-sale				
U.S. government sponsored enterprises	\$ 10,441	187	—	10,628
State and local governments	1,377,347	31,621	(23,890)	) 1,385,078
Corporate bonds	440,337	3,922	(1,758)	) 442,501
Residential mortgage-backed securities <sup>1</sup>	1,380,816	14,071	(10,265)	) 1,384,622
Total available-for-sale	3,208,941	49,801	(35,913)	) 3,222,829
Total investment securities	\$ 3,208,941	49,801	(35,913)	) 3,222,829

<sup>1</sup> Residential mortgage-backed securities are obligations of U.S. government sponsored enterprises and include collateralized mortgage obligations.

The following table presents the amortized cost and fair value of available-for-sale and held-to-maturity securities by contractual maturity at March 31, 2014. Actual maturities may differ from expected or contractual maturities since borrowers have the right to prepay obligations with or without prepayment penalties.

(Dollars in thousands)	March 31, 2014		Held-to-Maturity	
	Available-for-Sale Amortized Cost	Fair Value	Carrying Value	Fair Value
Due within one year	\$ 110,456	111,108	—	—
Due after one year through five years	510,168	516,571	—	—
Due after five years through ten years	61,297	61,933	—	—
Due after ten years	662,166	677,465	481,476	498,902
	1,344,087	1,367,077	481,476	498,902
Residential mortgage-backed securities <sup>1</sup>	1,296,529	1,302,103	—	—
Total	\$ 2,640,616	2,669,180	481,476	498,902

<sup>1</sup> Residential mortgage-backed securities, which have prepayment provisions, are not assigned to maturity categories due to fluctuations in their prepayment speeds.

Gain or loss on sale of investment securities consists of the following:

(Dollars in thousands)	Three Months ended	
	March 31, 2014	March 31, 2013
Available-for-sale		
Gross proceeds	\$ 11,927	3,839
Less amortized cost <sup>1</sup>	(12,000)	(3,976)
Net loss on sale of available-for-sale investment securities	\$(73)	(137)
Gross gain on sale of investments	\$21	—
Gross loss on sale of investments	(94)	(137)
Net loss on sale of available-for-sale investment securities	\$(73)	(137)
Held-to-maturity <sup>2</sup>		
Gross proceeds	\$ 3,930	—
Less amortized cost <sup>1</sup>	(3,908)	—
Net gain on sale of held-to-maturity investment securities	\$22	—
Gross gain on sale of investments	\$22	—
Gross loss on sale of investments	—	—
Net gain on sale of held-to-maturity investment securities	\$22	—

<sup>1</sup> The cost of each investment security sold is determined by specific identification.

<sup>2</sup> The gain or loss on sale of held-to-maturity investment securities is solely due to securities that were partially or wholly called.

Investment securities with an unrealized loss position are summarized as follows:

(Dollars in thousands)	March 31, 2014					
	Less than 12 Months		12 Months or More		Total	Unrealized Loss
	Fair Value	Unrealized Loss	Fair Value	Unrealized Loss	Fair Value	
Available-for-sale						
U.S. government sponsored enterprises	\$ 25	—	—	—	25	—
State and local governments	155,418	(4,861)	) 77,090	(3,490	) 232,508	(8,351 )
Corporate bonds	65,131	(536)	) 17,722	(177	) 82,853	(713 )
Residential mortgage-backed securities	273,531	(4,109)	) 132,600	(2,829	) 406,131	(6,938 )
Total available-for-sale	\$ 494,105	(9,506)	) 227,412	(6,496)	) 721,517	(16,002 )
Held-to-maturity						
State and local governments	\$ 19,803	(979)	) 75,916	(5,100)	) 95,719	(6,079 )
Total held-to-maturity	\$ 19,803	(979)	) 75,916	(5,100)	) 95,719	(6,079 )
(Dollars in thousands)	December 31, 2013					
	Less than 12 Months		12 Months or More		Total	Unrealized Loss
	Fair Value	Unrealized Loss	Fair Value	Unrealized Loss	Fair Value	
Available-for-sale						
U.S. government sponsored enterprises	\$ 3	—	—	—	3	—
State and local governments	408,812	(17,838)	) 74,161	(6,052)	) 482,973	(23,890 )
Corporate bonds	129,515	(1,672)	) 1,702	(86)	) 131,217	(1,758 )
Residential mortgage-backed securities	457,611	(10,226)	) 1,993	(39)	) 459,604	(10,265 )
Total available-for-sale	\$ 995,941	(29,736)	) 77,856	(6,177)	) 1,073,797	(35,913 )

Based on an analysis of its investment securities with unrealized losses as of March 31, 2014 and December 31, 2013, the Company determined that none of such securities had other-than-temporary impairment and the unrealized losses were primarily the result of interest rate changes and market spreads subsequent to acquisition. The fair value of the investment securities is expected to recover as payments are received and the securities approach maturity. At March 31, 2014, management determined that it did not intend to sell investment securities with unrealized losses, and there was no expected requirement to sell any of its investment securities with unrealized losses before recovery of their amortized cost.

## Note 3. Loans Receivable, Net

The Company's loan portfolio is comprised of three segments: residential real estate, commercial and consumer and other loans. The loan segments are further disaggregated into the following classes: residential real estate, commercial real estate, other commercial, home equity and other consumer loans. The following tables are presented for each portfolio class of loans receivable and provide information about the ALLL, loans receivable, impaired loans and TDRs.

The following schedules summarize the activity in the ALLL:

(Dollars in thousands)	Three Months ended March 31, 2014					
	Total	Residential Real Estate	Commercial Real Estate	Other Commercial	Home Equity	Other Consumer
Allowance for loan and lease losses						
Balance at beginning of period	\$ 130,351	14,067	70,332	28,630	9,299	8,023
Provision for loan losses	1,122	(178	) 40	933	203	124
Charge-offs	(1,586	) (36	) (181	) (1,163	) (113	) (93
Recoveries	842	213	380	84	37	128
Balance at end of period	\$ 130,729	14,066	70,571	28,484	9,426	8,182

(Dollars in thousands)	Three Months ended March 31, 2013					
	Total	Residential Real Estate	Commercial Real Estate	Other Commercial	Home Equity	Other Consumer
Allowance for loan and lease losses						
Balance at beginning of period	\$ 130,854	15,482	74,398	21,567	10,659	8,748
Provision for loan losses	2,100	23	(952	) 1,699	1,457	(127
Charge-offs	(3,614	) (177	) (765	) (1,158	) (1,338	) (176
Recoveries	1,495	83	654	373	55	330
Balance at end of period	\$ 130,835	15,411	73,335	22,481	10,833	8,775

The following schedules disclose the ALLL and loans receivable:

(Dollars in thousands)	March 31, 2014					
	Total	Residential Real Estate	Commercial Real Estate	Other Commercial	Home Equity	Other Consumer
Allowance for loan and lease losses						
Individually evaluated for impairment	\$ 10,236	699	3,429	4,731	167	1,210
Collectively evaluated for impairment	120,493	13,367	67,142	23,753	9,259	6,972
Total allowance for loan and lease losses	\$ 130,729	14,066	70,571	28,484	9,426	8,182
Loans receivable						
Individually evaluated for impairment	\$ 192,184	21,420	118,724	37,029	8,922	6,089
Collectively evaluated for impairment	3,896,445	558,886	1,952,308	820,934	354,190	210,127
Total loans receivable	\$ 4,088,629	580,306	2,071,032	857,963	363,112	216,216



(Dollars in thousands)	December 31, 2013					
	Total	Residential Real Estate	Commercial Real Estate	Other Commercial	Home Equity	Other Consumer
Allowance for loan and lease losses						
Individually evaluated for impairment	\$ 11,949	990	3,763	6,155	265	776
Collectively evaluated for impairment	118,402	13,077	66,569	22,475	9,034	7,247
Total allowance for loan and lease losses	\$ 130,351	14,067	70,332	28,630	9,299	8,023
Loans receivable						
Individually evaluated for impairment	\$ 199,680	24,070	119,526	41,504	9,039	5,541
Collectively evaluated for impairment	3,863,158	553,519	1,929,721	810,532	357,426	211,960
Total loans receivable	\$ 4,062,838	577,589	2,049,247	852,036	366,465	217,501

Substantially all of the Company's loans receivable are with customers in the Company's geographic market areas. Although the Company has a diversified loan portfolio, a substantial portion of its customers' ability to honor their obligations is dependent upon the economic performance in the Company's market areas. Net deferred fees, costs, premiums, and discounts of \$7,746,000 and \$10,662,000 were included in the loans receivable balance at March 31, 2014 and December 31, 2013, respectively.

The following schedules disclose the impaired loans:

(Dollars in thousands)	At or for the Three Months ended March 31, 2014					
	Total	Residential Real Estate	Commercial Real Estate	Other Commercial	Home Equity	Other Consumer
Loans with a specific valuation allowance						
Recorded balance	\$ 59,876	6,083	27,047	22,794	1,104	2,848
Unpaid principal balance	61,145	6,277	27,762	22,975	1,190	2,941
Specific valuation allowance	10,236	699	3,429	4,731	167	1,210
Average balance	60,689	6,658	25,482	24,904	995	2,650
Loans without a specific valuation allowance						
Recorded balance	\$ 132,308	15,337	91,677	14,235	7,818	3,241
Unpaid principal balance	163,353	16,361	115,489	18,882	9,274	3,347
Average balance	135,243	16,087	93,643	14,362	7,986	3,165
Totals						
Recorded balance	\$ 192,184	21,420	118,724	37,029	8,922	6,089
Unpaid principal balance	224,498	22,638	143,251	41,857	10,464	6,288
Specific valuation allowance	10,236	699	3,429	4,731	167	1,210
Average balance	195,932	22,745	119,125	39,266	8,981	5,815

(Dollars in thousands)	At or for the Year ended December 31, 2013					
	Total	Residential Real Estate	Commercial Real Estate	Other Commercial	Home Equity	Other Consumer
Loans with a specific valuation allowance						
Recorded balance	\$ 61,503	7,233	23,917	27,015	886	2,452
Unpaid principal balance	63,406	7,394	25,331	27,238	949	2,494
Specific valuation allowance	11,949	990	3,763	6,155	265	776
Average balance	59,823	7,237	26,105	22,460	767	3,254
Loans without a specific valuation allowance						
Recorded balance	\$ 138,177	16,837	95,609	14,489	8,153	3,089
Unpaid principal balance	169,082	18,033	119,017	19,156	9,631	3,245
Average balance	139,129	18,103	95,808	14,106	8,844	2,268
Totals						
Recorded balance	\$ 199,680	24,070	119,526	41,504	9,039	5,541
Unpaid principal balance	232,488	25,427	144,348	46,394	10,580	5,739
Specific valuation allowance	11,949	990	3,763	6,155	265	776
Average balance	198,952	25,340	121,913	36,566	9,611	5,522

Interest income recognized on impaired loans for the periods ended March 31, 2014 and December 31, 2013 was not significant.

The following is a loans receivable aging analysis:

(Dollars in thousands)	March 31, 2014					
	Total	Residential Real Estate	Commercial Real Estate	Other Commercial	Home Equity	Other Consumer
Accruing loans 30-59 days past due	\$ 37,787	12,313	14,823	7,135	2,425	1,091
Accruing loans 60-89 days past due	5,075	1,043	2,183	1,245	186	418
Accruing loans 90 days or more past due	569	146	256	66	68	33
Non-accrual loans	78,905	8,439	51,614	8,640	7,875	2,337
Total past due and non-accrual loans	122,336	21,941	68,876	17,086	10,554	3,879
Current loans receivable	3,966,293	558,365	2,002,156	840,877	352,558	212,337
Total loans receivable	\$ 4,088,629	580,306	2,071,032	857,963	363,112	216,216



(Dollars in thousands)	December 31, 2013					
	Total	Residential Real Estate	Commercial Real Estate	Other Commercial	Home Equity	Other Consumer
Accruing loans 30-59 days past due	\$25,761	10,367	7,016	3,673	2,432	2,273
Accruing loans 60-89 days past due	6,355	1,055	2,709	1,421	668	502
Accruing loans 90 days or more past due	604	429	—	160	5	10
Non-accrual loans	81,956	10,702	51,438	10,139	7,950	1,727
Total past due and non-accrual loans	114,676	22,553	61,163	15,393	11,055	4,512
Current loans receivable	3,948,162	555,036	1,988,084	836,643	355,410	212,989
Total loans receivable	\$4,062,838	577,589	2,049,247	852,036	366,465	217,501

The following is a summary of the TDRs that occurred during the periods presented and the TDRs that occurred within the previous twelve months that subsequently defaulted during the periods presented:

(Dollars in thousands)	Three Months ended March 31, 2014					
	Total	Residential Real Estate	Commercial Real Estate	Other Commercial	Home Equity	Other Consumer
Troubled debt restructurings						
Number of loans	13	—	5	7	1	—
Pre-modification recorded balance	\$5,110	—	2,475	2,439	196	—
Post-modification recorded balance	\$4,481	—	2,475	1,810	196	—
Troubled debt restructurings that subsequently defaulted						
Number of loans	2	—	—	2	—	—
Recorded balance	\$42	—	—	42	—	—

(Dollars in thousands)	Three Months ended March 31, 2013					
	Total	Residential Real Estate	Commercial Real Estate	Other Commercial	Home Equity	Other Consumer
Troubled debt restructurings						
Number of loans	24	7	9	7	—	1
Pre-modification recorded balance	\$6,250	1,358	3,316	1,505	—	71
Post-modification recorded balance	\$6,591	1,699	3,316	1,505	—	71
Troubled debt restructurings that subsequently defaulted						
Number of loans	5	—	3	1	—	1
Recorded balance	\$1,109	—	1,052	12	—	45

During the three months ended March 31, 2014, 29 percent of the modifications were due to extensions of maturity dates and 39 percent were due to a combination of interest rate reductions, extensions of maturity dates, or reductions in the face amount. For commercial real estate, the class with the largest dollar amount of TDRs, approximately 81 percent of the modifications were due to a combination of interest rate reductions, extension of maturity dates, or reductions in the face amount. During the three months ended March 31, 2013, 43 percent of modifications were due to extensions of maturity dates and 29 percent were due to a combination of interest rate reductions, extensions of maturity dates, or reductions in the face amount. For commercial real estate, 29 percent of the modifications were due to to extensions of maturity dates and 30 percent were due to a combination of interest rate reductions, extension of maturity dates, or reductions in the face amount.

In addition to the TDRs that occurred during the period provided in the preceding table, the Company had TDRs with pre-modification loan balances of \$4,413,000 and \$7,186,000 for the three months ended March 31, 2014 and 2013, respectively, for which other real estate owned (“OREO”) was received in full or partial satisfaction of the loans. The majority of such TDRs were in residential real estate and commercial real estate for the three months ended March 31, 2014 and 2013, respectively.

#### Note 4. Goodwill

The Company performed its annual goodwill impairment test during the third quarter of 2013 and determined the fair value of the aggregated reporting units exceeded the carrying value, such that the Company’s goodwill was not considered impaired. In recognition there were no events or circumstances that occurred since the third quarter of 2013 that would more-likely-than-not reduce the fair value of a reporting unit below its carrying value, the Company did not perform interim testing at March 31, 2014. However, changes in the economic environment, operations of the aggregated reporting units, or other factors could result in the decline in the fair value of the aggregated reporting units which could result in a goodwill impairment in the future.

There were no changes in the carrying value of goodwill during the three months ended March 31, 2014 and 2013. The gross carrying value of goodwill and the accumulated impairment charge consists of the following:

(Dollars in thousands)	March 31, 2014	December 31, 2013
Gross carrying value	\$ 169,865	169,865
Accumulated impairment charge	(40,159	) (40,159 )
Net carrying value	\$ 129,706	129,706

#### Note 5. Derivatives and Hedging Activities

As of March 31, 2014, the Company’s interest rate swap derivative financial instruments were designated as cash flow hedges and are summarized as follows:

(Dollars in thousands)	Forecasted Notional Amount	Variable Interest Rate <sup>1</sup>	Fixed Interest Rate <sup>1</sup>	Term <sup>2</sup>
Interest rate swap	\$ 160,000	3 month LIBOR	3.378	% Oct. 21, 2014 - Oct. 21, 2021
Interest rate swap	100,000	3 month LIBOR	2.498	% Nov 30, 2015 - Nov. 30, 2022

<sup>1</sup> The Company pays the fixed interest rate and the counterparties pay the Company the variable interest rate.

<sup>2</sup> No cash will be exchanged prior to the term.

The hedging strategy converts the LIBOR based variable interest rate on forecasted borrowings to a fixed interest rate, thereby protecting the Company from floating interest rate variability.

The following table discloses the offsetting of financial assets and interest rate swap derivative assets:

(Dollars in thousands)	March 31, 2014			December 31, 2013		
	Gross Amounts of Recognized Assets	Gross Amounts Offset in the Statements of Financial Position	Net Amounts of Assets Presented in the Statements of Financial Position	Gross Amounts of Recognized Assets	Gross Amounts Offset in the Statements of Financial Position	Net Amounts of Assets Presented in the Statements of Financial Position
Interest rate swaps	\$ 4,502	(4,502	) —	6,844	(4,948	) 1,896

The following table discloses the offsetting of financial liabilities and interest rate swap derivative liabilities:

(Dollars in thousands)	March 31, 2014			December 31, 2013		
	Gross Amounts of Recognized Liabilities	Gross Amounts Offset in the Statements of Financial Position	Net Amounts of Liabilities Presented in the Statements of Financial Position	Gross Amounts of Recognized Liabilities	Gross Amounts Offset in the Statements of Financial Position	Net Amounts of Liabilities Presented in the Statements of Financial Position
Interest rate swaps	\$ 8,085	(4,502	) 3,583	4,948	(4,948	) —

Pursuant to the interest rate swap agreements, the Company pledged collateral to the counterparties in the form of investment securities totaling \$6,200,000 at March 31, 2014. There was \$0 collateral pledged from the counterparties to the Company as of March 31, 2014. There is the possibility that the Company may need to pledge additional collateral in the future if there were declines in the fair value of the interest rate swap derivative financial instruments versus the collateral pledged.

#### Note 6. Accumulated Other Comprehensive Income

The components of accumulated other comprehensive income, included in stockholders' equity, are as follows:

(Dollars in thousands)	March 31, 2014	December 31, 2013
Unrealized gains on available-for-sale securities	\$ 28,564	13,888
Tax effect	(11,083	) (5,403
Net of tax amount	17,481	8,485
Unrealized (losses) gains on derivatives used for cash flow hedges	(3,583	) 1,896
Tax effect	1,390	(736
Net of tax amount	(2,193	) 1,160
Total accumulated other comprehensive income	\$ 15,288	9,645

## Note 7. Earnings Per Share

Basic earnings per share is computed by dividing net income by the weighted-average number of shares of common stock outstanding during the period presented. Diluted earnings per share is computed by including the net increase in shares as if dilutive outstanding stock options were exercised and restricted stock awards were vested, using the treasury stock method.

Basic and diluted earnings per share has been computed based on the following:

(Dollars in thousands, except per share data)	Three Months ended	
	March 31, 2014	March 31, 2013
Net income available to common stockholders, basic and diluted	\$ 26,730	20,768
Average outstanding shares - basic	74,437,393	71,965,665
Add: dilutive stock options and awards	43,425	47,512
Average outstanding shares - diluted	74,480,818	72,013,177
Basic earnings per share	\$ 0.36	0.29
Diluted earnings per share	\$ 0.36	0.29

There were 0 and 152,559 options excluded from the diluted average outstanding share calculation for the three months ended March 31, 2014 and 2013, respectively, due to the option exercise price exceeding the market price of the Company's common stock.

## Note 8. Fair Value of Assets and Liabilities

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. There is a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The three levels of inputs that may be used to measure fair value are as follows:

Level 1 Quoted prices in active markets for identical assets or liabilities

Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities

Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities

Transfers in and out of Level 1 (quoted prices in active markets), Level 2 (significant other observable inputs) and Level 3 (significant unobservable inputs) are recognized on the actual transfer date. There were no transfers between fair value hierarchy levels during the three month periods ended March 31, 2014 and 2013.

### Recurring Measurements

The following is a description of the inputs and valuation methodologies used for assets and liabilities measured at fair value on a recurring basis, as well as the general classification of such assets and liabilities pursuant to the valuation hierarchy. There have been no significant changes in the valuation techniques during the period ended March 31, 2014.

Investment securities, available-for-sale: fair value for available-for-sale securities is estimated by obtaining quoted market prices for identical assets, where available. If such prices are not available, fair value is based on independent asset pricing services and models, the inputs of which are market-based or independently sourced market parameters, including but not limited to, yield curves, interest rates, volatilities, prepayments, defaults, cumulative loss projections, and cash flows. Such securities are classified in Level 2 of the valuation hierarchy. Where Level 1 or Level 2 inputs are not available, such securities are classified as Level 3 within the hierarchy.

Fair value determinations of available-for-sale securities are the responsibility of the Company's corporate accounting and treasury departments. The Company obtains fair value estimates from independent third party vendors on a monthly basis. The Company reviews the vendors' inputs for fair value estimates and the recommended assignments of levels within the fair value hierarchy. The review includes the extent to which markets for investment securities are determined to have limited or no activity, or are judged to be active markets. The Company reviews the extent to which observable and unobservable inputs are used as well as the appropriateness of the underlying assumptions about risk that a market participant would use in active markets, with adjustments for limited or inactive markets. In considering the inputs to the fair value estimates, the Company places less reliance on quotes that are judged to not reflect orderly transactions, or are non-binding indications. In assessing credit risk, the Company reviews payment performance, collateral adequacy, third party research and analyses, credit rating histories and issuers' financial statements. For those markets determined to be inactive or limited, the valuation techniques used are models for which management has verified that discount rates are appropriately adjusted to reflect illiquidity and credit risk. The Company also independently obtains cash flow estimates that are stressed at levels that exceed those used by the independent third party pricing vendors.

Interest rate swap derivative financial instruments: fair values for interest rate swap derivative financial instruments are based upon the estimated amounts to settle the contracts considering current interest rates and are calculated using discounted cash flows that are observable or that can be corroborated by observable market data and, therefore, are classified within Level 2 of the valuation hierarchy. The inputs used to determine fair value include the 3 month LIBOR forward curve to estimate variable rate cash inflows and the Fed Funds Effective Swap Rate to estimate the discount rate. The estimated variable rate cash inflows are compared to the fixed rate outflows and such difference is discounted to a present value to estimate the fair value of the interest rate swaps. The Company also obtains and compares the reasonableness of the pricing from an independent third party.

The following schedules disclose the fair value measurement of assets and liabilities measured at fair value on a recurring basis:

(Dollars in thousands)	Fair Value March 31, 2014	Fair Value Measurements At the End of the Reporting Period Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)

Edgar Filing: GLACIER BANCORP INC - Form 10-Q

Investment securities, available-for-sale				
U.S. government sponsored enterprises	\$9,942	—	9,942	—
State and local governments	921,450	—	921,450	—
Corporate bonds	435,685	—	435,685	—
Residential mortgage-backed securities	1,302,103	—	1,302,103	—
Total assets measured at fair value on a recurring basis	\$2,669,180	—	2,669,180	—
Interest rate swaps	\$3,583	—	3,583	—
Total liabilities measured at fair value on a recurring basis	\$3,583	—	3,583	—

(Dollars in thousands)	Fair Value December 31, 2013	Fair Value Measurements At the End of the Reporting Period Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Investment securities, available-for-sale				
U.S. government sponsored enterprises	\$ 10,628	—	10,628	—
State and local governments	1,385,078	—	1,385,078	—
Corporate bonds	442,501	—	442,501	—
Residential mortgage-backed securities	1,384,622	—	1,384,622	—
Interest rate swaps	1,896	—	1,896	—
Total assets measured at fair value on a recurring basis	\$ 3,224,725	—	3,224,725	—

#### Non-recurring Measurements

The following is a description of the inputs and valuation methodologies used for assets recorded at fair value on a non-recurring basis, as well as the general classification of such assets pursuant to the valuation hierarchy. There have been no significant changes in the valuation techniques during the period ended March 31, 2014.

Other real estate owned: OREO is carried at the lower of fair value at acquisition date or current estimated fair value, less estimated cost to sell. Estimated fair value of OREO is based on appraisals or evaluations (new or updated). OREO is classified within Level 3 of the fair value hierarchy.

Collateral-dependent impaired loans, net of ALLL: loans included in the Company's loan portfolio for which it is probable that the Company will not collect all principal and interest due according to contractual terms are considered impaired. Estimated fair value of collateral-dependent impaired loans is based on the fair value of the collateral, less estimated cost to sell. Collateral-dependent impaired loans are classified within Level 3 of the fair value hierarchy.

The Company's credit departments review appraisals for OREO and collateral-dependent loans, giving consideration to the highest and best use of the collateral. The appraisal or evaluation (new or updated) is considered the starting point for determining fair value. The valuation techniques used in preparing appraisals or evaluations (new or updated) include the cost approach, income approach, sales comparison approach, or a combination of the preceding valuation techniques. The key inputs used to determine the fair value of the collateral-dependent loans and OREO include selling costs, discounted cash flow rate or capitalization rate, and adjustment to comparables. Valuations and significant inputs obtained by independent sources are reviewed by the Company for accuracy and reasonableness. The Company also considers other factors and events in the environment that may affect the fair value. The appraisals or evaluations (new or updated) are reviewed at least quarterly and more frequently based on current market conditions, including deterioration in a borrower's financial condition and when property values may be subject to significant volatility. After review and acceptance of the collateral appraisal or evaluation (new or updated), adjustments to the impaired loan or OREO may occur. The Company generally obtains appraisals or evaluations (new or updated) annually.



The following schedules disclose the fair value measurement of assets with a recorded change during the period resulting from re-measuring the assets at fair value on a non-recurring basis:

(Dollars in thousands)	Fair Value March 31, 2014	Fair Value Measurements At the End of the Reporting Period Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Other real estate owned	\$ 971	—	—	971
Collateral-dependent impaired loans, net of ALLL	17,567	—	—	17,567
Total assets measured at fair value on a non-recurring basis	\$ 18,538	—	—	18,538

(Dollars in thousands)	Fair Value December 31, 2013	Fair Value Measurements At the End of the Reporting Period Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Other real estate owned	\$ 10,888	—	—	10,888
Collateral-dependent impaired loans, net of ALLL	18,670	—	—	18,670
Total assets measured at fair value on a non-recurring basis	\$ 29,558	—	—	29,558

## Non-recurring Measurements Using Significant Unobservable Inputs (Level 3)

The following table presents additional quantitative information about assets measured at fair value on a non-recurring basis and for which the Company has utilized Level 3 inputs to determine fair value:

(Dollars in thousands)	Fair Value March 31, 2014	Quantitative Information about Level 3 Fair Value Measurements		
		Valuation Technique	Unobservable Input	Range (Weighted Average) <sup>1</sup>
Other real estate owned	\$ 191	Sales comparison approach	Selling costs	10.0% - 10.0% (10.0%)
	780	Combined approach	Selling costs Discount rate	10.0% - 10.0% (10.0%) 10.0% - 10.0% (10.0%)
	\$ 971			
Collateral-dependent impaired loans, net of \$4,078 ALLL		Income approach	Selling costs	8.0% - 8.0% (8.0%)
			Discount rate	8.3% - 8.3% (8.3%)
	10,795	Sales comparison approach	Selling costs	0.0% - 10.0% (8.0%)
	2,694	Combined approach	Selling costs	8.0% - 8.0% (8.0%)
			Discount rate	7.3% - 7.3% (7.3%)
			Adjustment to comparables	0.0% - 10.0% (5.6%)
	\$ 17,567			
(Dollars in thousands)	Fair Value December 31, 2013	Quantitative Information about Level 3 Fair Value Measurements		
		Valuation Technique	Unobservable Input	Range (Weighted-Average) <sup>1</sup>
Other real estate owned	\$ 9,278	Sales comparison approach	Selling costs	7.0% - 10.0% (7.7%)
			Adjustment to comparables	0.0% - 37.5% (1.4%)
	1,610	Combined approach	Selling costs	5.0% - 10.0% (7.5%)
			Discount rate	8.5% - 8.5% (8.5%)
			Adjustment to comparables	25.0% - 25.0% (25.0%)
	\$ 10,888			
Collateral-dependent impaired loans, net of \$4,076 ALLL		Income approach	Selling costs	8.0% - 8.0% (8.0%)
			Discount rate	8.3% - 8.3% (8.3%)
	11,784	Sales comparison approach	Selling costs	0.0% - 10.0% (7.9%)
			Adjustment to comparables	0.0% - 1.0% (0.0%)
	2,810	Combined approach	Selling costs	0.0% - 8.0% (7.8%)
			Discount rate	7.3% - 7.3% (7.3%)
			Adjustment to comparables	10.0% - 50.0% (18.9%)

\$ 18,670

<sup>1</sup> The range for selling costs and adjustments to comparables indicate reductions to the fair value.

27

---

#### Fair Value of Financial Instruments

The following is a description of the methods used to estimate the fair value of all other assets and liabilities recognized at amounts other than fair value.

Cash and cash equivalents: fair value is estimated at book value.

Investment securities, held-to-maturity: fair value for held-to-maturity securities is estimated in the same manner as available-for-sale securities, which is described above.

Loans held for sale: fair value is estimated at book value.

Loans receivable, net of ALLL: fair value is estimated by discounting the future cash flows using the rates at which similar notes would be written for the same remaining maturities. The market rates used are based on current rates the Company would impose for similar loans and reflect a market participant assumption about risks associated with non-performance, illiquidity, and the structure and term of the loans along with local economic and market conditions. Estimated fair value of impaired loans is based on the fair value of the collateral, less estimated cost to sell, or the present value of the loan's expected future cash flows (discounted at the loan's effective interest rate). All impaired loans are classified as Level 3 and all other loans are classified as Level 2 within the valuation hierarchy.

Accrued interest receivable: fair value is estimated at book value.

Non-marketable equity securities: fair value is estimated at book value due to restrictions that limit the sale or transfer of such securities.

Deposits: fair value of term deposits is estimated by discounting the future cash flows using rates of similar deposits with similar maturities. The market rates used were obtained from an independent third party and reviewed by the Company. The rates were the average of current rates offered by the Company's local competitors. The estimated fair value of demand, NOW, savings, and money market deposits is the book value since rates are regularly adjusted to market rates and transactions are executed at book value daily. Therefore, such deposits are classified in Level 1 of the valuation hierarchy. Certificate accounts and wholesale deposits are classified as Level 2 within the hierarchy.

FHLB advances: fair value of non-callable FHLB advances is estimated by discounting the future cash flows using rates of similar advances with similar maturities. Such rates were obtained from current rates offered by FHLB. The estimated fair value of callable FHLB advances was obtained from FHLB and the model was reviewed by the Company, including discussions with FHLB.

Repurchase agreements and other borrowed funds: fair value of term repurchase agreements and other term borrowings is estimated based on current repurchase rates and borrowing rates currently available to the Company for repurchases and borrowings with similar terms and maturities. The estimated fair value for overnight repurchase agreements and other borrowings is book value.

Subordinated debentures: fair value of the subordinated debt is estimated by discounting the estimated future cash flows using current estimated market rates. The market rates used were averages of currently traded trust preferred securities with similar characteristics to the Company's issuances and obtained from an independent third party.

Accrued interest payable: fair value is estimated at book value.

Off-balance sheet financial instruments: commitments to extend credit and letters of credit represent the principal categories of off-balance sheet financial instruments. Rates for these commitments are set at time of loan closing, such that no adjustment is necessary to reflect these commitments at market value. The Company has an insignificant amount of off-balance sheet financial instruments.

Edgar Filing: GLACIER BANCORP INC - Form 10-Q

The following schedules present the carrying amounts, estimated fair values and the level within the fair value hierarchy of the Company's financial instruments:

(Dollars in thousands)	Carrying Amount March 31, 2014	Fair Value Measurements At the End of the Reporting Period Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<b>Financial assets</b>				
Cash and cash equivalents	\$ 161,691	161,691	—	—
Investment securities, available-for-sale	2,669,180	—	2,669,180	—
Investment securities, held-to-maturity	481,476	—	498,902	—
Loans held for sale	36,133	36,133	—	—
Loans receivable, net of ALLL	3,957,900	—	3,840,131	181,948
Accrued interest receivable	41,274	41,274	—	—
Non-marketable equity securities	52,192	—	52,192	—
<b>Total financial assets</b>	<b>\$ 7,399,846</b>	<b>239,098</b>	<b>7,060,405</b>	<b>181,948</b>
<b>Financial liabilities</b>				
Deposits	\$ 5,624,465	4,315,105	1,314,661	—
FHLB advances	686,744	—	703,287	—
Repurchase agreements and other borrowed funds	335,391	—	335,391	—
Subordinated debentures	125,597	—	68,673	—
Accrued interest payable	3,173	3,173	—	—
Interest rate swaps	3,583	—	3,583	—
<b>Total financial liabilities</b>	<b>\$ 6,778,953</b>	<b>4,318,278</b>	<b>2,425,595</b>	<b>—</b>

(Dollars in thousands)	Carrying Amount December 31, 2013	Fair Value Measurements At the End of the Reporting Period Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<b>Financial assets</b>				
Cash and cash equivalents	\$ 155,657	155,657	—	—
Investment securities, available-for-sale	3,222,829	—	3,222,829	—
Loans held for sale	46,738	46,738	—	—
Loans receivable, net of ALLL	3,932,487	—	3,807,993	187,731
Accrued interest receivable	41,898	41,898	—	—
Non-marketable equity securities	52,192	—	52,192	—
Interest rate swaps	1,896	—	1,896	—
<b>Total financial assets</b>	<b>\$ 7,453,697</b>	<b>244,293</b>	<b>7,084,910</b>	<b>187,731</b>
<b>Financial liabilities</b>				
Deposits	\$ 5,579,967	4,258,213	1,341,382	—
FHLB advances	840,182	—	857,551	—
Repurchase agreements and other borrowed funds	321,781	—	321,781	—
Subordinated debentures	125,562	—	71,501	—

Edgar Filing: GLACIER BANCORP INC - Form 10-Q

Accrued interest payable	3,505	3,505	—	—
Total financial liabilities	\$6,870,997	4,261,718	2,592,215	—

29

---

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

The following discussion is intended to provide a more comprehensive review of the Glacier Bancorp, Inc.’s (“Company”) operating results and financial condition than can be obtained from reading the Consolidated Financial Statements alone. The discussion should be read in conjunction with the Consolidated Financial Statements and the notes thereto included in “Part I. Item 1. Financial Statements.”

FORWARD-LOOKING STATEMENTS

This Form 10-Q may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements include, but are not limited to, statements about management’s plans, objectives, expectations and intentions that are not historical facts, and other statements identified by words such as “expects,” “anticipates,” “intends,” “plans,” “believes,” “should,” “projects,” “seeks,” “estimates” or words of similar import. These forward-looking statements are based on current beliefs and expectations of management and are inherently subject to significant business, economic and competitive uncertainties and contingencies, many of which are beyond the Company’s control. In addition, these forward-looking statements are subject to assumptions with respect to future business strategies and decisions that are subject to change. In addition to the factors set forth in the sections titled “Risk Factors,” “Business” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations”, as applicable, in this report and the Annual Report on Form 10-K for the year ended December 31, 2013 (the “2013 Annual Report”), the following factors, among others, could cause actual results to differ materially from the anticipated results:

- the risks associated with lending and potential adverse changes of the credit quality of loans in the Company’s portfolio;
- increased loan delinquency rates;
- the risks presented by a slow economic recovery which could adversely affect credit quality, loan collateral values, OREO values, investment values, liquidity and capital levels, dividends and loan originations;
- changes in market interest rates, which could adversely affect the Company’s net interest income and profitability;
- legislative or regulatory changes that adversely affect the Company’s business, ability to complete pending or prospective future acquisitions, limit certain sources of revenue, or increase cost of operations;
- costs or difficulties related to the completion and integration of acquisitions;
- the goodwill the Company has recorded in connection with acquisitions could become additionally impaired, which may have an adverse impact on earnings and capital;
- reduced demand for banking products and services;
- the risks presented by public stock market volatility, which could adversely affect the market price of the Company’s common stock and the ability to raise additional capital or grow the Company through acquisitions;
- consolidation in the financial services industry in the Company’s markets resulting in the creation of larger financial institutions who may have greater resources could change the competitive landscape;
- dependence on the CEO, the senior management team and the Presidents of the Bank divisions;
- potential interruption or breach in security of the Company’s systems;
- and
- the Company’s success in managing risks involved in the foregoing.

Please take into account that forward-looking statements speak only as of the date of this Form 10-Q. The Company does not undertake any obligation to publicly correct or update any forward-looking statement if it later becomes aware that actual results are likely to differ materially from those expressed in such forward-looking statement.





MANAGEMENT'S DISCUSSION AND ANALYSIS  
OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Financial Condition Analysis

Assets

The following table summarizes the asset balances as of the dates indicated and the amount of change from December 31, 2013 and March 31, 2013:

(Dollars in thousands)	March 31, 2014	December 31, 2013	March 31, 2013	\$ Change from December 31, 2013	\$ Change from March 31, 2013
Cash and cash equivalents	\$ 161,691	155,657	129,057	6,034	32,634
Investment securities, available-for-sale	2,669,180	3,222,829	3,658,037	(553,649)	(988,857)
Investment securities, held-to-maturity	481,476	—	—	481,476	481,476
Total investment securities	3,150,656	3,222,829	3,658,037	(72,173)	(507,381)
Loans receivable					
Residential real estate	580,306	577,589	513,784	2,717	66,522
Commercial	2,928,995	2,901,283	2,307,632	27,712	621,363
Consumer and other	579,328	583,966	582,429	(4,638)	(3,101)
Loans receivable	4,088,629	4,062,838	3,403,845	25,791	684,784
Allowance for loan and lease losses	(130,729)	(130,351)	(130,835)	(378)	106
Loans receivable, net	3,957,900	3,932,487	3,273,010	25,413	684,890
Other assets	560,476	573,377	549,133	(12,901)	11,343
Total assets	\$ 7,830,723	7,884,350	7,609,237	(53,627)	221,486

Effective January 1, 2014, in connection with the monitoring of its investment securities portfolio, the Company reclassified state and local government securities with a fair value of approximately \$485 million (inclusive of a net unrealized gain of \$4.6 million) from available-for-sale to held-to-maturity classification. Total investment securities decreased \$72 million, or 2 percent, during the current quarter and decreased \$507 million, or 14 percent, from March 31, 2013 as the Company continued to reduce the overall size of the investment portfolio. At March 31, 2014, investment securities represented 40 percent of total assets, down from 41 percent at December 31, 2013 and 48 percent at March 31, 2013.

The Company grew its loans receivable by \$25.8 million, or 1 percent, during the current quarter, a continuation of the Company's organic loan growth experienced in each quarter of 2013. The largest dollar and percentage increase was in commercial loans which increased \$27.7 million, or 1 percent, during the current quarter. Excluding the loans receivable from the acquisitions of North Cascades National Bank ("NCB") and First State Bank ("FSB") during 2013, the loan portfolio increased \$298 million, or 9 percent, since March 31, 2013, of which \$292 million came from growth in commercial loans. \$202 million of the increase in this category was from commercial real estate loans. Decreases in consumer and other loans were primarily attributable to customers paying off home equity lines of credit as they refinanced their first mortgage.

## Liabilities

The following table summarizes the liability balances as of the dates indicated, and the amount of change from December 31, 2013 and March 31, 2013:

(Dollars in thousands)	March 31, 2014	December 31, 2013	March 31, 2013	\$ Change from December 31, 2013	\$ Change from March 31, 2013
Non-interest bearing deposits	\$ 1,396,272	1,374,419	1,180,738	21,853	215,534
Interest bearing deposits	4,228,193	4,205,548	4,192,477	22,645	35,716
Repurchase agreements	327,322	313,394	312,505	13,928	14,817
Federal Home Loan Bank advances	686,744	840,182	802,004	(153,438 )	(115,260 )
Other borrowed funds	8,069	8,387	10,276	(318 )	(2,207 )
Subordinated debentures	125,597	125,562	125,454	35	143
Other liabilities	73,566	53,608	71,503	19,958	2,063
Total liabilities	\$ 6,845,763	6,921,100	6,694,957	(75,337 )	150,806

Non-interest bearing deposits of \$1.396 billion at March 31, 2014 increased \$21.9 million, or 2 percent, during the current quarter. Excluding the NCB and FSB acquisitions, non-interest bearing deposits at March 31, 2014 increased \$109 million, or 9 percent, since March 31, 2013. Interest bearing deposits of \$4.228 billion at March 31, 2014 included \$178 million of wholesale deposits (i.e., brokered deposits classified as NOW, money market deposit and certificate accounts). Excluding a decrease of \$26.7 million in wholesale deposits during the current quarter, interest bearing deposits at March 31, 2014 increased \$49.3 million, or 1 percent, during the current quarter. Excluding the acquisitions and a \$478 million decrease in wholesale deposits, interest bearing deposits at March 31, 2014 increased \$74.4 million, or 2 percent, from March 31, 2013. In addition to the increase in the dollar amount of deposits, the Company has benefited from a higher than expected increase in the number of checking accounts during the current quarter. Federal Home Loan Bank (“FHLB”) advances of \$687 million at March 31, 2014 decreased \$153 million, or 18 percent, during the current quarter and decreased \$115 million, or 14 percent, from March 31, 2013 as the need for borrowings continued to decrease with the increase in deposits.

## Stockholders' Equity

The following table summarizes the stockholders' equity balances as of the dates indicated, and the amount of change from December 31, 2013 and March 31, 2013:

(Dollars in thousands, except per share data)	March 31, 2014	December 31, 2013	March 31, 2013	\$ Change from December 31, 2013	\$ Change from March 31, 2013
Common equity	\$ 969,672	953,605	864,205	16,067	105,467
Accumulated other comprehensive income	15,288	9,645	50,075	5,643	(34,787 )
Total stockholders' equity	984,960	963,250	914,280	21,710	70,680
Goodwill and core deposit intangible, net	(138,508 )	(139,218 )	(111,788 )	710	(26,720 )
Tangible stockholders' equity	\$ 846,452	824,032	802,492	22,420	43,960
Stockholders' equity to total assets	12.58	% 12.22	% 12.02	%	
Tangible stockholders' equity to total tangible assets	11.00	% 10.64	% 10.70	%	
Book value per common share	\$ 13.23	12.95	12.70	0.28	0.53
Tangible book value per common share	\$ 11.37	11.08	11.14	0.29	0.23

Edgar Filing: GLACIER BANCORP INC - Form 10-Q

Market price per share at end of period	\$ 29.07	29.79	18.98	(0.72	) 10.09
---	----------	-------	-------	-------	---------

32

---

Tangible stockholders' equity of \$846 million at March 31, 2014 increased \$22.4 million, or 3 percent, from the prior quarter which was primarily driven by earnings retention. Tangible stockholders' equity increased \$44.0 million from a year ago as the result of \$45 million of Company stock issued in connection with the acquisitions and an increase in earnings retention, which were offset by the decrease in accumulated other comprehensive income of \$34.8 million. Tangible book value per common share of \$11.37 increased \$0.29 per share from the prior quarter and increased \$0.23 per share from the prior year first quarter.

On March 26, 2014, the Company's Board of Directors declared a cash dividend of \$0.16 per share, payable April 17, 2014 to shareholders of record on April 8, 2014. The dividend was the 116th consecutive quarterly cash dividend declared by the Company. Future cash dividends will depend on a variety of factors, including net income, capital, asset quality, general economic conditions and regulatory considerations.

Operating Results for Three Months Ended March 31, 2014  
Compared to December 31, 2013 and March 31, 2013

Performance Summary

(Dollars in thousands, except per share data)	Three Months ended			
	March 31, 2014	December 31, 2013	March 31, 2013	
Net income	\$26,730	26,546	20,768	
Diluted earnings per share	\$0.36	0.36	0.29	
Return on average assets (annualized)	1.39	% 1.33	% 1.11	%
Return on average equity (annualized)	11.04	% 10.96	% 9.20	%

The Company reported net income of \$26.7 million for the current quarter, an increase of \$6.0 million, or 29 percent, from the \$20.8 million of net income for the prior year first quarter. Diluted earnings per share for the current quarter was \$0.36 per share, an increase of \$0.07, or 24 percent, from the prior year first quarter diluted earnings per share of \$0.29.

## Income Summary

The following tables summarize revenue for the periods indicated, including the amount and percentage change from December 31, 2013 and March 31, 2013:

(Dollars in thousands)	Three Months ended			
	March 31, 2014	December 31, 2013	March 31, 2013	
Net interest income				
Interest income	\$74,087	73,939	57,955	
Interest expense	6,640	6,929	7,458	
Total net interest income	67,447	67,010	50,497	
Non-interest income				
Service charges, loan fees, and other fees	13,248	14,695	11,675	
Gain on sale of loans	3,595	4,935	9,089	
Loss on sale of investments	(51 )	—	(137 )	
Other income	2,596	3,372	2,323	
Total non-interest income	19,388	23,002	22,950	
	\$86,835	90,012	73,447	
Net interest margin (tax-equivalent)	4.02	% 3.88	% 3.14	%
(Dollars in thousands)	\$ Change from December 31, 2013	\$ Change from March 31, 2013	% Change from December 31, 2013	% Change from March 31, 2013
Net interest income				
Interest income	\$ 148	\$ 16,132	—	% 28
Interest expense	(289 )	(818 )	(4 )	(11 )%
Total net interest income	437	16,950	1	% 34
Non-interest income				
Service charges, loan fees, and other fees	(1,447 )	1,573	(10 )	% 13
Gain on sale of loans	(1,340 )	(5,494 )	(27 )	(60 )%
Loss on sale of investments	(51 )	86	n/m	(63 )%
Other income	(776 )	273	(23 )	% 12
Total non-interest income	(3,614 )	(3,562 )	(16 )	(16 )%
	\$(3,177 )	\$ 13,388	(4 )	% 18

n/m - not measurable

### Net Interest Income

The current quarter interest income of \$74.1 million increased \$148 thousand over the prior quarter. The current quarter increase in interest income on the investment portfolio was driven primarily by a decrease in premium amortization (net of discount accretion) on the investment securities (“premium amortization”). Included in the current quarter’s interest income was \$7.6 million of premium amortization on investment securities compared to \$9.0 million in the prior quarter, a \$1.4 million decrease in premium amortization compared to a decrease of \$6.2 million in premium amortization in the prior quarter. The current quarter decrease in premium amortization on investment securities was the fifth consecutive quarter the Company has experienced such reduction. The current quarter interest income also increased as a result of greater interest income on commercial loans which was driven by both volume and rate increases.

The current quarter’s interest income increased \$16.1 million, or 28 percent, over the prior year quarter and was primarily attributable to higher interest income on the investment portfolio and commercial loans. Interest income on investment securities of \$24.3 million increased \$10.1 million, or 71 percent, over the prior year first quarter as premium amortization decreased \$13.8 million. The current quarter interest income on commercial loans of \$35.0 million increased \$6.4 million, or 22 percent, over the prior year quarter as a result of increased volume of commercial loans.

The current quarter interest expense of \$6.6 million decreased \$289 thousand, or 4 percent, from the prior quarter and decreased \$818 thousand, or 11 percent, from the prior year first quarter. The decrease in interest expense from the prior quarter and the prior year quarter was the result of decreases in retail deposit interest rates and decreases in the volume of wholesale deposits and borrowings. The cost of total funding (including non-interest bearing deposits) for the current and the prior quarter was 40 basis points, a decrease of 6 basis points compared to 46 basis points for the prior year first quarter.

The Company’s current quarter net interest margin as a percentage of earning assets, on a tax-equivalent basis, was 4.02 percent, an increase of 14 basis points from the prior quarter net interest margin of 3.88 percent. Similar to the prior quarter, the current quarter increase in the net interest margin was the result of an increasing yield on the investment portfolio coupled with a shift in earning assets from investment securities to the higher yielding loan portfolio. The current quarter increase in the investment yield was principally due to a decrease in premium amortization which was consistent with the prior quarter. Of the 19 basis points increase in yield on investment securities during the current quarter, 13 basis points was due to the decrease in premium amortization. The premium amortization in the current quarter accounted for a 45 basis points reduction in the net interest margin compared to a 51 basis points reduction in the prior quarter and 123 basis points reduction in the net interest margin in the prior year first quarter.

### Non-interest Income

Non-interest income for the current quarter totaled \$19.4 million, a decrease of \$3.6 million over the prior quarter and a decrease of \$3.6 million over the same quarter last year. Service charge fee income decreased \$1.4 million, or 10 percent, from the prior quarter due to seasonal activity and fewer days in the current quarter. Service charge fee income increased \$1.6 million, or 13 percent, from the prior year first quarter which was driven by an increased volume and increased number of deposit accounts. Gain of \$3.6 million on the sale of loans in the current quarter was a reduction of \$1.3 million, or 27 percent, from the prior quarter and a decrease of \$5.5 million, or 60 percent, from the prior year first quarter. The Company continued to experience a slowdown in refinance activity during the current quarter, although the decrease in gain on sale of loans was offset by the decrease in premium amortization on investment securities, both of which were attributable to the continuing slowdown of refinance activity. Other income of \$2.6 million for the current quarter decreased \$776 thousand, or 23 percent, from the prior quarter primarily as a result of a decrease in income related to other real estate owned (“OREO”). Included in other income was operating

revenue of \$64 thousand from OREO and gain of \$747 thousand on the sales of OREO, the combined total of \$811 thousand for the most recent quarter compared to \$1.6 million for the prior quarter and \$726 thousand for the prior year first quarter.



## Non-interest Expense

The following tables summarize non-interest expense for the periods indicated, including the amount and percentage change from December 31, 2013 and March 31, 2013:

(Dollars in thousands)	Three Months ended		
	March 31, 2014	December 31, 2013	March 31, 2013
Compensation and employee benefits	\$28,634	27,258	24,577
Occupancy and equipment	6,613	6,723	5,825
Advertising and promotions	1,777	1,847	1,548
Outsourced data processing	1,288	1,623	825
Other real estate owned	507	2,295	884
Regulatory assessments and insurance	1,592	1,519	1,641
Core deposit intangibles amortization	710	717	486
Other expense	8,949	11,052	7,648
Total non-interest expense	\$50,070	53,034	43,434

(Dollars in thousands)	\$ Change from	\$ Change from	% Change from	% Change from	
	December 31, 2013	March 31, 2013	December 31, 2013	March 31, 2013	
Compensation and employee benefits	\$ 1,376	\$ 4,057	5	% 17	%
Occupancy and equipment	(110)	) 788	(2)	)% 14	%
Advertising and promotions	(70)	) 229	(4)	)% 15	%
Outsourced data processing	(335)	) 463	(21)	)% 56	%
Other real estate owned	(1,788)	) (377)	) (78)	)% (43)	)%
Regulatory assessments and insurance	73	(49)	) 5	% (3)	)%
Core deposit intangibles amortization	(7)	) 224	(1)	)% 46	%
Other expense	(2,103)	) 1,301	(19)	)% 17	%
Total non-interest expense	\$ (2,964)	) \$ 6,636	(6)	)% 15	%

Compensation and employee benefits increased by \$1.4 million, or 5 percent, from the prior quarter due to benefit increases primarily in health insurance, and other adjustments, specifically increased FICA expense and director stock compensation. Compensation and employee benefits increased by \$4.1 million, or 17 percent, from the prior year first quarter due to the increased number of employees from the NCB and FSB acquisitions along with additional benefit costs. Occupancy and equipment expense increased \$788 thousand, or 14 percent, from the prior year first quarter as a result of the acquisitions and increases in equipment expense related to information and technology infrastructure. Advertising and promotion expense increased \$229 thousand, or 15 percent, compared to the prior year first quarter primarily from recent marketing promotions at a number of the Bank divisions. Outsourced data processing expense increased \$463 thousand, or 56 percent, from the prior year first quarter because of the acquired banks' outsourced data processing expense. OREO expense decreased \$1.8 million, or 78 percent, from the prior quarter and decreased \$377 thousand, or 43 percent, from the prior year first quarter. The current quarter OREO expense of \$507 thousand included \$284 thousand of operating expense, \$54 thousand of fair value write-downs, and \$169 thousand of loss on sale of OREO. OREO expense may fluctuate as the Company continues to work through non-performing assets and dispose of foreclosed properties. Other expense decreased by \$2.1 million, or 19 percent, over the prior quarter primarily as a result of decreases in loan repurchases and debit card fraud losses which were partially offset by increases in professional and outside services expenses. Other expense increased \$1.3 million, or 17 percent, from the prior year first quarter primarily from debit card expenses and other deposit account related charges.



### Efficiency Ratio

The efficiency ratio for the current quarter was 53 percent compared to 55 percent for the prior year first quarter. The improvement in the efficiency ratio was primarily driven by the significant increase in net interest income, on a tax-equivalent basis, which exceeded the increase in non-interest expense and the decrease in non-interest income.

### Provision for Loan Losses

The following table summarizes the provision for loan losses, net charge-offs and select ratios relating to the provision for loan losses for the previous eight quarters:

(Dollars in thousands)	Provision for Loan Losses	Net Charge-Offs	ALLL as a Percent of Loans	Accruing Loans 30-89 Days Past Due as a Percent of Loans	Non-Performing Assets to Total Sub-sidiary Assets
First quarter 2014	\$ 1,122	\$ 744	3.20	% 1.05	% 1.37
Fourth quarter 2013	1,802	2,216	3.21	% 0.79	% 1.39
Third quarter 2013	1,907	2,025	3.27	% 0.66	% 1.56
Second quarter 2013	1,078	1,030	3.56	% 0.60	% 1.64
First quarter 2013	2,100	2,119	3.84	% 0.95	% 1.79
Fourth quarter 2012	2,275	8,081	3.85	% 0.80	% 1.87
Third quarter 2012	2,700	3,499	4.01	% 0.83	% 2.33
Second quarter 2012	7,925	7,052	3.99	% 1.41	% 2.69

Net charged-off loans for the current quarter totaled \$744 thousand, a decrease of \$1.5 million, or 66 percent, from the prior quarter and \$1.4 million, or 65 percent, from the prior year first quarter, respectively. The current quarter provision for loan losses of \$1.1 million decreased \$680 thousand from the prior quarter and decreased \$978 thousand from the prior year first quarter. Loan portfolio growth, composition, average loan size, credit quality considerations, and other environmental factors will continue to determine the level of provision for loan loss expense.

The determination of the allowance for loan and lease losses (“ALLL” or “allowance”) and the related provision for loan losses is a critical accounting estimate that involves management’s judgments about current environmental factors which affect loan losses, such factors including economic conditions, changes in collateral values, net charge-offs, and other factors discussed below in “Additional Management’s Discussion and Analysis.”

## ADDITIONAL MANAGEMENT'S DISCUSSION AND ANALYSIS

## Lending Activity and Practices

The Company focuses its lending activities primarily on the following types of loans: 1) first-mortgage, conventional loans secured by residential properties, particularly single-family, 2) commercial lending that concentrates on targeted businesses, and 3) installment lending for consumer purposes (e.g., home equity, automobile, etc.). Supplemental information regarding the Company's loan portfolio and credit quality based on regulatory classification is provided in the section captioned "Loans by Regulatory Classification" included in "Part I. Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations." The regulatory classification of loans is based primarily on the type of collateral for the loans. Loan information included in "Part I. Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations" is based on the Company's loan segments and classes which is based on the purpose of the loan, unless otherwise noted as a regulatory classification.

The following table summarizes the Company's loan portfolio as of the dates indicated:

(Dollars in thousands)	March 31, 2014		December 31, 2013		March 31, 2013			
	Amount	Percent	Amount	Percent	Amount	Percent		
Residential real estate loans	\$ 580,306	15	% \$ 577,589	15	% \$ 513,784	16	%	
Commercial loans								
Real estate	2,071,032	52	% 2,049,247	52	% 1,676,142	51	%	
Other commercial	857,963	22	% 852,036	22	% 631,490	19	%	
Total	2,928,995	74	% 2,901,283	74	% 2,307,632	70	%	
Consumer and other loans								
Home equity	363,112	9	% 366,465	9	% 387,863	12	%	
Other consumer	216,216	5	% 217,501	5	% 194,566	6	%	
Total	579,328	14	% 583,966	14	% 582,429	18	%	
Loans receivable	4,088,629	103	% 4,062,838	103	% 3,403,845	104	%	
Allowance for loan and lease losses	(130,729 )	(3 )	)% (130,351 )	(3 )	)% (130,835 )	(4 )	)%	
Loans receivable, net	\$ 3,957,900	100	% \$ 3,932,487	100	% \$ 3,273,010	100	%	

## Non-performing Assets

The following table summarizes information regarding non-performing assets at the dates indicated:

(Dollars in thousands)	At or for the Three Months ended March 31, 2014	At or for the Year ended December 31, 2013	At or for the Three Months ended March 31, 2013	
Other real estate owned	\$ 27,332	26,860	43,975	
Accruing loans 90 days or more past due				
Residential real estate	146	429	—	
Commercial	322	160	262	
Consumer and other	101	15	301	
Total	569	604	563	
Non-accrual loans				
Residential real estate	8,439	10,702	13,023	
Commercial	60,254	61,577	65,137	
Consumer and other	10,212	9,677	12,696	
Total	78,905	81,956	90,856	
Total non-performing assets <sup>1</sup>	\$ 106,806	109,420	135,394	
Non-performing assets as a percentage of subsidiary assets	1.37	% 1.39	% 1.79	%
Allowance for loan and lease losses as a percentage of non-performing loans	164	% 158	% 143	%
Accruing loans 30-89 days past due	\$ 42,862	32,116	32,278	
Troubled debt restructurings not included in non-performing assets	\$ 77,311	81,110	80,010	
Interest income <sup>2</sup>	\$ 965	4,122	1,142	

<sup>1</sup> As of March 31, 2014, non-performing assets have not been reduced by U.S. government guarantees of \$4.1 million.

<sup>2</sup> Amounts represent estimated interest income that would have been recognized on loans accounted for on a non-accrual basis as of the end of each period had such loans performed pursuant to contractual terms.

Non-performing assets at March 31, 2014 were \$107 million, a decrease of \$2.6 million, or 2 percent, during the current quarter and a decrease of \$28.6 million, or 21 percent, from a year ago. The largest category of non-performing assets was the land, lot and other construction category (i.e., regulatory classification) which was \$50.9 million, or 48 percent, of the non-performing assets at March 31, 2014. Included in this category was \$24.6 million of land development loans and \$13.0 million in unimproved land loans at March 31, 2014. During the current quarter, the Company continued to reduce its exposure to the land, lot and other construction category as it has over the past few years. The Company's early stage delinquencies (accruing loans 30-89 days past due) of \$42.9 million at March 31, 2014 increased \$10.7 million, or 33 percent, from the prior quarter and increased \$10.6 million, or 33 percent, from the prior year first quarter.

Most of the Company's non-performing assets are secured by real estate, and based on the most current information available to management, including updated appraisals or evaluations (new or updated), the Company believes the value of the underlying real estate collateral is adequate to minimize significant charge-offs or loss to the Company. The Company evaluates the level of its non-performing assets, the values of the underlying real estate and other collateral, and related trends in net charge-offs in determining the adequacy of the ALLL. Through pro-active credit administration, the Company works closely with its borrowers to seek favorable resolution to the extent possible, thereby attempting to minimize net charge-offs or losses to the Company. The Company continues to maintain an

adequate allowance while working to reduce non-performing assets.

For non-performing construction loans involving residential structures, the percentage of completion exceeds 95 percent at March 31, 2014. For non-performing construction loans involving commercial structures, the percentage of completion ranges from projects not started to projects completed at March 31, 2014. During the construction loan term, all construction loan collateral properties are inspected at least monthly, or more frequently as needed, until completion. Draws on construction loans are predicated upon the results of the inspection and advanced based upon a percentage of completion basis versus original budget percentages. When construction loans become non-performing and the associated project is not complete, the Company on a case-by-case basis makes the decision to advance additional funds or to initiate collection/foreclosure proceedings. Such decision includes obtaining “as-is” and “at completion” appraisals for consideration of potential increases or decreases in the collateral’s value. The Company also considers the increased costs of monitoring progress to completion, and the related collection/holding period costs should collateral ownership be transferred to the Company. With very limited exception, the Company does not disburse additional funds on non-performing loans. Instead, the Company has proceeded to collection and foreclosure actions in order to reduce the Company’s exposure to loss on such loans.

Construction loans, a regulatory classification, accounted for 42 percent of the Company’s non-accrual loans as of March 31, 2014. Land, lot and other construction loans, a regulatory classification, were 96 percent of the non-accrual construction loans. Of the Company’s \$33.0 million of non-accrual construction loans at March 31, 2014, 94 percent of such loans had collateral properties securing the loans in Western Montana and Idaho. With locations and operations in the contiguous northern Rocky Mountain states of Idaho and Montana, the geography and economies of each of these geographic areas are predominantly tied to real estate development given the sprawling abundance of timbered valleys and mountainous terrain with significant lakes, streams and watershed areas. Consistent with the general economic downturn, the market for upscale primary, secondary and other housing as well as the associated construction and building industries remains stalled after years of significant growth. As the housing market (rental and owner-occupied) and related industries continue to recover from the downturn, the Company continues to reduce its exposure to loss in the land, lot and other construction loan portfolio.

For additional information on accounting policies relating to non-performing assets and impaired loans, see Note 1 to the Consolidated Financial Statements in “Part I. Item 1. Financial Statements.”

#### Impaired Loans

Loans are designated impaired when, based upon current information and events, it is probable that the Company will be unable to collect the scheduled payments of principal or interest when due according to the contractual terms of the loan agreement and therefore, the Company has serious doubts as to the ability of such borrowers to fulfill the contractual obligation. Impaired loans include non-performing loans (i.e., non-accrual loans and accruing loans ninety days or more past due) and accruing loans under ninety days past due where it is probable payments will not be received according to the loan agreement (e.g., troubled debt restructuring).

Impaired loans were \$192 million and \$200 million as of March 31, 2014 and December 31, 2013, respectively. The ALLL includes specific valuation allowances of \$10.2 million and \$11.9 million of impaired loans as of March 31, 2014 and December 31, 2013, respectively. Of the total impaired loans at March 31, 2014, there were 27 significant commercial real estate and other commercial loans that accounted for \$79.6 million, or 41 percent, of the impaired loans. The 27 loans were collateralized by 128 percent of the loan value, the majority of which had appraisals or evaluations (new or updated) during the last year, such appraisals reviewed at least quarterly taking into account current market conditions. Of the total impaired loans at March 31, 2014, there were 162 loans aggregating \$98 million, or 51 percent, whereby the borrowers had more than one impaired loan. The amount of impaired loans that have had partial charge-offs during the year for which the Company continues to have concern about the collectability of the remaining loan balance was \$1.4 million. Of these loans, there were charge-offs of \$838 thousand during 2014.

Restructured Loans

A restructured loan is considered a troubled debt restructuring (“TDR”) if the creditor, for economic or legal reasons related to the debtor’s financial difficulties, grants a concession to the debtor that it would not otherwise consider. The Company had TDR loans of \$114 million and \$124 million as of March 31, 2014 and December 31, 2013, respectively. The Company’s TDR loans are considered impaired loans of which \$37.1 million and \$42.5 million as of March 31, 2014 and December 31, 2013, respectively, are designated as non-accrual.



Each restructured debt is separately negotiated with the borrower and includes terms and conditions that reflect the borrower's prospective ability to service the debt as modified. The Company discourages the use of the multiple loan strategy when restructuring loans regardless of whether or not the notes are TDR loans. The Company does not have any commercial TDR loans as of March 31, 2014 that have repayment dates extended at or near the original maturity date for which the Company has not classified as impaired. At March 31, 2014, the Company has TDR loans of \$16.3 million that are in non-accrual status or that have had partial charge-offs during the year, the borrowers of which continue to have \$21.6 million in other loans that are on accrual status.

#### Other Real Estate Owned

The loan book value prior to the acquisition and transfer of the loan into OREO during 2014 was \$4.4 million of which \$2.3 million was residential real estate, \$1.3 million was commercial, and \$779 thousand was consumer loans. The fair value of the loan collateral acquired in foreclosure during 2014 was \$4.1 million of which \$2.2 million was residential real estate, \$853 thousand was commercial, and \$1.0 million was consumer loans. The following table sets forth the changes in OREO for the periods indicated:

(Dollars in thousands)	Three Months ended March 31, 2014	Year ended December 31, 2013	Three Months ended March 31, 2013
Balance at beginning of period	\$26,860	45,115	45,115
Acquisitions	—	1,203	—
Additions	4,105	15,266	6,683
Capital improvements	—	79	79
Write-downs	(53	) (3,639	) (227
Sales	(3,580	) (31,164	) (7,675
Balance at end of period	\$27,332	26,860	43,975

#### Allowance for Loan and Lease Losses

Determining the adequacy of the ALLL involves a high degree of judgment and is inevitably imprecise as the risk of loss is difficult to quantify. The ALLL methodology is designed to reasonably estimate the probable loan and lease losses within the Company's loan portfolio. Accordingly, the ALLL is maintained within a range of estimated losses. The determination of the ALLL, including the provision for loan losses and net charge-offs, is a critical accounting estimate that involves management's judgments about all known relevant internal and external environmental factors that affect loan losses, including the credit risk inherent in the loan portfolio, economic conditions nationally and in the local markets in which the Company operates, changes in collateral values, delinquencies, non-performing assets and net charge-offs.

Although the Company continues to actively monitor economic trends, soft economic conditions combined with potential declines in the values of real estate that collateralize most of the Company's loan portfolio may adversely affect the credit risk and potential for loss to the Company.

The ALLL evaluation is well documented and approved by the Company's Board. In addition, the policy and procedures for determining the balance of the ALLL are reviewed annually by the Company's Board, the internal audit department, independent credit reviewers and state and federal bank regulatory agencies.

At the end of each quarter, the Company analyzes its loan portfolio and maintains an ALLL at a level that is appropriate and determined in accordance with accounting principles generally accepted in the United States of America ("GAAP"). The allowance consists of a specific valuation allowance component and a general valuation

allowance component. The specific valuation allowance component relates to loans that are determined to be impaired. A specific valuation allowance is established when the fair value of a collateral-dependent loan or the present value of the loan's expected future cash flows (discounted at the loan's effective interest rate) is lower than the carrying value of the impaired loan. The general valuation allowance component relates to probable credit losses inherent in the balance of the loan portfolio based on prior loss experience, adjusted for changes in trends and conditions of qualitative or environmental factors.

The Bank divisions' credit administration reviews their respective loan portfolios to determine which loans are impaired and estimates the specific valuation allowance. The impaired loans and related specific valuation allowance are then provided to the Company's credit administration for further review and approval. The Company's credit administration also determines the estimated general valuation and reviews and approves the overall ALLL for the Company. The credit administration of the Company exercises significant judgment when evaluating the effect of applicable qualitative or environmental factors on the Company's historical loss experience for loans not identified as impaired. Quantification of the impact upon the Company's ALLL is inherently subjective as data for any factor may not be directly applicable, consistently relevant, or reasonably available for management to determine the precise impact of a factor on the collectability of the Company's unimpaired loan portfolio as of each evaluation date. The Company's credit administration documents its conclusions and rationale for changes that occur in each applicable factor's weight (i.e., measurement) and ensures that such changes are directionally consistent based on the underlying current trends and conditions for the factor. To have directional consistency, the provision for loan losses and credit quality should generally move in the same direction.

The Company's model of thirteen Bank divisions with separate management teams provides substantial local oversight to the lending and credit management function. The Company's business model affords multiple reviews of larger loans before credit is extended, a significant benefit in mitigating and managing the Company's credit risk. The geographic dispersion of the market areas in which the Company operates further mitigates the risk of credit loss. While this process is intended to limit credit exposure, there can be no assurance that further problem credits will not arise and additional loan losses incurred, particularly in periods of rapid economic downturns.

The primary responsibility for credit risk assessment and identification of problem loans rests with the loan officer of the account. This continuous process of identifying impaired loans is necessary to support management's evaluation of the ALLL adequacy. An independent loan review function verifying credit risk ratings evaluates the loan officer and management's evaluation of the loan portfolio credit quality. The loan review function also assesses the evaluation process and provides an independent analysis of the adequacy of the ALLL.

No assurance can be given that the Company will not, in any particular period, sustain losses that are significant relative to the ALLL amount, or that subsequent evaluations of the loan portfolio applying management's judgment about then current factors, including economic and regulatory developments, will not require significant changes in the ALLL. Under such circumstances, this could result in enhanced provisions for loan losses.

The following table summarizes the allocation of the ALLL as of the dates indicated:

(Dollars in thousands)	March 31, 2014			December 31, 2013			March 31, 2013		
	ALLL	Percent of ALLL in Category	Percent of Loans in Category	ALLL	Percent of ALLL in Category	Percent of Loans in Category	ALLL	Percent of ALLL in Category	Percent of Loans in Category
Residential real estate	\$ 14,066	11 %	14 %	\$ 14,067	11 %	14 %	\$ 15,411	12 %	15 %
Commercial real estate	70,571	54 %	51 %	70,332	54 %	51 %	73,335	56 %	49 %
Other commercial	28,484	22 %	21 %	28,630	22 %	21 %	22,481	17 %	19 %
Home equity	9,426	7 %	9 %	9,299	7 %	9 %	10,833	8 %	11 %
Other consumer	8,182	6 %	5 %	8,023	6 %	5 %	8,775	7 %	6 %
Totals	\$ 130,729	100 %	100 %	\$ 130,351	100 %	100 %	\$ 130,835	100 %	100 %



The following table summarizes the ALLL experience for the periods indicated:

(Dollars in thousands)	Three Months ended March 31, 2014	Year ended December 31, 2013	Three Months ended March 31, 2013	
Balance at beginning of period	\$ 130,351	130,854	130,854	
Provision for loan losses	1,122	6,887	2,100	
Charge-offs				
Residential real estate	(36 )	(793 )	(177 )	
Commercial loans	(1,344 )	(8,407 )	(1,923 )	
Consumer and other loans	(206 )	(4,443 )	(1,514 )	
Total charge-offs	(1,586 )	(13,643 )	(3,614 )	
Recoveries				
Residential real estate	213	299	83	
Commercial loans	464	4,803	1,027	
Consumer and other loans	165	1,151	385	
Total recoveries	842	6,253	1,495	
Charge-offs, net of recoveries	(744 )	(7,390 )	(2,119 )	
Balance at end of period	\$ 130,729	130,351	130,835	
Allowance for loan and lease losses as a percentage of total loans	3.20	% 3.21	% 3.84	%
Net charge-offs as a percentage of total loans	0.02	% 0.18	% 0.06	%

The allowance was \$131 million at March 31, 2014 and remained stable compared to the prior year end and a year ago. The allowance was 3.20 percent of total loans outstanding at March 31, 2014, a decrease of 1 basis point from 3.21 percent at December 31, 2013. The allowance as a percentage of total loans at March 31, 2014 decreased 64 basis points from 3.84 percent at March 31, 2013 primarily as a result of no allowance carried over from the NCB and FSB acquisitions since the acquired loans were recorded at fair value. Excluding the acquired banks, the allowance was 3.52 percent of total loans outstanding at March 31, 2014, a 32 basis points decrease from 3.84 percent at March 31, 2013.

The Company's allowance of \$131 million is considered adequate to absorb losses from any class of its loan portfolio. For the periods ended March 31, 2014 and 2013, the Company believes the allowance is commensurate with the risk in the Company's loan portfolio and is directionally consistent with the change in the quality of the Company's loan portfolio.

When applied to the Company's historical loss experience, the qualitative or environmental factors result in the provision for loan losses being recorded in the period in which the loss has probably occurred. When the loss is confirmed at a later date, a charge-off is recorded. During 2014, the provision for loan losses exceeded loan charge-offs, net of recoveries, by \$378 thousand. During the same period in 2013, loan charge-offs, net of recoveries, exceeded the provision for loan losses by \$19 thousand.

The Company provides commercial services to individuals, small to medium size businesses, community organizations and public entities from 118 locations, including 110 branches, across Montana, Idaho, Wyoming, Colorado, Utah, and Washington. The Rocky Mountain states in which the Company operates has diverse economies and markets that are tied to commodities (crops, livestock, minerals, oil and natural gas), tourism, real estate and land development and an assortment of industries, both manufacturing and service-related. Thus, the changes in the global, national, and local economies are not uniform across the Company's geographic locations.



Although there continues to be heightened uncertainty in the economic environment, there was notable improvements during the last year compared to the past several years. There was steady growth in the housing permits, housing starts, and completions for new privately owned units during the last year in Montana, Idaho, Colorado and Utah in relation to the US national statistics. There was improvement in single family residential real estate construction and sales for all of the Company's market areas. Single family residential collateral values in Idaho, Wyoming and Montana stabilized (with some improvement in isolated markets in which the Company operates) compared to the prior year and prior 5 year historical trends. In the states in which the Company operates, foreclosures have been on a steady decline the past several years and the state unemployment rates were lower than the national unemployment rate for March 2014. From a high of 10 percent in October 2009, the national unemployment rate has seen a steady decline down to 6.7 percent in March 2014. Agricultural prices for livestock and grain remain relatively strong. While prices for oil have held strong, prices for natural gas continue to remain weak (due to excess supply) especially when compared to the exceptionally high price levels of natural gas during 2008. The tourism industry and related lodging continues to be a source of strength for the locations where the Company's market areas have national parks and similar recreational areas in the market areas served.

In evaluating the need for a specific or general valuation allowance for impaired and unimpaired loans, respectively, within the Company's construction loan portfolio (i.e., regulatory classification), including residential construction and land, lot and other construction loans, the credit risk related to such loans was considered in the ongoing monitoring of such loans, including assessments based on current information, including appraisals or evaluations (new or updated) of the underlying collateral, expected cash flows and the timing thereof, as well as the estimated cost to sell when such costs are expected to reduce the cash flows available to repay or otherwise satisfy the construction loan. Construction loans are 11 percent of the Company's total loan portfolio and account for 42 percent of the Company's non-accrual loans at March 31, 2014. Collateral securing construction loans includes residential buildings (e.g., single/multi-family and condominiums), commercial buildings, and associated land (multi-acre parcels and individual lots, with and without shorelines).

The Company's allowance consisted of the following components as of the dates indicated:

(Dollars in thousands)	March 31, 2014	December 31, 2013	March 31, 2013
Specific valuation allowance	\$ 10,236	11,949	11,601
General valuation allowance	120,493	118,402	119,234
Total ALLL	\$ 130,729	130,351	130,835

During the first quarter of 2014, the ALLL increased by \$378 thousand, the net result of a \$1.7 million decrease in the specific valuation allowance and a \$2.1 million increase in the general valuation allowance. The decrease in the specific valuation allowance was primarily attributable to the increased fair values of collateral or the present value of discounted cash flows of loans individually evaluated for impairment. The specific valuation allowance also decreased as the result of a \$7.5 million reduction of loans individually reviewed for impairment from the prior year end. The increase in the general valuation allowance was due to a \$33.3 million increase in loans collectively evaluated for impairment applying the historical loss experience adjusted for qualitative or environmental factors.

For additional information regarding the ALLL, its relation to the provision for loan losses and risk related to asset quality, see Note 3 to the Consolidated Financial Statements in "Part I. Item 1. Financial Statements."

## Loans by Regulatory Classification

Supplemental information regarding identification of the Company's loan portfolio and credit quality based on regulatory classification is provided in the following tables. The regulatory classification of loans is based primarily on the type of collateral for the loans. There may be differences when compared to loan tables and loan amounts appearing elsewhere which reflect the Company's internal loan segments and classes which are based on the purpose of the loan.

The following table summarizes the Company's loan portfolio by regulatory classification:

(Dollars in thousands)	Loans Receivable, by Loan Type			% Change	% Change	
	March 31, 2014	December 31, 2013	March 31, 2013	from December 31, 2013	from March 31, 2013	
Custom and owner occupied construction	\$44,333	50,352	36,607	(12	)% 21	%
Pre-sold and spec construction	34,786	34,217	36,162	2	% (4	)%
Total residential construction	79,119	84,569	72,769	(6	)% 9	%
Land development	82,275	73,132	78,524	13	% 5	%
Consumer land or lots	104,308	109,175	100,722	(4	)% 4	%
Unimproved land	49,871	50,422	49,904	(1	)% —	%
Developed lots for operative builders	15,984	15,951	15,713	—	% 2	%
Commercial lots	15,609	12,585	17,717	24	% (12	)%
Other construction	84,214	103,807	68,046	(19	)% 24	%
Total land, lot, and other construction	352,261	365,072	330,626	(4	)% 7	%
Owner occupied	812,727	811,479	705,232	—	% 15	%
Non-owner occupied	611,093	588,114	466,493	4	% 31	%
Total commercial real estate	1,423,820	1,399,593	1,171,725	2	% 22	%
Commercial and industrial	523,071	523,354	428,202	—	% 22	%
Agriculture	269,886	279,959	146,606	(4	)% 84	%
1st lien	726,471	733,406	684,968	(1	)% 6	%
Junior lien	71,012	73,348	79,549	(3	)% (11	)%
Total 1-4 family	797,483	806,754	764,517	(1	)% 4	%
Multifamily residential	143,438	123,154	94,246	16	% 52	%
Home equity lines of credit	298,073	298,119	306,606	—	% (3	)%
Other consumer	131,030	130,758	109,047	—	% 20	%
Total consumer	429,103	428,877	415,653	—	% 3	%
Other	106,581	98,244	67,536	8	% 58	%
Total loans receivable, including loans held for sale	4,124,762	4,109,576	3,491,880	—	% 18	%
Less loans held for sale <sup>1</sup>	(36,133	) (46,738	) (88,035	) (23	)% (59	)%
Total loans receivable	\$4,088,629	4,062,838	3,403,845	1	% 20	%

<sup>1</sup> Loans held for sale are primarily 1st lien 1-4 family loans.



The following tables summarize selected information identified by regulatory classification on the Company's non-performing assets.

(Dollars in thousands)	Non-performing Assets, by Loan Type			Non- Accruing Loans	Accruing Loans 90 Days or More Past Due	Other Real Estate Owned
	March 31, 2014	December 31, 2013	March 31, 2013	March 31, 2014	March 31, 2014	March 31, 2014
Custom and owner occupied construction	\$ 1,227	1,248	1,322	1,227	—	—
Pre-sold and spec construction	663	828	1,101	238	—	425
Total residential construction	1,890	2,076	2,423	1,465	—	425
Land development	24,555	25,062	28,872	15,503	—	9,052
Consumer land or lots	3,169	2,588	5,800	2,333	—	836
Unimproved land	12,965	13,630	17,407	11,781	—	1,184
Developed lots for operative builders	2,157	2,215	2,177	1,485	—	672
Commercial lots	2,842	2,899	2,828	291	—	2,551
Other construction	5,168	5,167	5,181	179	—	4,989
Total land, lot and other construction	50,856	51,561	62,265	31,572	—	19,284
Owner occupied	14,625	14,270	14,097	12,746	—	1,879
Non-owner occupied	3,563	4,301	4,972	2,383	90	1,090
Total commercial real estate	18,188	18,571	19,069	15,129	90	2,969
Commercial and industrial	5,030	6,400	5,727	4,965	35	30
Agriculture	3,484	3,529	6,213	2,985	197	302
1st lien	17,457	17,630	23,341	13,002	146	4,309
Junior lien	4,947	4,767	6,366	4,908	39	—
Total 1-4 family	22,404	22,397	29,707	17,910	185	4,309
Multifamily residential	156	—	253	156	—	—
Home equity lines of credit	4,434	4,544	8,402	4,405	29	—
Other consumer	364	342	520	318	33	13
Total consumer	4,798	4,886	8,922	4,723	62	13
Other	—	—	815	—	—	—
Total	\$ 106,806	109,420	135,394	78,905	569	27,332

Edgar Filing: GLACIER BANCORP INC - Form 10-Q

(Dollars in thousands)	Accruing 30-89 Days Delinquent Loans, by Loan Type			% Change from December 31, 2013	% Change from March 31, 2013	
	March 31, 2014	December 31, 2013	March 31, 2013			
Custom and owner occupied construction	\$277	\$202	\$—	37	%	n/m
Pre-sold and spec construction	101	—	394	n/m		(74)%
Total residential construction	378	202	394	87	%	(4)%
Land development	—	—	1,437	n/m		(100)%
Consumer land or lots	504	1,716	1,665	(71)	%	(70)%
Unimproved land	420	615	915	(32)	%	(54)%
Developed lots for operative builders	1,163	8	303	14,438	%	284%
Total land, lot and other construction	2,087	2,339	4,320	(11)	%	(52)%
Owner occupied	9,099	5,321	5,524	71	%	65%
Non-owner occupied	2,901	2,338	3,825	24	%	(24)%
Total commercial real estate	12,000	7,659	9,349	57	%	28%
Commercial and industrial	6,192	3,542	3,873	75	%	60%
Agriculture	2,710	1,366	2,785	98	%	(3)%
1st lien	15,018	12,386	8,254	21	%	82%
Junior lien	503	482	625	4	%	(20)%
Total 1-4 family	15,521	12,868	8,879	21	%	75%
Multifamily residential	1,535	1,075	12	43	%	12,692%
Home equity lines of credit	1,506	1,999	1,238	(25)	%	22%
Other consumer	933	1,066	1,428	(12)	%	(35)%
Total consumer	2,439	3,065	2,666	(20)	%	(9)%
Total	\$42,862	\$32,116	\$32,278	33	%	33%

n/m - not measurable

The following table summarizes net charge-offs at the dates indicated, including identification by regulatory classification:

(Dollars in thousands)	Net Charge-Offs (Recoveries), Year-to-Date Period Ending, By Loan Type			Charge-Offs	Recoveries
	March 31, 2014	December 31, 2013	March 31, 2013	March 31, 2014	March 31, 2014
Custom and owner occupied construction	\$—	(51	) (1	) —	—
Pre-sold and spec construction	(16	) (10	) (7	) —	16
Total residential construction	(16	) (61	) (8	) —	16
Land development	93	(383	) 68	128	35
Consumer land or lots	(69	) 843	(38	) 11	80
Unimproved land	(5	) 715	239	10	15
Developed lots for operative builders	(17	) (81	) (22	) —	17
Commercial lots	(2	) 248	242	—	2
Other construction	—	(473	) (1	) —	—
Total land, lot and other construction	—	869	488	149	149
Owner occupied	(18	) 350	(305	) —	18
Non-owner occupied	(185	) 397	12	45	230
Total commercial real estate	(203	) 747	(293	) 45	248
Commercial and industrial	1,038	3,096	575	1,111	73
Agriculture	—	53	3	—	—
1st lien	(199	) 681	181	57	256
Junior lien	38	106	71	54	16
Total 1-4 family	(161	) 787	252	111	272
Multifamily residential	1	(39	) (5	) 7	6
Home equity lines of credit	51	1,606	1,154	81	30
Other consumer	34	324	(47	) 81	47
Total consumer	85	1,930	1,107	162	77
Other	—	8	—	1	1
Total	\$744	7,390	2,119	1,586	842

## Investment Activity

On January 1, 2014, the Company reclassified state and local government securities with a fair value of approximately \$485 million, inclusive of a net unrealized gain of \$4.6 million, from available-for-sale classification to held-to-maturity classification. Investment securities classified as available-for-sale are carried at estimated fair value and investment securities classified as held-to-maturity are carried at amortized cost. Unrealized gains or losses, net of tax, on available-for-sale securities are reflected as an adjustment to other comprehensive income. The Company's investment securities are summarized below:

(Dollars in thousands)	March 31, 2014		December 31, 2013		March 31, 2013			
	Carrying Amount	Percent	Carrying Amount	Percent	Carrying Amount	Percent		
Available-for-sale								
U.S. government and federal agency	\$—	—	% \$—	—	% \$200	—	%	
U.S. government sponsored enterprises	9,942	—	% 10,628	—	% 15,201	—	%	
State and local governments	921,450	29	% 1,385,078	43	% 1,283,312	35	%	
Corporate bonds	435,685	14	% 442,501	14	% 434,139	12	%	
Collateralized debt obligations	—	—	% —	—	% 1,829	—	%	
Residential mortgage-backed securities	1,302,103	42	% 1,384,622	43	% 1,923,356	53	%	
Total available-for-sale	2,669,180	85	% 3,222,829	100	% 3,658,037	100	%	
Held-to-maturity								
State and local governments	481,476	15	% —	—	% —	—	%	
Total held-to-maturity	481,476	15	% —	—	% —	—	%	
Total investment securities	\$ 3,150,656	100	% \$ 3,222,829	100	% \$ 3,658,037	100	%	

The Company's investment portfolio is primarily comprised of residential mortgage-backed securities and state and local government securities which are largely exempt from federal income tax. Similar to 2013, the Company continued to redeploy payments on its residential mortgage-backed securities to loans receivable and state and local government securities during the first quarter of 2014. The residential mortgage-backed securities are typically short, weighted-average life U.S. agency collateralized mortgage obligations that provide the Company with ongoing liquidity as scheduled and pre-paid principal is received on the securities. The maximum federal statutory rate of 35 percent is used in calculating the Company's tax-equivalent yields on tax-exempt state and local government securities.

The following table presents the carrying amount and weighted-average yield of available-for-sale and held-to-maturity investment securities by contractual maturity at March 31, 2014. Weighted-average yields are based upon the amortized cost of securities and are calculated using the interest method which takes into consideration premium amortization, discount accretion and mortgage-backed securities' prepayment provisions. Weighted-average yields on tax-exempt investment securities exclude the federal income tax benefit.

(Dollars in thousands)	One Year or Less		After One through Five Years		After Five through Ten Years		After Ten Years		Residential Mortgage-Backed Securities		Total	
	Amount	Yield	Amount	Yield	Amount	Yield	Amount	Yield	Amount	Yield	Amount	Yield
Available-for-sale												
U.S. government sponsored enterprises	\$1	1.15%	\$9,906	2.38%	\$35	1.80%	\$—	—%	\$—	—%	\$9,942	2.15%
State and local governments	8,484	2.13%	173,603	2.11%	61,898	3.09%	677,465	4.33%	—	—%	921,450	3.09%
Corporate bonds	102,623	2.20%	333,062	2.10%	—	—%	—	—%	—	—%	435,685	2.15%
Residential mortgage-backed securities	—	—%	—	—%	—	—%	—	—%	1,302,103	2.49%	1,302,103	2.49%
Total available-for-sale	111,108	2.20%	516,571	2.11%	61,933	3.09%	677,465	4.33%	1,302,103	2.49%	2,669,180	3.09%
Held-to-maturity												
State and local governments	—	—%	—	—%	—	—%	481,476	4.47%	—	—%	481,476	4.47%
Total held-to-maturity	—	—%	—	—%	—	—%	481,476	4.47%	—	—%	481,476	4.47%
Total investment securities	\$111,108	2.20%	\$516,571	2.11%	\$61,933	3.09%	\$1,158,941	4.39%	\$1,302,103	2.49%	\$3,150,656	3.09%

For additional investment activity information, see Note 2 to the Consolidated Financial Statements in "Part I. Item 1. Financial Statements."

#### Other-Than-Temporary Impairment on Securities Analysis

Of the non-marketable equity securities owned at March 31, 2014, 98 percent consisted of capital stock issued by FHLB of Seattle. Non-marketable equity securities are evaluated for impairment whenever events or circumstances suggest the carrying value may not be recoverable.

The Company's investment in FHLB stock has limited marketability and is carried at cost, which approximates fair value. With respect to FHLB stock, the Company evaluates such stock for other-than-temporary impairment. Such evaluation takes into consideration 1) FHLB deficiency, if any, in meeting applicable regulatory capital targets, including risk-based capital requirements, 2) the significance of any decline in net assets of FHLB as compared to the capital stock amount for FHLB and the time period for any such decline, 3) commitments by FHLB to make payments required by law or regulation and the level of such payments in relation to the operating performance of FHLB, 4) the impact of legislative and regulatory changes on FHLB, and 5) the liquidity position of FHLB.

Based on the Company's evaluation of its investments in non-marketable equity securities as of March 31, 2014, the Company determined that none of such securities had other-than-temporary impairment.

In evaluating debt securities for other-than-temporary impairment losses, management assesses whether the Company intends to sell the security or if it is more-likely-than-not that the Company will be required to sell the debt security. In so doing, management considers contractual constraints, liquidity, capital, asset / liability management and securities portfolio objectives.

For debt securities with limited or inactive markets, the impact of macroeconomic conditions in the U.S. upon fair value estimates includes higher risk-adjusted discount rates and changes in credit ratings provided by Nationally Recognized Statistical Rating Organizations ("NRSRO" entities such as Moody's, Standard and Poor's, and Fitch). In connection with changing macroeconomic conditions affecting the U.S. economy, in June 2013, Standard and Poor's reaffirmed its AA+ rating of U.S. government long-term debt but with an improved outlook of stable from negative. In July 2013, Moody's upgraded its outlook to stable from negative while maintaining its Aaa rating on U.S. government long-term debt. In March 2014, Fitch upgraded its outlook to stable from negative on its AAA long-term debt rating of the U.S. Standard and Poor's, Moody's and Fitch have similar credit ratings and outlooks with respect to certain long-term debt instruments issued by Federal National Mortgage Association ("Fannie Mae"), Federal Home Loan Mortgage Corporation ("Freddie Mac") and other U.S. government agencies linked to the long-term U.S. debt.

The following table separates investments with an unrealized loss position at March 31, 2014 into two categories: investments purchased prior to 2014 and those purchased during 2014. Of those investments purchased prior to 2014, the fair market value and unrealized gain or loss at December 31, 2013 is also presented.

(Dollars in thousands)	March 31, 2014			December 31, 2013				
	Fair Value	Unrealized Loss	Unrealized Loss as a Percent of Fair Value	Fair Value	Unrealized Loss	Unrealized Loss as a Percent of Fair Value		
Temporarily impaired securities purchased prior to 2014								
U.S. government sponsored enterprises	\$ 25	\$—	—	% \$ 27	\$—	—	%	
State and local governments	326,983	(14,415	) (4	)%	321,063	(20,921	) (7	)%
Corporate bonds	82,853	(713	) (1	)%	82,575	(1,397	) (2	)%
Residential mortgage-backed securities	380,361	(6,727	) (2	)%	397,034	(9,734	) (2	)%
Total	\$ 790,222	\$(21,855	) (3	)%	\$ 800,699	\$(32,052	) (4	)%
Temporarily impaired securities purchased during 2014								
State and local governments	\$ 1,244	\$(15	) (1	)%				
Residential mortgage-backed securities	25,770	(211	) (1	)%				
Total	\$ 27,014	\$(226	) (1	)%				
Temporarily impaired securities								
U.S. government sponsored enterprises	\$ 25	\$—	—	%				
State and local governments	328,227	(14,430	) (4	)%				
Corporate bonds	82,853	(713	) (1	)%				
Residential mortgage-backed securities	406,131	(6,938	) (2	)%				
Total	\$ 817,236	\$(22,081	) (3	)%				

With respect to severity, the following table provides the number of securities and amount of unrealized loss in the various ranges of unrealized loss as a percent of book value at March 31, 2014:

(Dollars in thousands)	Number of Debt Securities	Unrealized Loss	
5.1% to 10.0%	67	\$(9,184	)
0.1% to 5.0%	279	(12,897	)
Total	346	\$(22,081	)

With respect to the duration of the impaired debt securities, the Company identified 122 securities which have been continuously impaired for the twelve months ending March 31, 2014. The valuation history of such securities in the prior year(s) was also reviewed to determine the number of months in prior year(s) in which the identified securities was in an unrealized loss position. The following table provides details of the 122 securities which have been continuously impaired for the twelve months ended March 31, 2014, including the most notable loss for any one bond in each category.

(Dollars in thousands)	Number of Debt Securities	Unrealized Loss for 12 Months Or More	Most Notable Loss	
State and local governments	104	\$(8,590	)	\$(994
Corporate bonds	8	(177	)	(60
Residential mortgage-backed securities	10	(2,829	)	(855
Total	122	\$(11,596	)	

Based on the Company's analysis of its impaired debt securities as of March 31, 2014, the Company determined that none of such securities had other-than-temporary impairment and the unrealized losses were primarily the result of interest rate changes and market spreads subsequent to acquisition. A substantial portion of the investment securities with unrealized losses at March 31, 2014 were issued by the Federal Home Loan Mortgage Corporation, the Federal National Mortgage Association, the Government National Mortgage Association and other agencies of the United States government or have credit ratings issued by one or more of the NRSRO entities in the four highest credit rating categories. All of the Company's impaired debt securities at March 31, 2014 have been determined by the Company to be investment grade.



### Sources of Funds

The Company's deposits have traditionally been the principal source of funds for use in lending and other business purposes. The Company has a number of different deposit programs designed to attract both short-term and long-term deposits from the general public by providing a wide selection of accounts and rates. These programs include non-interest bearing demand accounts, interest bearing checking, regular statement savings, money market deposit accounts, and fixed rate certificates of deposit with maturities ranging from three months to five years, negotiated-rate jumbo certificates, and individual retirement accounts. In addition, the Company obtains wholesale deposits through various programs and are classified as NOW accounts, money market deposit accounts and certificate accounts.

The Company also obtains funds from repayment of loans and investment securities, repurchase agreements, advances from FHLB and other borrowings. Loan repayments are a relatively stable source of funds, while interest bearing deposit inflows and outflows are significantly influenced by general interest rate levels and market conditions. Borrowings and advances may be used on a short-term basis to compensate for reductions in normal sources of funds such as deposit inflows at less than projected levels. Borrowings also may be used on a long-term basis to support expanded activities and to match maturities of longer-term assets.

### Short-term borrowings

A critical component of the Company's liquidity and capital resources is access to short-term borrowings to fund its operations. Short-term borrowings are accompanied by increased risks managed by the Asset Liability Committee ("ALCO") such as rate increases or unfavorable change in terms which would make it more costly to obtain future short-term borrowings. The Company's short-term borrowing sources include FHLB advances, federal funds purchased and retail and wholesale repurchase agreements. The Company also has access to the short-term discount window borrowing programs (i.e., primary credit) of the Federal Reserve Bank. FHLB advances and certain other short-term borrowings may be extended as long-term borrowings to decrease certain risks such as liquidity or interest rate risk; however, the reduction in risks are weighed against the increased cost of funds and other risks.

The following table provides information relating to short-term borrowings which consists of borrowings that mature within one year from period end:

(Dollars in thousands)	At or for the Three Months ended March 31, 2014	At or for the Year ended December 31, 2013	
Repurchase agreements			
Amount outstanding at end of period	\$ 327,322	313,394	
Weighted interest rate on outstanding amount	0.27	% 0.28	%
Maximum outstanding at any month-end	\$ 327,322	326,184	
Average balance	\$ 305,186	295,004	
Weighted average interest rate	0.28	% 0.29	%
FHLB advances			
Amount outstanding at end of period	\$ 406,084	559,084	
Weighted interest rate on outstanding amount	0.26	% 0.24	%
Maximum outstanding at any month-end	\$ 898,802	939,109	
Average balance	\$ 544,906	693,225	
Weighted average interest rate	0.24	% 0.25	%

### Contractual Obligations and Off-Balance Sheet Arrangements

The Company has outstanding debt obligations, the largest aggregate amount of which were FHLB advances. In the normal course of business, there may be various outstanding commitments to obtain funding and to extend credit, such as letters of credit and un-advanced loan commitments, which are not reflected in the accompanying condensed consolidated financial statements. The Company does not anticipate any material losses as a result of these transactions.

### Liquidity Risk

Liquidity risk is the possibility that the Company will not be able to fund present and future obligations as they come due because of an inability to liquidate assets or obtain adequate funding at a reasonable cost. The objective of liquidity management is to maintain cash flows adequate to meet current and future needs for credit demand, deposit withdrawals, maturing liabilities and corporate operating expenses. Effective liquidity management entails three elements:

1. Assessing on an ongoing basis, the current and expected future needs for funds, and ensuring that sufficient funds or access to funds exist to meet those needs at the appropriate time.
2. Providing for an adequate cushion of liquidity to meet unanticipated cash flow needs that may arise from potential adverse circumstances ranging from high probability/low severity events to low probability/high severity.
3. Balancing the benefits between providing for adequate liquidity to mitigate potential adverse events and the cost of that liquidity.

The Company has a wide range of versatility in managing the liquidity and asset/liability mix. The Company's ALCO meets regularly to assess liquidity risk, among other matters. The Company monitors liquidity and contingency funding alternatives through management reports of liquid assets (e.g., investment securities), both unencumbered and pledged, as well as borrowing capacity, both secured and unsecured, including off-balance sheet funding sources. The Company evaluates its potential funding needs across alternative scenarios and maintains contingency funding plans consistent with the Company's access to diversified sources of contingent funding.

The following table identifies certain liquidity sources and capacity available to the Company at March 31, 2014:

(Dollars in thousands)	March 31, 2014
FHLB advances	
Borrowing capacity	\$ 1,482,093
Amount utilized	(686,744 )
Amount available	\$ 795,349
Federal Reserve Bank discount window	
Borrowing capacity	\$ 777,196
Amount utilized	—
Amount available	\$ 777,196
Unsecured lines of credit available	\$ 255,000
Unencumbered investment securities	
U.S. government sponsored enterprises	\$ 834
State and local governments	897,724
Corporate bonds	283,864
Residential mortgage-backed securities	333,930
Total unencumbered securities	\$ 1,516,352

### Capital Resources

Maintaining capital strength continues to be a long-term objective of the Company. Abundant capital is necessary to sustain growth, provide protection against unanticipated declines in asset values, and to safeguard the funds of depositors. Capital is also a source of funds for loan demand and enables the Company to effectively manage its assets and liabilities. The Company has the capacity to issue 117,187,500 shares of common stock of which 74,465,666 have been issued as of March 31, 2014. The Company also has the capacity to issue 1,000,000 shares of preferred stock of which none have been issued as of March 31, 2014. Conversely, the Company may decide to utilize a portion of its strong capital position, as it has done in the past, to repurchase shares of its outstanding common stock, depending on market price and other relevant considerations.

The Federal Reserve has adopted capital adequacy guidelines that are used to assess the adequacy of capital in supervising a bank holding company. The Company and the Bank were considered well capitalized by their respective regulators as of March 31, 2014 and 2013. There are no conditions or events after March 31, 2014 that management believes have changed the Company's or the Bank's risk-based capital category.

The following table illustrates the Federal Reserve's capital adequacy guidelines and the Company's compliance with those guidelines as of March 31, 2014.

(Dollars in thousands)	Tier 1 Capital	Total Capital	Tier 1 Leverage Capital
Total stockholders' equity	\$ 984,960	984,960	984,960
Less:			
Goodwill and intangibles	(138,508 )	(138,508 )	(138,508 )
Net unrealized gains on available-for-sale securities and change in fair value of derivatives used for cash flow hedges	(15,288 )	(15,288 )	(15,288 )
Plus:			
Allowance for loan and lease losses	—	67,156	—
Subordinated debentures	124,500	124,500	124,500
Total regulatory capital	\$ 955,664	1,022,820	955,664
Risk-weighted assets	\$ 5,308,875	5,308,875	
Total adjusted average assets			\$ 7,679,374
Capital ratio	18.00	% 19.27	% 12.44 %
Regulatory "well capitalized" requirement	6.00	% 10.00	%
Excess over "well capitalized" requirement	12.00	% 9.27	%

### Federal and State Income Taxes

The Company files a consolidated federal income tax return using the accrual method of accounting. All required tax returns have been timely filed. Financial institutions are subject to the provisions of the Internal Revenue Code of 1986, as amended, in the same general manner as other corporations.

Under Montana, Idaho, Colorado and Utah law, financial institutions are subject to a corporation income tax, which incorporates or is substantially similar to applicable provisions of the Internal Revenue Code. The corporation income tax is imposed on federal taxable income, subject to certain adjustments. State taxes are incurred at the rate of 6.75 percent in Montana, 7.4 percent in Idaho, 5 percent in Utah and 4.63 percent in Colorado. Wyoming and Washington do not impose a corporate income tax.

Income tax expense for the three months ended March 31, 2014 and 2013 was \$8.9 million and \$7.1 million, respectively. The Company's effective tax rate for the three months ended March 31, 2014 and 2013 was 25.0 percent and 25.6 percent, respectively. The primary reason for the low effective rates are the benefits of tax-exempt investment income and federal tax credits. The tax-exempt income was \$11.6 million and \$9.8 million for the three months ended March 31, 2014 and 2013, respectively. The federal tax credit benefits were \$545 thousand and \$550 thousand for the three months ended March 31, 2014 and 2013, respectively.

The Company has equity investments in Certified Development Entities which have received allocations of New Markets Tax Credits ("NMTC"). Administered by the Community Development Financial Institutions Fund of the U.S. Department of the Treasury, the NMTC program is aimed at stimulating economic and community development and job creation in low-income communities. The federal income tax credits received are claimed over a seven-year credit allowance period. The Company also has equity investments in Low-Income Housing Tax Credits which are indirect federal subsidies used to finance the development of affordable rental housing for low-income households. The federal income tax credits are claimed over a ten-year credit allowance period. The Company has investments in Qualified Zone Academy and Qualified School Construction bonds whereby the Company receives quarterly federal income tax credits in lieu of taxable interest income until the bonds mature. The federal income tax credits on these bonds are subject to federal and state income tax.

Following is a list of expected federal income tax credits to be received in the years indicated.

(Dollars in thousands)	New Markets Tax Credits	Low-Income Housing Tax Credits	Investment Securities Tax Credits	Total
2015	\$2,850	1,270	910	5,030
2016	2,850	1,175	885	4,910
2017	1,014	1,175	861	3,050
2018	450	1,060	784	2,294
2019	—	1,060	707	1,767
Thereafter	—	2,021	3,759	5,780
	\$7,164	7,761	7,906	22,831

### Average Balance Sheet

The following schedule provides 1) the total dollar amount of interest and dividend income of the Company for earning assets and the average yields; 2) the total dollar amount of interest expense on interest bearing liabilities and the average rates; 3) net interest and dividend income and interest rate spread; and 4) net interest margin (tax-equivalent).



Edgar Filing: GLACIER BANCORP INC - Form 10-Q

(Dollars in thousands)	Three Months ended March 31, 2014			Three Months ended March 31, 2013				
	Average Balance	Interest & Dividends	Average Yield/ Rate	Average Balance	Interest & Dividends	Average Yield/ Rate		
<b>Assets</b>								
Residential real estate loans	\$ 609,534	\$ 7,087	4.65	% \$ 617,852	\$ 7,260	4.70		%
Commercial loans	2,882,054	35,042	4.93	% 2,271,070	28,632	5.11		%
Consumer and other loans	576,625	7,643	5.38	% 587,433	7,864	5.43		%
Total loans <sup>1</sup>	4,068,213	49,772	4.96	% 3,476,355	43,756	5.10		%
Tax-exempt investment securities <sup>2</sup>	1,191,679	16,768	5.63	% 959,728	14,150	5.90		%
Taxable investment securities <sup>3</sup>	2,101,464	13,064	2.49	% 2,686,727	4,772	0.71		%
Total earning assets	7,361,356	79,604	4.39	% 7,122,810	62,678	3.57		%
Goodwill and intangibles	138,901			112,037				
Non-earning assets	317,625			349,000				
Total assets	\$ 7,817,882			\$ 7,583,847				
<b>Liabilities</b>								
Non-interest bearing deposits	\$ 1,329,736	\$ —	—	% \$ 1,141,181	\$ —	—		%
NOW accounts	1,097,430	334	0.12	% 965,799	273	0.11		%
Savings accounts	628,947	80	0.05	% 495,975	73	0.06		%
Money market deposit accounts	1,187,525	600	0.20	% 997,088	514	0.21		%
Certificate accounts	1,132,828	1,984	0.71	% 1,082,132	2,426	0.91		%
Wholesale deposits <sup>4</sup>	148,417	91	0.25	% 579,188	426	0.30		%
FHLB advances	825,823	2,514	1.22	% 921,652	2,651	1.17		%
Repurchase agreements, federal funds purchased and other borrowed funds	439,700	1,037	0.96	% 427,693	1,095	1.04		%
Total interest bearing liabilities	6,790,406	6,640	0.40	% 6,610,708	7,458	0.46		%
Other liabilities	45,787			57,767				
Total liabilities	6,836,193			6,668,475				
<b>Stockholders' Equity</b>								
Common stock	744			720				
Paid-in capital	691,626			641,997				
Retained earnings	274,865			220,438				
Accumulated other comprehensive income	14,454			52,217				
Total stockholders' equity	981,689			915,372				
Total liabilities and stockholders' equity	\$ 7,817,882			\$ 7,583,847				
Net interest income (tax-equivalent)		\$ 72,964			\$ 55,220			
Net interest spread (tax-equivalent)			3.99	%			3.11	%
Net interest margin (tax-equivalent)			4.02	%			3.14	%

<sup>1</sup> Total loans are gross of the allowance for loan and lease losses, net of unearned income and include loans held for sale. Non-accrual loans were included in the average volume for the entire period.

<sup>2</sup> Includes tax effect of \$5.1 million and \$4.3 million on tax-exempt investment security income for the three months ended March 31, 2014 and 2013, respectively.

<sup>3</sup>

Includes tax effect of \$372 thousand and \$381 thousand on investment security tax credits for the three months ended March 31, 2014 and 2013, respectively.

<sup>4</sup> Wholesale deposits include brokered deposits classified as NOW, money market deposit and certificate accounts.



## Rate/Volume Analysis

Net interest income can be evaluated from the perspective of relative dollars of change in each period. Interest income and interest expense, which are the components of net interest income, are shown in the following table on the basis of the amount of any increases (or decreases) attributable to changes in the dollar levels of the Company's interest earning assets and interest bearing liabilities ("Volume") and the yields earned and rates paid on such assets and liabilities ("Rate"). The change in interest income and interest expense attributable to changes in both volume and rates has been allocated proportionately to the change due to volume and the change due to rate.

(Dollars in thousands)	Three Months ended March 31, 2014 vs. 2013		
	Increase (Decrease) Due to:		
	Volume	Rate	Net
Interest income			
Residential real estate loans	\$ (98	) (75	) (173
Commercial loans	7,703	(1,293	) 6,410
Consumer and other loans	(144	) (77	) (221
Investment securities (tax-equivalent)	(1,833	) 12,743	10,910
Total interest income	5,628	11,298	16,926
Interest expense			
NOW accounts	37	24	61
Savings accounts	20	(13	) 7
Money market deposit accounts	98	(12	) 86
Certificate accounts	113	(555	) (442
Wholesale deposits	(317	) (18	) (335
FHLB advances	(272	) 135	(137
Repurchase agreements, federal funds purchased and other borrowed funds	31	(89	) (58
Total interest expense	(290	) (528	) (818
Net interest income (tax-equivalent)	\$ 5,918	11,826	17,744

Net interest income (tax-equivalent) increased \$17.7 million for the three months ended March 31, 2014 compared to the same period in 2013. The increase in net interest income primarily resulted from higher interest rates on investment securities due to a significant decrease in premium amortization. The growth of the Company's commercial loan portfolio also contributed to the increase in net interest income.

## Effect of inflation and changing prices

GAAP often requires the measurement of financial position and operating results in terms of historical dollars, without consideration for change in relative purchasing power over time due to inflation. Virtually all assets of the Company are monetary in nature; therefore, interest rates generally have a more significant impact on a company's performance than does the effect of inflation.

### Item 3. Quantitative and Qualitative Disclosure about Market Risk

The Company's assessment of market risk as of March 31, 2014 indicates there are no material changes in the quantitative and qualitative disclosures from those in the 2013 Annual Report.

### Item 4. Controls and Procedures

#### Evaluation of Disclosure Controls and Procedures

The Company's Chief Executive Officer and Chief Financial Officer have reviewed and evaluated the effectiveness of the Company's disclosure controls and procedures (as required by Exchange Act Rules 240.13a-15(b) and 15d-14(c)) as of March 31, 2014. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that the Company's current disclosure controls and procedures are effective and timely, providing them with material information relating to the Company required to be disclosed in the reports the Company files or submits under the Exchange Act.

#### Changes in Internal Controls

There have not been any changes in the Company's internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the first quarter 2014, to which this report relates that have materially affected, or are reasonably likely to materially affect the Company's internal control over financial reporting.

## PART II – OTHER INFORMATION

### Item 1. Legal Proceedings

The Company is involved in various claims, legal actions and complaints which arise in the ordinary course of business. In the Company's opinion, all such matters are adequately covered by insurance, are without merit or are of such kind, or involve such amounts, that unfavorable disposition would not have a material adverse effect on the financial condition or results of operations of the Company.

### Item 1A. Risk Factors

The Company believes there have been no material changes from risk factors previously disclosed in the 2013 Annual Report. The risks and uncertainties described in the 2013 Annual Report should be carefully reviewed. These are not the only risks and uncertainties that the Company faces. Additional risks and uncertainties that the Company does not currently know about or that the Company currently believes are immaterial, or that the Company has not predicted, may also harm its business operations or adversely affect the Company. If any of these risks or uncertainties actually occurs, the Company's business, financial condition, operating results or liquidity could be adversely affected.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

(a) Not Applicable

(b) Not Applicable

(c)Not Applicable

59

---

Item 3. Defaults upon Senior Securities

(a) Not Applicable

(b) Not Applicable

Item 4. Mine Safety Disclosures

Not Applicable

Item 5. Other Information

(a) Not Applicable

(b) Not Applicable

Item 6. Exhibits

Exhibit 31.1 - Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes - Oxley Act of 2002

Exhibit 31.2 - Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes - Oxley Act of 2002

Exhibit 32 - Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes - Oxley Act of 2002

The following financial information from Glacier Bancorp, Inc's Quarterly Report on Form 10-Q for the quarter ended March 31, 2014 is formatted in XBRL: (i) the Unaudited Condensed Consolidated Statements of Financial Condition, (ii) the Unaudited Condensed Consolidated Statements of Operations, (iii) the Unaudited Condensed Consolidated Statements of Stockholders' Equity and Comprehensive Income, (iv) the Unaudited Condensed Consolidated Statements of Cash Flows, and (v) the Notes to Unaudited Condensed Consolidated Financial Statements.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized on May 6, 2014.

GLACIER BANCORP, INC.

/s/ Michael J. Blodnick

Michael J. Blodnick

President and CEO

/s/ Ron J. Copher

Ron J. Copher

Executive Vice President and CFO