

CAESARS ENTERTAINMENT Corp
Form 10-Q
August 01, 2018
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended June 30, 2018

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File No. 1-10410

CAESARS ENTERTAINMENT CORPORATION
(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

62-1411755

(I.R.S. Employer Identification No.)

One Caesars Palace Drive, Las Vegas, Nevada

(Address of principal executive offices)

(702) 407-6000

(Registrant's telephone number, including area code)

N/A

(Former name, former address and former fiscal year, if changed since last report)

89109

(Zip Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Edgar Filing: CAESARS ENTERTAINMENT Corp - Form 10-Q

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class	Outstanding at July 30, 2018
Common stock, \$0.01 par value	693,508,796

CAESARS ENTERTAINMENT CORPORATION
INDEX

	Page
<u>PART I. FINANCIAL INFORMATION</u>	
<u>Item 1. Unaudited Financial Statements</u>	<u>3</u>
<u>Consolidated Condensed Balance Sheets</u>	<u>3</u>
<u>Consolidated Condensed Statements of Operations and Comprehensive Income/(Loss)</u>	<u>4</u>
<u>Consolidated Condensed Statements of Stockholders' Equity/(Deficit)</u>	<u>5</u>
<u>Consolidated Condensed Statements of Cash Flows</u>	<u>6</u>
<u>Notes to Consolidated Condensed Financial Statements</u>	<u>7</u>
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	<u>35</u>
<u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>	<u>50</u>
<u>Item 4. Controls and Procedures</u>	<u>50</u>
<u>PART II. OTHER INFORMATION</u>	
<u>Item 1. Legal Proceedings</u>	<u>51</u>
<u>Item 1A. Risk Factors</u>	<u>51</u>
<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>	<u>51</u>
<u>Item 3. Defaults Upon Senior Securities</u>	<u>51</u>
<u>Item 4. Mine Safety Disclosures</u>	<u>51</u>
<u>Item 5. Other Information</u>	<u>51</u>
<u>Item 6. Exhibits</u>	<u>52</u>
<u>Signature</u>	<u>53</u>

PART I—FINANCIAL INFORMATION

Item 1. Unaudited Financial Statements

CAESARS ENTERTAINMENT CORPORATION
CONSOLIDATED CONDENSED BALANCE SHEETS
(UNAUDITED)

(In millions)	June 30, 2018	December 31, 2017
Assets		
Current assets		
Cash and cash equivalents (\$40 and \$58 attributable to our VIEs)	\$ 2,687	\$ 2,558
Restricted cash	111	116
Receivables, net	443	494
Due from affiliates, net	9	11
Prepayments and other current assets (\$1 and \$2 attributable to our VIEs)	187	239
Inventories	40	39
Total current assets	3,477	3,457
Property and equipment, net (\$79 and \$57 attributable to our VIEs)	15,844	16,154
Goodwill	3,814	3,815
Intangible assets other than goodwill	1,573	1,609
Restricted cash	50	35
Deferred income taxes	2	2
Deferred charges and other assets (\$30 and \$0 attributable to our VIEs)	394	364
Total assets	\$ 25,154	\$ 25,436
Liabilities and Stockholders' Equity		
Current liabilities		
Accounts payable (\$4 and \$3 attributable to our VIEs)	\$ 250	\$ 318
Accrued expenses and other current liabilities	1,247	1,326
Interest payable	35	38
Contract liabilities	146	129
Current portion of financing obligations	11	9
Current portion of long-term debt	64	64
Total current liabilities	1,753	1,884
Financing obligations	9,422	9,355
Long-term debt	8,822	8,849
Deferred income taxes	550	577
Deferred credits and other liabilities	1,301	1,474
Total liabilities	21,848	22,139
Commitments and contingencies (Note 7)		
Stockholders' equity		
Caesars stockholders' equity	3,219	3,226
Noncontrolling interests	87	71
Total stockholders' equity	3,306	3,297
Total liabilities and stockholders' equity	\$ 25,154	\$ 25,436

See accompanying Notes to Consolidated Condensed Financial Statements.

CAESARS ENTERTAINMENT CORPORATION
CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME/(LOSS)
(UNAUDITED)

(In millions, except per share data)	Three Months		Six Months	
	Ended June 30, 2018	2017	Ended June 30, 2018	2017
Revenues				
Casino	\$1,062	\$420	\$2,045	\$810
Food and beverage	391	205	774	411
Rooms	388	242	755	489
Other revenue	215	141	387	264
Management fees	15	—	30	—
Reimbursed management costs	48	—	100	—
Net revenues	2,119	1,008	4,091	1,974
Operating expenses				
Direct				
Casino	567	227	1,131	449
Food and beverage	273	142	539	283
Rooms	121	82	236	162
Property, general, administrative, and other	451	246	873	477
Reimbursable management costs	48	—	100	—
Depreciation and amortization	268	96	548	198
Corporate expense	76	48	158	89
Other operating costs	33	18	99	17
Total operating expenses	1,837	859	3,684	1,675
Income from operations	282	149	407	299
Interest expense	(334)	(142)	(664)	(289)
Restructuring and support expenses and other	45	(1,407)	229	(1,871)
Loss before income taxes	(7)	(1,400)	(28)	(1,861)
Income tax benefit/(provision)	36	(32)	23	(79)
Net income/(loss)	29	(1,432)	(5)	(1,940)
Net loss attributable to noncontrolling interests	—	—	—	1
Net income/(loss) attributable to Caesars	\$29	\$(1,432)	\$(5)	\$(1,939)
Earnings/(loss) per share - basic and diluted				
Basic and diluted earnings/(loss) per share	\$0.04	\$(9.62)	\$(0.01)	\$(13.09)
Weighted-average common shares outstanding - basic	698	149	697	148
Weighted-average common shares outstanding - diluted	702	149	697	148
Comprehensive income/(loss)				
Foreign currency translation adjustments	\$(22)	\$—	\$(19)	\$—
Change in fair market value of interest rate swaps, net of tax	9	—	13	—
Other	—	—	1	—
Other comprehensive loss, net of income taxes	(13)	—	(5)	—
Comprehensive income/(loss)	16	(1,432)	(10)	(1,940)

Amounts attributable to noncontrolling interests:

Edgar Filing: CAESARS ENTERTAINMENT Corp - Form 10-Q

Foreign currency translation adjustments	5	—	3	—
Comprehensive loss attributable to noncontrolling interests	5	—	3	1
Comprehensive income/(loss) attributable to Caesars	\$21	\$(1,432)	\$(7)	\$(1,939)

See accompanying Notes to Consolidated Condensed Financial Statements.

4

CAESARS ENTERTAINMENT CORPORATION
CONSOLIDATED CONDENSED STATEMENTS OF STOCKHOLDERS' EQUITY/(DEFICIT)
(UNAUDITED)

(In millions)	Caesars Stockholders' Equity/(Deficit)							Total Equity/(Deficit)
	Common Stock	Treasury Stock	Additional Paid-in- Capital	Accumulated Deficit	Other Comprehensive Income/(Loss)	Caesars Stockholders' Equity/(Deficit)	Noncontrolling Interests	
Balance as of December 31, 2016	\$ 1	\$(29)	\$ 8,676	\$(10,307)	\$ (1)	\$ (1,660)	\$ 53	\$ (1,607)
Net loss	—	—	—	(1,939)	—	(1,939)	(1)	(1,940)
Stock-based compensation	—	(8)	24	—	—	16	—	16
Change in noncontrolling interest, net of distributions and contributions	—	—	—	—	—	—	(5)	(5)
Balance as of June 30, 2017	\$ 1	\$(37)	\$ 8,700	\$(12,246)	\$ (1)	\$ (3,583)	\$ 47	\$ (3,536)
Balance as of December 31, 2017	\$ 7	\$(152)	\$ 14,040	\$(10,675)	\$ 6	\$ 3,226	\$ 71	\$ 3,297
Net loss	—	—	—	(5)	—	(5)	—	(5)
Stock-based compensation	—	(12)	43	—	—	31	—	31
Repurchase of common stock	—	(31)	—	—	—	(31)	—	(31)
Other comprehensive loss, net of tax	—	—	—	—	(2)	(2)	(3)	(5)
Change in noncontrolling interest, net of distributions and contributions	—	—	—	—	—	—	19	19
Balance as of June 30, 2018	\$ 7	\$(195)	\$ 14,083	\$(10,680)	\$ 4	\$ 3,219	\$ 87	\$ 3,306

See accompanying Notes to Consolidated Condensed Financial Statements.

CAESARS ENTERTAINMENT CORPORATION
CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS
(UNAUDITED)

(In millions)	Six Months	
	Ended June 30,	
	2018	2017
Cash flows provided by operating activities	\$404	\$203
Cash flows from investing activities		
Acquisitions of property and equipment, net of change in related payables	(215)	(164)
Proceeds from the sale and maturity of investments	28	26
Payments to acquire investments	(16)	(18)
Cash flows used in investing activities	(203)	(156)
Cash flows from financing activities		
Proceeds from long-term debt and revolving credit facilities	467	285
Debt issuance costs and fees	(5)	(8)
Repayments of long-term debt and revolving credit facilities	(500)	(348)
Proceeds from the issuance of common stock	4	7
Repurchase of common stock	(31)	—
Taxes paid related to net share settlement of equity awards	(12)	(9)
Financing obligation payments	(5)	—
Contributions from noncontrolling interest owners	20	—
Distributions to noncontrolling interest owners	—	(6)
Cash flows used in financing activities	(62)	(79)
Net increase/(decrease) in cash, cash equivalents, and restricted cash	139	(32)
Cash, cash equivalents, and restricted cash, beginning of period	2,709	4,658
Cash, cash equivalents, and restricted cash, end of period	\$2,848	\$4,626
Supplemental Cash Flow Information:		
Cash paid for interest	\$581	\$272
Cash paid for income taxes	4	3
Non-cash investing and financing activities:		
Change in accrued capital expenditures	10	(9)

See accompanying Notes to Consolidated Condensed Financial Statements.

CAESARS ENTERTAINMENT CORPORATION
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS
(UNAUDITED)

In this filing, the name “CEC” refers to the parent holding company, Caesars Entertainment Corporation, exclusive of its consolidated subsidiaries and variable interest entities, unless otherwise stated or the context otherwise requires. The words “Company,” “Caesars,” “Caesars Entertainment,” “we,” “our,” and “us” refer to Caesars Entertainment Corporation, inclusive of its consolidated subsidiaries and variable interest entities, unless otherwise stated or the context otherwise requires.

This Form 10-Q should be read in conjunction with our Annual Report on Form 10-K for the year ended December 31, 2017 and Exhibit 99.1 included in our Current Report on Form 8-K filed on June 1, 2018 presenting the Company’s financial statements and financial information in certain sections of our Form 10-K recast on a basis consistent with the new revenue recognition standard discussed in Note 11 (collectively, the “2017 Annual Report”). Capitalized terms used but not defined in this Form 10-Q have the same meanings as in the 2017 Annual Report. We also refer to (i) our Consolidated Condensed Financial Statements as our “Financial Statements,” (ii) our Consolidated Condensed Statements of Operations and Comprehensive Income/(Loss) as our “Statements of Operations,” (iii) our Consolidated Condensed Balance Sheets as our “Balance Sheets,” and (iv) our Consolidated Condensed Statements of Cash Flows as our “Statements of Cash Flows.”

Note 1 — Description of Business

Organization

CEC is primarily a holding company with no independent operations of its own. Caesars Entertainment operates the business primarily through its wholly owned subsidiaries CEOC, LLC (“CEOC LLC”) and Caesars Resort Collection, LLC (“CRC”). Caesars Entertainment operates a total of 49 casino properties in 13 U.S. states and five countries. Nine casinos are in Las Vegas, which represented 47% and 46%, respectively, of net revenues for the three and six months ended June 30, 2018.

We lease certain real property assets from VICI Properties Inc. (“VICI”).

CEOC’s Emergence from Bankruptcy and CEC’s Merger with Caesars Acquisition Company

As previously disclosed in our 2017 Annual Report, Caesars Entertainment Operating Company, Inc. (“CEOC”) and certain of its U.S. subsidiaries (collectively, the “Debtors”) voluntarily filed for reorganization on January 15, 2015, at which time CEC deconsolidated CEOC. The Debtors emerged from bankruptcy and consummated their reorganization pursuant to their third amended joint plan of reorganization (the “Plan”) on October 6, 2017 (the “Effective Date”). As part of its emergence from bankruptcy, CEOC reorganized into an operating company separate from its real property assets. The operating company was acquired by CEC on the Effective Date and immediately merged with and into CEOC LLC. CEOC LLC operates the properties and facilities formerly held by CEOC and leases the properties and facilities from VICI.

Pursuant to the merger agreement with Caesars Acquisition Company (“CAC”), on the Effective Date, CAC merged with and into CEC, with CEC as the surviving company (the “CAC Merger”). The CAC Merger was accounted for as a reorganization of entities under common control, which resulted in CAC being consolidated into Caesars at book value as an equity transaction for all periods presented (see Note 2).

Acquisition of Centaur Holdings, LLC

On July 16, 2018, we completed the acquisition of Centaur Holdings, LLC (“Centaur”). Centaur operates Hoosier Park Racing & Casino in Anderson, Indiana, and Indiana Grand Racing & Casino in Shelbyville, Indiana. See Note 16 for additional information.

Note 2 — Basis of Presentation and Principles of Consolidation

Basis of Presentation and Use of Estimates

The accompanying unaudited consolidated condensed financial statements of Caesars have been prepared under the rules and regulations of the Securities and Exchange Commission (the “SEC”) applicable for interim periods, and

therefore, do not include all information and footnotes necessary for complete financial statements in conformity with accounting principles generally accepted in the United States (“GAAP”). The results for the interim periods reflect all adjustments (consisting primarily of normal recurring adjustments) that management considers necessary for a fair presentation of financial position, results of operations, and

7

CAESARS ENTERTAINMENT CORPORATION
 NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
 (UNAUDITED)

cash flows. The results of operations for our interim periods are not necessarily indicative of the results of operations that may be achieved for the entire 2018 fiscal year.

GAAP requires the use of estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, and expenses and the disclosure of contingent assets and liabilities. Management believes the accounting estimates are appropriate and reasonably determined. Actual amounts could differ from those estimates.

Adoption of New Revenue Recognition Standard

On January 1, 2018, we adopted the new accounting standard Accounting Standards Update (“ASU”) 2014-09, Revenue from Contracts with Customers, and all related amendments. See Note 11 for additional information and details on the effects of adopting the new standard.

Reportable Segments

We view each casino property as an operating segment and aggregate all such casino properties into three regionally-focused reportable segments: (i) Las Vegas, (ii) Other U.S., and (iii) All Other, which is consistent with how we manage the business. See Note 15.

Cash, Cash Equivalents, and Restricted Cash

The following table provides a reconciliation of cash, cash equivalents, and restricted cash reported on the Balance Sheets that sum to amounts reported on the Statements of Cash Flows.

(In millions)	June 30, 2018	December 31, 2017
Cash and cash equivalents	\$ 2,687	\$ 2,558
Restricted cash, current	111	116
Restricted cash, non-current	50	35
Total cash, cash equivalents, and restricted cash	\$ 2,848	\$ 2,709

Merger with CAC

The following table reconciles the previously-reported net revenues and net income/(loss) of Caesars to the amounts reported in the Statements of Operations after giving effect to the CAC Merger (see Note 1) and adoption of the new revenue recognition standard (see Note 11).

Reconciliation of Net Revenues and Net Loss

(In millions)	Three Months Ended June 30, 2017	Six Months Ended June 30, 2017
Net revenues		
Caesars previously reported	\$1,002	\$1,965
CAC previously reported	—	—
Adoption of new revenue recognition standard ⁽¹⁾	6	9
As currently reported	\$1,008	\$1,974
Net loss		
Caesars previously reported	\$(1,426)	\$(1,950)
CAC previously reported	(3)	(1)
Elimination and consolidation adjustments	(5)	9
Adoption of new revenue recognition standard ⁽¹⁾	2	2
As currently reported	\$(1,432)	\$(1,940)

(1) See Adoption of New Revenue Recognition Standard above.

8

CAESARS ENTERTAINMENT CORPORATION
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

Consolidation of Subsidiaries and Variable Interest Entities

Our consolidated financial statements include the accounts of Caesars Entertainment and its subsidiaries after elimination of all intercompany accounts and transactions.

We consolidate all subsidiaries in which we have a controlling financial interest and variable interest entities (“VIEs”) for which we or one of our consolidated subsidiaries is the primary beneficiary. Control generally equates to ownership percentage, whereby (1) affiliates that are more than 50% owned are consolidated; (2) investments in affiliates of 50% or less but greater than 20% are generally accounted for using the equity method where we have determined that we have significant influence over the entities; and (3) investments in affiliates of 20% or less are generally accounted for using the cost method.

Consolidation of Korea Joint Venture

During 2017, CEC formed a joint venture referred to herein as the Korea JV. The purpose of the Korea JV is to acquire, develop, own, and operate a casino resort project in Incheon, South Korea. We determined that the Korea JV is a VIE and CEC is the primary beneficiary, and therefore, consolidates the Korea JV into its financial statements as of December 31, 2017.

Note 3 — Recently Issued Accounting Pronouncements

The Financial Accounting Standards Board (the “FASB”) issued the following authoritative guidance amending the FASB Accounting Standards Codification (“ASC”).

In 2018, we adopted the following ASUs:

• ASU 2014-09, Revenue from Contracts with Customers (see Note 11).

• ASU 2016-16, Income Taxes (see Note 13).

In 2018, the following ASUs became effective, but there was no effect on our financial statements:

• ASU 2018-05, Income Taxes (Topic 740): Amendments to SEC Paragraphs Pursuant to SEC Staff Accounting Bulletin No. 118.

• ASU 2018-04, Investments — Debt Securities (Topic 320) and Regulated Operations (Topic 980): Amendments to SEC Paragraphs Pursuant to SEC Staff Accounting Bulletin No. 117 and SEC Release No. 33-9273.

• ASU 2017-09, Compensation - Stock Compensation.

• ASU 2017-01, Business Combinations.

• ASU 2016-18, Statement of Cash Flows.

• ASU 2016-01, Financial Instruments - Overall.

The following amendments to the FASB ASC are not yet effective:

Compensation - Stock Compensation - June 2018: Amended guidance expands the scope of employee share-based payments to include share-based payment transactions for acquiring goods and services from nonemployees.

Equity-classified share-based payment awards issued to nonemployees will be measured on the grant date, instead of the previous requirement to remeasure the awards through the performance completion date. This amended guidance also clarifies that any share-based payment awards issued to customers should be evaluated under ASC 606, Revenue from Contracts with Customers. The amendments in this update are effective for public entities for fiscal years beginning after December 15, 2018, including interim periods within that fiscal year. Early adoption is permitted. We are currently assessing the effect the adoption of this standard will have on our financial statements.

CAESARS ENTERTAINMENT CORPORATION
 NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
 (UNAUDITED)

Previously Disclosed

Income Statement - Reporting Comprehensive Income - February 2018: Amendments in this update allow a reclassification from accumulated other comprehensive income to retained earnings effectively eliminating the stranded tax effects resulting from the Tax Cuts and Jobs Act (the U.S. federal government enacted a tax bill, H.R.1, An Act to Provide for Reconciliation Pursuant to Titles II and V of the Concurrent Resolution on the Budget for Fiscal Year 2018) (the "Tax Act"). Because the amendments only relate to the reclassification of the income tax effects of the Tax Act, the underlying guidance that requires that the effect of a change in tax laws or rates be included in income from continuing operations is not impacted. The amendments in this update are effective for all entities for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years. Early adoption is permitted.

Amendments in this update should be applied either in the period of adoption or retrospectively to each period (or periods) in which the effect of the change in the U.S. federal corporate income tax rate in the Tax Act is recognized.

We are currently assessing the effect the adoption of this standard will have on our financial statements.

Leases - February 2016 (amended through July 2018): The amended guidance requires most lease obligations to be recognized as a right-of-use ("ROU") asset with a corresponding liability on the balance sheet. The guidance requires additional qualitative and quantitative disclosures to aid users in assessing the amount, timing, and uncertainty of cash flows arising from leases. Many long-term operating leases, including agreements relating to slot machines and real estate, may be recorded on the balance sheet as an ROU asset with a corresponding lease liability, which will be amortized using the effective interest rate method as payments are made. Leases embedded in other arrangements will be accounted for separately by allocating payments between lease and nonlease components. As a practical expedient, lessees are permitted to make an accounting policy election by class of underlying asset to account for each lease and nonlease component as a single lease component. The amended guidance will not require us to re-evaluate land easements that exist or expired before adoption that were not previously accounted for as a lease under Topic 840.

This guidance is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2018. The guidance should be implemented for the earliest period presented using a modified retrospective approach. We will adopt the new standard on January 1, 2019. The qualitative and quantitative effects of adoption are still being analyzed as we are in the process of cataloging our existing lease contracts and identifying arrangements containing embedded leases.

Financial Instruments - Credit Losses - June 2016 (amended January 2017): Amended guidance replaces the incurred loss impairment methodology with a methodology that reflects expected credit losses and requires consideration of a broader range of reasonable and supportable information to inform credit loss estimates. Amendments affect entities holding financial assets and net investments in leases that are not accounted for at fair value through net income. The amendments affect loans, debt securities, trade receivables, net investments in leases, off-balance-sheet credit exposures, reinsurance receivables and any other financial assets not excluded from the scope that have the contractual right to receive cash. Amendments are effective for fiscal years beginning after December 15, 2019, including interim periods within those fiscal years. Early adoption is permitted. We are currently assessing the effect the adoption of this standard will have on our financial statements.

Note 4 — Property and Equipment

(In millions)	June 30, 2018	December 31, 2017
Land and land improvements	\$ 4,850	\$ 4,930
Buildings, riverboats and leasehold improvements	11,939	11,751
Furniture, fixtures, and equipment	1,397	1,277
Construction in progress	163	329
Total property and equipment	18,349	18,287
Less: accumulated depreciation	(2,505)	(2,133)

Edgar Filing: CAESARS ENTERTAINMENT Corp - Form 10-Q

Total property and equipment, net	\$ 15,844	\$ 16,154
Depreciation Expense and Capitalized Interest		

	Three Months Ended June 30,	Six Months Ended June 30,		
(In millions)	2018	2017	2018	2017
Depreciation expense	\$251	\$ 81	\$515	\$168
Capitalized interest	1	1	3	2

10

CAESARS ENTERTAINMENT CORPORATION
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

Note 5 — Goodwill and Other Intangible Assets
Changes in Carrying Value of Goodwill and Other Intangible
Assets

(In millions)	Amortizing Intangible Assets		Non-Amortizing Intangible Assets	
	Goodwill	Other	Goodwill	Other
Balance as of December 31, 2017	\$ 355	\$ 3,815	\$ 1,254	
Other	—	(1)	(3)	
Amortization	(33)	—	—	
Balance as of June 30, 2018	\$ 322	\$ 3,814	\$ 1,251	

Gross Carrying Value and Accumulated Amortization of Intangible Assets Other Than Goodwill

(Dollars in millions)	June 30, 2018				December 31, 2017			
	Weighted Average Remaining Useful Life (in years)	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	
Amortizing								
Customer relationships	4.5	\$ 1,030	\$ (725)	\$ 305	\$ 1,030	\$ (693)	\$ 337	
Contract rights	6.5	3	(2)	1	3	(2)	1	
Gaming rights and other	6.0	43	(27)	16	43	(26)	17	
		\$ 1,076	\$ (754)	322	\$ 1,076	\$ (721)	355	
Non-amortizing intangible assets								
Trademarks				790			790	
Gaming rights				208			211	
Total Rewards				253			253	
				1,251			1,254	
Total intangible assets other than goodwill				\$ 1,573			\$ 1,609	

CAESARS ENTERTAINMENT CORPORATION
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

Note 6 — Fair Value Measurements

Items Measured at Fair Value on a Recurring Basis

The following table shows the fair value of our financial assets and financial liabilities that are required to be measured at fair value as of the date shown:

Estimated Fair Value

(In millions)	Balance	Level 1	Level 2	Level 3
June 30, 2018				
Assets				
Government bonds	\$ 19	\$ —	\$ 19	\$—
Derivative instruments - interest rate swaps	18	—	18	—
Total assets at fair value	\$ 37	\$ —	\$ 37	\$—
Liabilities				
Derivative instruments - interest rate swaps	\$ 1	\$ —	\$ 1	\$—
Derivative instruments - CEC Convertible Notes	831	—	—	831
Disputed claims liability	86	—	—	86
Total liabilities at fair value	\$ 918	\$ —	\$ 1	\$ 917

December 31, 2017

Assets				
Equity securities	\$ 8	\$ 8	\$ —	\$—
Government bonds	25	—	25	—
Total assets at fair value	\$ 33	\$ 8	\$ 25	\$—
Liabilities				
Derivative instruments - CEC Convertible Notes	\$ 1,016	\$ —	\$ —	\$ 1,016
Disputed claims liability	112	—	—	112
Total liabilities at fair value	\$ 1,128	\$ —	\$ —	\$ 1,128

Changes in Level 3 Fair Value Measurements

(In millions)	Three Months Ended June 30, 2018		Six Months Ended June 30, 2018	
	Derivative Instruments	Disputed Claims Liability	Derivative Instruments	Disputed Claims Liability
Balance as of beginning of period	\$856	\$ 102	\$1,016	\$ 112
Change in fair value recorded in Restructuring and support expenses and other	(25)	(1)	(185)	(9)
Change due to resolved claims in Disputed claims liability	—	(15)	—	(17)
Balance as of end of period	\$831	\$ 86	\$831	\$ 86

Equity Securities

Investments in equity securities are traded in active markets and have readily determined market values. These investments were included in Prepayments and other current assets on our Balance Sheets. Gross unrealized gains and losses on marketable securities were not material as of December 31, 2017.

CAESARS ENTERTAINMENT CORPORATION
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

Government Bonds

Investments primarily consist of debt securities held by our captive insurance entities that are traded in active markets, have readily determined market values, and have maturity dates of greater than three months from the date of purchase. These investments primarily represent collateral for several escrow and trust agreements with third-party beneficiaries and are recorded in Deferred charges and other assets while a portion is included in Prepayments and other current assets in our Balance Sheets.

Derivative Instruments

We do not purchase or hold any derivative financial instruments for trading purposes.

CEC Convertible Notes - Derivative Liability

On the Effective Date, CEC issued \$1.1 billion aggregate principal amount of 5.00% convertible senior notes maturing in 2024 (the "CEC Convertible Notes") to CEOC's creditors pursuant to the terms of the Plan. The CEC Convertible Notes were issued pursuant to the Indenture, dated as of October 6, 2017.

The CEC Convertible Notes are convertible at the option of holders into a number of shares of CEC common stock that is equal to approximately 0.139 shares of CEC common stock per \$1.00 principal amount of CEC Convertible Notes, which is equal to an initial conversion price of \$7.19 per share. If all the shares were issued on the Effective Date, they would have represented approximately 17.9% of the shares of CEC common stock outstanding on a fully diluted basis. The holders of the CEC Convertible Notes can convert them at any time after issuance. CEC can convert the CEC Convertible Notes beginning in October 2020 if the last reported sale price of CEC common stock equals or exceeds 140% of the conversion price for the CEC Convertible Notes in effect on each of at least 20 trading days during any 30 consecutive trading day period. As of June 30, 2018, an immaterial amount of the CEC Convertible Notes were converted into shares of CEC common stock. An aggregate of 156 million shares of CEC common stock are issuable upon conversion of the CEC Convertible Notes. As of June 30, 2018, the remaining life of the CEC Convertible Notes is 6.25 years.

Management analyzed the conversion features for derivative accounting consideration under ASC Topic 815, Derivatives and Hedging, ("ASC 815") and determined that the CEC Convertible Notes contains bifurcated derivative features and qualifies for derivative accounting. In accordance with ASC 815, CEC has bifurcated the conversion features of the CEC Convertible Notes and recorded a derivative liability. The CEC Convertible Notes derivative features are not designated as hedging instruments. The derivative features of the CEC Convertible Notes are carried on CEC's Balance Sheet at fair value in Deferred credits and other liabilities. The derivative liability is marked-to-market each measurement period, and any unrealized change in fair value is recorded as a component of Restructuring and support expenses and other in the Statements of Operations. The derivative liability associated with the CEC Convertible Notes will remain in effect until such time as the underlying convertible notes are exercised or terminated and the resulting derivative liability will be transitioned from a liability to equity as of such date.

Valuation Methodology

We estimated the fair value of the CEC Convertible Notes using a binomial lattice valuation model that incorporated the value of both the straight debt and conversion features of the notes. The CEC Convertible Notes have a face value of \$1.1 billion, a term of 7 years, a coupon rate of 5%, and are convertible into 156 million shares of CEC common stock. The valuation model incorporated assumptions regarding the incremental cost of borrowing for CEC, the value of CEC's equity into which these notes could convert, the expected volatility of such equity, and the risk-free rate.

Key Assumptions as of June 30, 2018:

Incremental cost of borrowing - 6.0%

Expected volatility - 35%

Risk-free rate - 2.8%

Since the key assumptions used in the valuation model, including CEC's estimated incremental cost of borrowing and the expected volatility of CEC's equity, were significant unobservable inputs, the fair value for the conversion features of the CEC Convertible Notes was classified as Level 3.

CAESARS ENTERTAINMENT CORPORATION
 NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
 (UNAUDITED)

Interest Rate Swap Derivatives

We use forward-starting interest rate swaps to manage the mix of our debt between fixed and variable rate instruments. During the six months ended June 30, 2018, we entered into six interest rate swap agreements to fix the interest rate on \$2.0 billion of variable rate debt. As of June 30, 2018, we have entered into a total of ten interest rate swap agreements for notional amounts totaling \$3.0 billion. The interest rate swaps are designated as cash flow hedging instruments. The difference to be paid or received under the terms of the interest rate swap agreements will be accrued as interest rates change and recognized as an adjustment to interest expense for the related debt beginning on December 31, 2018. Changes in the variable interest rates to be paid or received pursuant to the terms of the interest rate swap agreements will have a corresponding effect on future cash flows.

The major terms of the interest rate swap agreements as of June 30, 2018 are as follows:

Effective Date	Notional Amount (In millions)	Fixed Rate Paid	Variable Rate Received as of June 30, 2018	Maturity Date
12/31/2018	250	2.274%	N/A	12/31/2022
12/31/2018	200	2.828%	N/A	12/31/2022
12/31/2018	600	2.739%	N/A	12/31/2022
1/1/2019	250	2.153%	N/A	12/31/2020
1/1/2019	250	2.196%	N/A	12/31/2021
1/1/2019	400	2.788%	N/A	12/31/2021
1/1/2019	200	2.828%	N/A	12/31/2022
1/2/2019	250	2.172%	N/A	12/31/2020
1/2/2019	200	2.731%	N/A	12/31/2020
1/2/2019	400	2.707%	N/A	12/31/2021

Valuation Methodology

The estimated fair values of our interest rate swap derivative instruments are derived from market prices obtained from dealer quotes for similar, but not identical, assets or liabilities. Such quotes represent the estimated amounts we would receive or pay to terminate the contracts. The interest rate swap derivative instruments are included in either Deferred charges and other assets or Deferred credits and other liabilities on our Balance Sheets. Our derivatives are recorded at their fair values, adjusted for the credit rating of the counterparty if the derivative is an asset, or adjusted for the credit rating of the Company if the derivative is a liability. None of our derivative instruments are offset and all were classified as Level 2.

The effect of derivative instruments designated as hedging instruments on the Balance Sheet for amounts transferred into Accumulated other comprehensive income was \$12 million and \$17 million, respectively, during the three and six months ended June 30, 2018.

Disputed Claims Liability

CEC and CEOC deposited cash, CEC common stock, and CEC Convertible Notes into an escrow trust to be distributed to satisfy certain remaining unsecured claims (excluding debt claims) as they become allowed (see Note 7). We have estimated the fair value of the remaining liability of those claims. As key assumptions used in the valuation model, including assumptions for the conversion features of the CEC Convertible Notes, include significant unobservable inputs, the fair value of the liability is classified as Level 3.

Note 7 — Litigation, Contractual Commitments, and Contingent Liabilities

Litigation

Caesars is party to ordinary and routine litigation incidental to our business. We do not expect the outcome of any such litigation to have a material effect on our consolidated financial position, results of operations, or cash flows.

CAESARS ENTERTAINMENT CORPORATION
 NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
 (UNAUDITED)

Contractual Commitments

Except as described in Note 6, during the six months ended June 30, 2018, we have not entered into any material contractual commitments outside of the ordinary course of business that have materially changed our contractual commitments as compared to December 31, 2017.

Exit Cost Accruals

As of June 30, 2018 and December 31, 2017, exit costs were included in Accrued expenses and other current liabilities and Deferred credits and other liabilities on the accompanying Balance Sheets for accruals related to the following:

(In millions)	Accrual Obligation End Date	June 30, 2018	December 31, 2017
Iowa greyhound pari-mutuel racing fund	December 2021	\$ 32	\$ 40
Future obligations under land lease agreements ⁽¹⁾	December 2092	43	43
Permanent closure of international properties ⁽²⁾	January 2032	18	18
Total		\$ 93	\$ 101

⁽¹⁾ Associated with the abandonment of a construction project near the Mississippi Gulf Coast.

⁽²⁾ Properties include Alea Leeds, Golden Nugget and Southend.

NV Energy

In September 2017, we filed our final notice to proceed with our plan to exit the fully bundled sales system of NV Energy for our Nevada casino properties and purchase energy, capacity, and/or ancillary services from a provider other than NV Energy. The transition to unbundle electric service was completed in the first quarter of 2018 (the "Cease-Use Date"). As a result of our decision to exit, an order from the Public Utilities Commission of Nevada required that we pay an aggregate exit fee of \$48 million. These fees are payable over three to six years at an aggregate present value of \$37 million as of June 30, 2018 and are recorded in Accrued expenses and other current liabilities and Deferred credits and other liabilities on the Balance Sheets.

For six years following the Cease-Use Date, we will also be required to make ongoing payments to NV Energy for non-bypassable rate charges, which primarily relate to each entity's share of NV Energy's portfolio of above-market renewable energy contracts and the costs of decommissioning and remediation of coal-fired power plants. As of the effective date of the transition, total fees to be incurred are \$31 million, which was recorded at a present value of \$26 million in Accrued expenses and other current liabilities and Deferred credits and other liabilities on the Balance Sheets as of June 30, 2018. The amount will be adjusted in the future if actual fees incurred differ from our estimates.

Golf Course Properties

Concurrently with the execution of the leases CEOC LLC maintains with VICI, certain golf course properties (the "Golf Course Properties") were sold to VICI, and CEOC LLC entered into a golf course use agreement (the "Golf Course Use Agreement") with VICI. An obligation of \$143 million is recorded in Deferred credits and other liabilities as of June 30, 2018 representing the fair value of the \$10 million in annual payments to be made under the Golf Course Use Agreement, which exceeds the fair value of services being received.

The obligation is being amortized using the effective interest method over the term of the Golf Course Use Agreement which continues through October 2052. The amortization on this obligation for the three and six months ended June 30, 2018 was \$2 million and \$5 million, respectively, reflected in Interest expense in our Statement of

Operations.

Resolution of Disputed Claims

Prior to the Effective Date, CEOC's financial statements included amounts classified as liabilities subject to compromise, which represented estimates of pre-petition obligations impacted by the Chapter 11 reorganization process. These amounts represented the Debtors' then-current estimate of known or potential pre-petition obligations to be resolved in connection with CEOC's emergence from bankruptcy.

Following the Effective Date, actions to enforce or otherwise affect repayment of liabilities preceding January 15, 2015 (the "Petition Date"), as well as pending litigation against the Debtors related to such liabilities, generally have been permanently

15

CAESARS ENTERTAINMENT CORPORATION
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

enjoined. Any unresolved claims will continue to be subject to the claims reconciliation process under the supervision of the Bankruptcy Court. CEOC LLC will continue the process of reconciling such claims to the amounts listed by the Debtors in their schedules of assets and liabilities, as amended. The amounts submitted by claimants that remain unresolved total approximately \$777 million. We estimate the fair value of these claims to be \$86 million as of June 30, 2018, which is based on management's estimate of the claim amounts that the Bankruptcy Court will ultimately allow and the fair value of the underlying CEC common stock and CEC Convertible Notes held in escrow for the purpose of resolving those claims.

Pursuant to the Plan, CEC and CEOC deposited cash, CEC common stock, and CEC Convertible Notes into an escrow trust to be distributed to satisfy certain remaining unsecured claims (excluding debt claims) as they become allowed. As claims are resolved, the claimants receive distributions of CEC common stock, cash or cash equivalents, and/or CEC Convertible Notes from the reserves on the same basis as if such distributions had been made on or about the Effective Date. To the extent that any of the reserved shares, cash, and convertible notes remain undistributed upon resolution of the remaining disputed claims, such amounts will be returned to CEC.

As of June 30, 2018, approximately \$51 million in cash, 8 million shares of CEC common stock, and \$33 million in principal value of CEC Convertible Notes remain in reserve for distribution to holders of disputed claims whose claims may ultimately become allowed in the escrow trust. The CEC common stock and CEC Convertible Notes held in the escrow trust are treated as not outstanding in CEC's Financial Statements. We estimate that the number of shares, cash, and CEC Convertible Notes reserved is sufficient to satisfy the Debtors' obligations under the Plan.

Contingent Liabilities

Self-Insurance

We are self-insured for workers compensation and other risk insurance, as well as health insurance effective in the first quarter of 2017 when the liability related to certain health insurance contracts was transferred from CEOC to Caesars Enterprise Services, LLC ("CES"). Our total estimated self-insurance liability was \$180 million and \$192 million, respectively, as of June 30, 2018 and December 31, 2017.

CAESARS ENTERTAINMENT CORPORATION
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

Note 8 — Debt

(Dollars in millions)	June 30, 2018		Face Value	Book Value	December 31, 2017	
	Final Maturity	Rate(s) ⁽¹⁾			Book Value	Book Value
Secured debt						
CRC Revolving Credit Facility	2022	variable ⁽²⁾	\$—	\$—	\$ —	
CRC Term Loan	2024	variable ⁽³⁾	4,676	4,595	4,616	
CEOC LLC Revolving Credit Facility	2022	variable ⁽⁴⁾	—	—	—	
CEOC LLC Term Loan	2024	variable ⁽⁵⁾	1,493	1,490	1,499	
Unsecured debt						
CEC Convertible Notes	2024	5.00%	1,081	1,081	1,078	
CRC Notes	2025	5.25%	1,700	1,665	1,664	
Special Improvement District Bonds	2037	4.30%	55	55	56	
Total debt			9,005	8,886	8,913	
Current portion of long-term debt			(64)	(64)	(64)	
Long-term debt			\$8,941	\$8,822	\$ 8,849	
Unamortized discounts and deferred finance charges				\$119	\$ 121	
Fair value			\$8,870			

(1) Interest rate is fixed, except where noted.

London Interbank Offered Rate (“LIBOR”) plus 2.13%. On May 4, 2018, the interest rate was reduced from the

(2) previous LIBOR plus 2.25% due to a step-down based on the senior secured leverage ratio in accordance with the CRC Credit Agreement.

(3) LIBOR plus 2.75%.

(4) LIBOR plus 2.00%.

(5) LIBOR plus 2.00%. On April 16, 2018, the interest rate was repriced from the previous LIBOR plus 2.50%, see CEOC LLC Term Loan Repricing section below.

Annual Estimated Debt Service Requirements as of June 30, 2018

(In millions)	Remaining 2018	Years Ended December 31,						Total
		2019	2020	2021	2022	Thereafter		
Annual maturities of long-term debt	\$ 31	\$64	\$64	\$64	\$64	\$ 8,718	\$9,005	
Estimated interest payments	230	470	480	480	480	1,010	3,150	
Total debt service obligation ⁽¹⁾	\$ 261	\$534	\$544	\$544	\$544	\$ 9,728	\$12,155	

Debt principal payments are estimated amounts based on maturity dates and potential borrowings under our revolving credit facilities. Interest payments are estimated based on the forward-looking LIBOR curve and include the estimated impact of the ten interest rate swap agreements (see Note 6). Actual payments may differ from these estimates.

Current Portion of Long-Term Debt

The current portion of long-term debt as of June 30, 2018 and December 31, 2017 includes the principal payments on the term loans, other unsecured borrowings, and special improvement district bonds that are expected to be paid within 12 months.

Although there are no outstanding amounts under the revolving credit facilities as of June 30, 2018, \$77 million was committed to outstanding letters of credit. Borrowings under the revolving credit facilities are each subject to the provisions of the applicable credit facility agreements, which each have a contractual maturity of greater than one year. Amounts borrowed, if any, under the revolving credit facilities are intended to satisfy short term liquidity needs and would be classified as current.

Fair Value

The fair value of debt has been calculated primarily based on the borrowing rates available as of June 30, 2018 based on market quotes of our publicly traded debt. We classify the fair value of debt within Level 1 and Level 3 in the fair value hierarchy.

CAESARS ENTERTAINMENT CORPORATION
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

CEOC LLC Term Loan Repricing

On April 16, 2018, CEOC LLC entered into Amendment No. 1 to the Credit Agreement, dated as of October 6, 2017 (as amended, the “CEOC LLC Credit Agreement”) that, among other things, reduced the interest rate margins applicable to CEOC LLC’s existing approximately \$1.5 billion term loan facility to LIBOR plus 2.00%, from LIBOR plus 2.50%.

Terms of Outstanding Debt

Restrictive Covenants

The CRC Credit Agreement, CEOC LLC Credit Agreement, and the indentures related to the CEC Convertible Notes and CRC Notes contain covenants which are standard and customary for these types of agreements. These include negative covenants, which, subject to certain exceptions and baskets, limit the Company’s ability to (among other items) incur additional indebtedness, make investments, make restricted payments, including dividends, grant liens, sell assets and make acquisitions.

The CRC Revolving Credit Facility and CEOC LLC Revolving Credit Facility include maximum first-priority net senior secured leverage ratio financial covenants of 6.35:1 and 3.50:1, respectively, which are applicable solely to the extent that certain testing conditions are satisfied.

Guarantees

The borrowings under the CRC Credit Agreement and CEOC LLC Credit Agreement are guaranteed by the material, domestic, wholly owned subsidiaries of CRC and CEOC LLC, respectively, (subject to exceptions) and substantially all of the applicable existing and future property and assets that serve as collateral for the borrowings.

The CRC Notes are guaranteed on a senior unsecured basis by each wholly owned, domestic subsidiary of CRC that is a subsidiary guarantor with respect to the CRC Senior Secured Credit Facilities.

Note 9 — Stockholders’ Equity

Share Repurchase Program

On May 2, 2018, the Company announced that our Board of Directors authorized a Share Repurchase Program (the “Repurchase Program”) to repurchase up to \$500 million of our common stock. Repurchases may be made at the Company’s discretion from time to time on the open market or in privately negotiated transactions. The Repurchase Program has no time limit, does not obligate the Company to make any repurchases, and may be suspended for periods or discontinued at any time. Any shares acquired are available for general corporate purposes. During the three and six months ended June 30, 2018, we repurchased approximately 2.7 million shares for approximately \$31 million under the program recorded in Treasury stock.

Note 10 — Earnings Per Share

Basic earnings per share (“EPS”) is computed by dividing the applicable income amounts by the weighted-average number of shares of common stock outstanding. Diluted earnings per share is computed by dividing the applicable income amounts by the sum of weighted-average number of shares of common stock outstanding and dilutive potential common stock.

For a period in which Caesars generated a net loss, the weighted-average basic shares outstanding was used in calculating diluted loss per share because using diluted shares would have been anti-dilutive to loss per share.

CAESARS ENTERTAINMENT CORPORATION
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

Basic and Dilutive Net Earnings Per Share Reconciliation

(In millions, except per share data)	Three Months		Six Months	
	Ended June 30, 2018	2017	Ended June 30, 2018	2017
Net income/(loss) attributable to Caesars	\$29	\$(1,432)	\$(5)	\$(1,939)
Weighted-average common shares outstanding - basic	698	149	697	148
Dilutive potential common shares: Stock Options	2	—	—	—
Dilutive potential common shares: Restricted Stock Units and Awards	2	—	—	—
Weighted-average common shares outstanding - diluted	702	149	697	148
Basic and diluted earnings/(loss) per share	\$0.04	\$(9.62)	\$(0.01)	\$(13.09)
Weighted-Average Number of Anti-Dilutive Shares Excluded from Calculation of EPS				

(In millions)	Three Months		Six Months	
	Ended June 30, 2018	2017	Ended June 30, 2018	2017
Stock options	1	10	9	12
Restricted stock units and awards	—	5	18	7
CEC Convertible Notes	150	—	150	—
Total anti-dilutive common stock	151	15	177	19

Note 11 — Revenue Recognition

Adoption of New Revenue Recognition Standard

In May 2014, the FASB issued a new standard related to revenue recognition, ASU 2014-09, Revenue from Contracts with Customers. We adopted the standard effective January 1, 2018, using the full retrospective method, which requires the Company to recast each prior reporting period presented consistent with the new standard. The most significant effects of adopting the new standard related to the accounting for our Total Rewards customer loyalty program and casino promotional allowances.

Total Rewards affects revenue from our four core businesses: casino entertainment, food and beverage, rooms and hotel, and entertainment and other business operations. Previously, the Company accrued a liability based on the estimated cost of fulfilling the redemption of Reward Credits, after consideration of estimated forfeitures (referred to as “breakage”), based upon the cost of historical redemptions. Upon adoption of the new accounting standard, Reward Credits are no longer recorded at cost, and a deferred revenue model is used to account for the classification and timing of revenue recognized as well as the classification of related expenses when Reward Credits are redeemed. This results in a portion of casino revenues being recorded as deferred revenue as Reward Credits are earned. Revenue is recognized in a future period based on when and for what good or service the Reward Credits are redeemed (e.g., a hotel room).

Additionally, we previously recorded promotional allowances in a separate line item within net revenues. As part of adopting the new standard, promotional allowances are no longer presented separately. Alternatively, revenue is recognized based on relative standalone selling prices for transactions with more than one performance obligation. For example, when a casino customer is given a complimentary room, we are required to allocate a portion of the casino revenues earned from the customer to rooms revenues based on the standalone selling price of the room. As a result of

this change, we are reporting substantially lower casino revenues; however, there is no material effect on total net revenues.

CAESARS ENTERTAINMENT CORPORATION
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

Effect of Adopting New Revenue Recognition Standard - Balance Sheets

(In millions)	Previously ASC		As
	Reported	Adjustments	Recast
December 31, 2017			
Receivables, net	\$ 496	\$ (2)	\$494
Property and equipment, net ⁽¹⁾	16,228	(74)	16,154
Accrued expenses and other current liabilities ⁽²⁾	1,459	(133)	1,326
Contract liabilities ⁽²⁾	—	129	129
Financing obligations ⁽¹⁾	9,429	(74)	9,355
Deferred credits and other liabilities	1,473	1	1,474
Stockholders' equity	3,296	1	3,297
December 31, 2016			
Stockholders' deficit	\$ (1,609)	\$ 2	\$ (1,607)

The conditions that were considered prohibited forms of continuing involvement related to our sale of the Golf

⁽¹⁾ Course Properties (see Note 7) are no longer considered continuing involvement under the new revenue recognition standard. As of result of adopting the new standard on a full retrospective basis, we are now reflecting this transaction as a completed sale in the period in which it occurred.

⁽²⁾ Adjustments are primarily related to the reclassification of assets and liabilities in accordance with the new accounting and disclosure requirements.

Effect of Adopting New Revenue Recognition Standard - Statements of Operations

(In millions)	Three Months Ended June 30, 2017				
	Prior to Adoption				Post
	CEC	CAC	Eliminations	Total	Adoption
Net revenues	\$1,002	\$ —	\$ —	\$1,002	\$ 1,008
Total operating expenses	845	8	—	853	859
Income/(loss) from operations	157	(8)	—	149	149
Net loss	(1,426)	(3)	(5)	(1,434)	(1,432)
	Six Months Ended June 30, 2017				
	Prior to Adoption				Post
	CEC	CAC	Eliminations	Total	Adoption
Net revenues	\$1,965	\$ —	\$ —	\$1,965	\$ 1,974
Total operating expenses	1,650	17	—	1,667	1,675
Income/(loss) from operations	315	(17)	—	298	299
Net loss	(1,950)	(1)	9	(1,942)	(1,940)

Disaggregation of Revenue by Segment

(In millions)	Three Months Ended June 30, 2018				
	Las Vegas	Other U.S.	All Other	Eliminations	Total
Casino	\$311	\$691	\$ 60	\$ —	\$1,062
Food and beverage	246	138	7	—	391

Edgar Filing: CAESARS ENTERTAINMENT Corp - Form 10-Q

Rooms	282	105	1	—		388
Management fees	—	1	15	(1)	15
Reimbursed management costs	—	1	47	—		48
Entertainment and other	114	43	16	(1)	172
Total contract revenues	953	979	146	(2)	2,076
Other	39	3	1	—		43
Net revenues	\$992	\$982	\$ 147	\$ (2)	\$2,119

20

CAESARS ENTERTAINMENT CORPORATION
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

(In millions)	Three Months Ended June 30, 2017					Total
	Las Vegas	Other U.S.	All Other	Eliminations		
Casino	\$209	\$199	\$12	\$—		\$420
Food and beverage	156	49	—	—		205
Rooms	201	41	—	—		242
Entertainment and other	72	15	5	(1))	91
Total contract revenues	638	304	17	(1))	958
Other	46	3	1	—		50
Net revenues	\$684	\$307	\$18	\$ (1))	\$1,008
(In millions)	Six Months Ended June 30, 2018					Total
	Las Vegas	Other U.S.	All Other	Eliminations		
Casino	\$568	\$1,354	\$123	\$—		\$2,045
Food and beverage	487	273	14	—		774
Rooms	562	191	2	—		755
Management fees	—	2	31	(3))	30
Reimbursed management costs	—	1	99	—		100
Entertainment and other	206	82	23	(2))	309
Total contract revenues	1,823	1,903	292	(5))	4,013
Other	71	5	2	—		78
Net revenues	\$1,894	\$1,908	\$294	\$ (5))	\$4,091
(In millions)	Six Months Ended June 30, 2017					Total
	Las Vegas	Other U.S.	All Other	Eliminations		
Casino	\$402	\$385	\$23	\$—		\$810
Food and beverage	318	93	—	—		411
Rooms	416	73	—	—		489
Entertainment and other	133	30	9	(1))	171
Total contract revenues	1,269	581	32	(1))	1,881
Other	86	5	2	—		93
Net revenues	\$1,355	\$586	\$34	\$ (1))	\$1,974

Accounting Policy

We analyze our revenues based upon the type of services we provide and the geographic location of the related property. We recognize revenue when control over the goods and services we provide has transferred to the customer, which is generally when the services are performed and when we have no substantive performance obligation remaining. Sales and other taxes collected from customers on behalf of governmental authorities are accounted for on a net basis and are not included in net revenues or operating expenses.

Casino Revenues

Casino revenues include revenues generated by our casino operations and casino related activities such as poker, pari-mutuel wagering, and tournaments, less sales incentives and other adjustments. Casino revenues are measured by the aggregate net difference between gaming wins and losses. Jackpots, other than the incremental amount of progressive jackpots, are recognized at the time they are won by customers. We accrue the incremental amount of progressive jackpots as the progressive machine is played, and the progressive jackpot amount increases, with a

corresponding reduction to casino revenues. Funds deposited by customers in advance along with chips and slot vouchers in a customer's possession are recorded in Accrued expenses and other current liabilities on our Balance Sheets until such amounts are redeemed or used in gaming play by the customer.

CAESARS ENTERTAINMENT CORPORATION
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

Non-Gaming Revenues

Rooms revenue, food and beverage revenue, and entertainment and other revenue include: (i) the actual amounts paid for such services (less any amounts allocated to unperformed performance obligations, such as Reward Credits described below); (ii) the value of Reward Credits redeemed for such services; and (iii) the portion of the transaction price allocated to complimentary goods or services provided in conjunction with other revenue-generating activities. Rooms revenue is generally recognized over time, consistent with the customer's reservation period. Food and beverage and entertainment and other revenues are recognized at the point in time the services are performed or events are held. Amounts paid in advance, such as advance deposits on rooms and advance ticket sales, are recorded as a liability until the goods or services are provided to the customer (see Contract Liabilities below).

Other Revenue

Other revenue primarily includes revenue from third-party real estate leasing arrangements at our casino properties. Rental income is recognized ratably over the lease term with contingent rental income being recognized when the right to receive such rental income is established according to the lease agreements.

Total Rewards Loyalty Program

Caesars' customer loyalty program, Total Rewards, grants Reward Credits to Total Rewards Members based on on-property spending, including gaming, hotel, dining, and retail shopping at all Caesars-affiliated properties. Members may redeem Reward Credits for complimentary or discounted goods and services such as rooms, food and beverages, merchandise, entertainment, and travel accommodations. Members are able to accumulate Reward Credits over time that they may redeem at their discretion under the terms of the program. A member's Reward Credit balance is forfeited if the member does not earn a Reward Credit for a continuous six-month period. Because of the significance of the Total Rewards program and the ability for customers to accumulate Reward Credits based on their past play, we have determined that Reward Credits granted in conjunction with other earning activity represent a performance obligation. As a result, for transactions in which Reward Credits are earned, we allocate a portion of the transaction price to the Reward Credits that are earned based upon the relative standalone selling prices ("SSP") of the goods and services involved. When the activity underlying the "earning" of the Reward Credits has a wide range of selling prices and is highly variable, such as in the case of gaming activities, we use the residual approach in this allocation by computing the value of the Reward Credits as described below and allocating the residual amount to the gaming activity. This allocation results in a significant portion of the transaction price being deferred and presented as a Contract Liability on our accompanying Balance Sheets. Any amounts allocated to Contract Liabilities are recognized as revenue when the Reward Credits are redeemed in accordance with the specific recognition policy of the activity for which the credits are redeemed. This balance is further described below under Contract Liabilities. Our Total Rewards loyalty program includes various tiers that offer different benefits, and members are able to earn credits towards tier status, which generally enables them to receive discounts similar to those provided as complimentary described below. We have determined that any such discounts received as a result of tier status do not represent material rights, and therefore, we do not account for them as distinct performance obligations. We have determined the SSP of a Reward Credit by computing the redemption value of credits expected to be redeemed. Because Reward Credits are not otherwise independently sold, we analyzed all Reward Credit redemption activity over the preceding calendar year and determined the redemption value based on the fair market value of the goods and services for which the Reward Credits were redeemed. We have applied the practical expedient under the portfolio approach to our Reward Credit transactions because of the similarity of gaming and other transactions and the homogeneity of Reward Credits.

As part of determining the SSP for Reward Credits, we also determined that there is generally an amount of Reward Credits that is not redeemed, which is considered "breakage." We recognize the expected breakage proportionally with the pattern of revenue recognized related to the redemption of Reward Credits. We periodically reassess our customer

behaviors and revise our expectations as deemed necessary on a prospective basis.

Complimentaries

As part of our normal business operations, we often provide lodging, transportation, food and beverage, entertainment and other goods and services to our customers at no additional charge. Alternatively, Reward Credits can be redeemed for these services.

CAESARS ENTERTAINMENT CORPORATION
 NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
 (UNAUDITED)

Both are considered complimentary. Such complimentary are provided in conjunction with other revenue earning activities and are generally provided to encourage additional customer spending on those activities. Accordingly, we allocate a portion of the transaction price we receive from such customers to the complimentary goods and services. We perform this allocation based on the SSP of the underlying goods and services, which is determined based upon the weighted-average cash sales prices received for similar services at similar points during the year.

Retail Value of Complimentaries

	Three Months Ended June 30,		Six Months Ended June 30,	
(In millions)	2018	2017	2018	2017
Food and beverage	\$ 143	\$ 144	\$ 292	\$ 295
Rooms	118	122	226	237
Other	15	17	30	31
	\$ 276	\$ 283	\$ 548	\$ 563

Receivables and Contract Liabilities

We issue credit to approved casino customers following investigations of creditworthiness. Business or economic conditions or other significant events could affect the collectibility of these receivables. Accounts receivable are non-interest bearing and are initially recorded at cost.

Marker play represents a significant portion of our overall table games volume. We maintain strict controls over the issuance of markers and aggressively pursue collection from those customers who fail to pay their marker balances timely. These collection efforts include the mailing of statements and delinquency notices, personal contacts, the use of outside collection agencies and civil litigation. Markers are generally legally enforceable instruments in the United States. Markers are not legally enforceable instruments in some foreign countries, but the United States assets of foreign customers may be reached to satisfy judgments entered in the United States. We consider the likelihood and difficulty of enforceability, among other factors, when we issue credit to customers who are not residents of the United States.

Accounts are written off when management deems the account to be uncollectible. Recoveries of accounts previously written off are recorded when received. We reserve an estimated amount for gaming receivables that may not be collected to reduce the Company's receivables to their net carrying amount. Methodologies for estimating the allowance for doubtful accounts range from specific reserves to various percentages applied to aged receivables. Historical collection rates are considered, as are customer relationships, in determining specific reserves. As with many estimates, management must make judgments about potential actions by third parties in establishing and evaluating our reserves for allowance for doubtful accounts. Receivables are reported net of the allowance for doubtful accounts.

Receivables

(In millions)	June 30, 2018	December 31, 2017
Casino	\$ 156	\$ 173
Food and beverage and rooms	78	59
Entertainment and other	77	79
Contract receivables, net	311	311
Other	132	183
Receivables, net	\$ 443	\$ 494

Allowance for Doubtful Accounts

Edgar Filing: CAESARS ENTERTAINMENT Corp - Form 10-Q

(In millions)	Contracts	Other	Total
Balance as of December 31, 2017	\$ 44	\$ 7	\$51
Provision for doubtful accounts	—	(3)	(3)
Write-offs less recoveries	(7)	(1)	(8)
Balance as of June 30, 2018	\$ 37	\$ 3	\$40

23

CAESARS ENTERTAINMENT CORPORATION
 NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
 (UNAUDITED)

Contract Liability Balances

(In millions)	Total Rewards	Customer Advances	Total
December 31, 2017 ⁽¹⁾	\$ 62	\$ 69	\$131
June 30, 2018 ⁽²⁾	68	84	152

⁽¹⁾ \$2 million included within Deferred credits and other liabilities.

⁽²⁾ \$6 million included within Deferred credits and other liabilities.

Revenue Recognized from December 31, 2017 Contract
 Liability Balances

(In millions)	Total Rewards	Customer Advances	Total
Three Months Ended June 30, 2018	\$ 9	\$ 16	\$ 25
Six Months Ended June 30, 2018	24	66	90

Generally, customer advances and their corresponding performance obligations are satisfied within 12 months of the date of receipt of advanced payment. While Rewards Credits are generally redeemed by customers over a four-year period from when they were earned, of the total Reward Credits expected to be redeemed, approximately 90% are redeemed within one year and approximately 10% are redeemed beyond one year.

Note 12 — Stock-Based Compensation

We maintain long-term incentive plans for management, other personnel, and key service providers. The plans allow for granting stock-based compensation awards, based on CEC common stock (NASDAQ symbol “CZR”), including time-based and performance-based stock options, restricted stock units (“RSUs”), performance stock units (“PSUs”), restricted stock awards, stock grants, or a combination of awards.

2017 Performance Incentive Plan

In April 2018, the Company granted approximately 1.6 million PSUs that are scheduled to vest in three equal tranches over a three-year period. On each vesting date, recipients will receive between 0% and 200% of the granted PSUs in the form of CEC common stock based on the achievement of specified performance service conditions. Based on the terms and conditions of the awards, the fair value of the PSUs was initially set equal to the quoted market price of our common stock on the date of grant, but will need to be reassessed each reporting period.

CAESARS ENTERTAINMENT CORPORATION
 NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
 (UNAUDITED)

Composition of Stock-Based Compensation Expense

	Three		Six	
	Months		Months	
	Ended		Ended	
	June 30,		June 30,	
(In millions)	2018	2017	2018	2017
Corporate expense	\$ 15	\$ 8	\$ 28	\$ 16
Property, general, administrative, and other	5	1	10	2
Total stock-based compensation expense	\$ 20	\$ 9	\$ 38	\$ 18
Outstanding at End of Period				
	June 30, 2018		December 31, 2017	
	Quantity	Wtd	Quantity	Wtd
	(1)	Avg (2)		Avg (2)
Stock options (3)	8,764,136	\$ 10.45	9,227,890	\$ 10.36
Restricted stock units (4)	17,103,637	11.72	17,274,659	11.22
Performance stock units (5)	1,546,382	10.70	—	—

(1) During the six months ended June 30, 2018, 4.1 million RSUs were issued under the 2017 Performance Incentive Plan. There were no grants of stock options during the six months ended June 30, 2018.

(2) Represents weighted average exercise price for stock options, weighted average grant date fair value for RSUs, and the price of CEC common stock as of the balance sheet date for PSUs.

(3) During the six months ended June 30, 2018, 424,612 stock options were exercised.

(4) During the six months ended June 30, 2018, 3,647,545 restricted stock units vested.

(5) No PSUs have vested during the six months ended June 30, 2018.

Note 13 — Income Taxes

Caesars' provision for income taxes during the interim reporting period for the three and six months ended June 30, 2018 has been calculated by applying an estimate of the annual effective tax rate ("AETR") for the full year to "ordinary" income or loss (pre-tax income or loss excluding unusual or infrequently occurring discrete items) for the reporting period. We utilized a discrete effective tax rate method, as allowed by ASC 740-270 Income Taxes, Interim Reporting, to calculate taxes for the three and six months ended June 30, 2017. We determined that as small changes in estimated "ordinary" income would result in significant changes in the estimated AETR, the historical method would not provide a reliable estimate for the three and six months ended June 30, 2017.

Effective January 1, 2018, we adopted ASU 2016-16, Income Taxes (Topic 740), which provides amended guidance regarding intra-entity transfers of assets other than inventory and requires the recognition of any related income tax consequences when such transfers occur.

The SEC staff issued Staff Accounting Bulletin No. 118 ("SAB 118"), which provides guidance for the accounting of the effects of the Tax Act. SAB 118 provides a measurement period that should not be extended past a year from the enactment date for companies to complete the accounting of the Tax Act under ASC Topic 740, Income Taxes ("ASC 740"). Companies that do not complete the accounting under ASC 740 for the tax effects of the Tax Act, must record a provisional estimate of the tax effects of the Tax Act. If a provisional estimate cannot be determined, a company should continue to apply ASC 740 based on the tax laws in effect immediately before the enactment of the Tax Act. As of June 30, 2018, the Company has not completed the accounting for the tax effects of the Tax Act; however, the Company has made a reasonable estimate of the effects on the existing deferred tax balances and accrued a provisional income tax benefit of approximately \$1.2 billion which was recorded in the period ended December 31, 2017. The

amount of the estimated income tax benefit is (i) \$797 million related to the net deferred tax benefit of the corporate rate reduction and (ii) \$442 million related to the net deferred tax benefit of deferred tax assets which are now realizable due to the changing rules related to uses and limitations of net operating loss carryforwards created in tax years beginning after December 31, 2017. During the three months ended June 30, 2018, the Company revised its estimate of the effects on the existing deferred tax balances as of December 31, 2017, and accrued an additional provisional income tax benefit of \$82 million. The total amount of the revised estimated income tax benefit is (i) \$710 million related to the net deferred tax benefit of the corporate rate reduction and (ii) \$569 million related to the net deferred tax benefit of deferred tax assets which are now realizable due to the changing rules related to uses and limitations of net operating loss carryforwards created in tax years beginning after December 31, 2017 and (iii) \$42 million relating to the net deferred

CAESARS ENTERTAINMENT CORPORATION
 NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
 (UNAUDITED)

tax benefit of state deferred tax assets which are now realizable due to the changing rules related to interest expense disallowance for those states which conform to the Tax Act.

In order to complete the accounting requirements under ASC 740, the Company needs to (i) evaluate the impact of additional guidance, if any, from the FASB and external providers on its application of ASC 740 to the calculation; (ii) evaluate the impact of further guidance from Treasury and/or the Internal Revenue Service (“IRS”) on the technical application of the law with regard to our facts; (iii) evaluate the impact of further guidance from the state tax authorities regarding their conformity to the provisions of the Tax Act; and (iv) complete the analysis of the revaluation of deferred tax assets and liabilities as the Company is still analyzing certain aspects of the Tax Act. The accounting for the tax effects of the Tax Act will be completed in 2018.

The Tax Act also includes provisions for Global Intangible Low-Taxed Income (“GILTI”), which imposes taxes on foreign income in excess of a deemed return on tangible assets of foreign corporations. Because of the complexities of the new provisions, the Company is continuing to evaluate how the provisions will be accounted for under GAAP. Companies are allowed to make an accounting policy election of either (i) account for GILTI as a component of income tax expense in the period in which the Company is subject to the rules (the “period cost method”), or (ii) account for GILTI in the Company’s measurement of deferred taxes (the “deferred method”). The Company has not elected a method and will do so after completing its analysis of the GILTI provisions of the Tax Act depending on the analysis of the Company’s global income. Therefore, we have not recorded any potential deferred tax effects related to the GILTI in our financial statements and have no policy election regarding whether to record deferred taxes on GILTI or use the period cost method. We have however, included an estimate of the current GILTI impact in our AETR for 2018. We expect to complete the accounting during the measurement period.

Income Tax Allocation

	Three Months		Six Months Ended	
	Ended June 30,		June 30,	
(Dollars in millions)	2018	2017	2018	2017
Loss before income taxes	\$(7)	\$(1,400)	\$(28)	\$(1,861)
Income tax benefit/(provision)	\$36	\$(32)	\$23	\$(79)
Effective tax rate	514.%	(2.3)%	82.1 %	(4.2)%

We classify reserves for tax uncertainties within Deferred credits and other liabilities on the Balance Sheets, separate from any related income tax payable, which is also reported within Accrued expenses and other current liabilities, or Deferred income taxes. Reserve amounts relate to any potential income tax liabilities resulting from uncertain tax positions, as well as potential interest or penalties associated with those liabilities.

Management assesses the available positive and negative evidence to estimate if sufficient future taxable income will be generated to use the existing deferred tax assets. We have provided a valuation allowance on certain federal and state deferred tax assets that were not deemed realizable based upon estimates of future taxable income.

The effective tax rate related to the loss before income taxes for the three months ended June 30, 2018 differed from the expected federal tax rate of 21% primarily due to the deferred tax benefit from revisions to the estimated deferred tax balances as of December 31, 2017 as a result of the Tax Act offset by losses not tax benefitted and nondeductible expenses. The effective tax rate related to the loss before income taxes for the three months ended June 30, 2017 differed from the expected federal tax rate of 35% primarily due to losses not tax benefitted, including accrued restructuring and support expenses, and state deferred tax expense.

The effective tax rate related to the loss before income taxes for the six months ended June 30, 2018 differed from the expected federal tax rate of 21% primarily due the deferred tax benefit from revisions to the estimated deferred tax balances as of December 31, 2017 as a result of the Tax Act offset by losses not tax benefitted and nondeductible expenses. The effective tax rate related to the loss before income taxes for the six months ended June 30, 2017

differed from the expected federal tax rate of 35% primarily due to losses not tax benefitted, including accrued restructuring and support expenses, and state deferred tax expense. Effective January 1, 2017, CEC elected to no longer treat Caesars Entertainment Resort Properties, LLC (“CERP”) as a corporation for income tax purposes, which resulted in additional state deferred tax expense due to additional state filing requirements for CEC.

We file income tax returns, including returns for our subsidiaries, with federal, state, and foreign jurisdictions. We are under regular and recurring audit by the IRS on open tax positions, and it is possible that the amount of the liability for unrecognized tax benefits could change during the next 12 months.

CAESARS ENTERTAINMENT CORPORATION
 NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
 (UNAUDITED)

Note 14 — Related Party Transactions

	Three		Six	
	Months		Months	
	Ended		Ended	
	June 30,		June 30,	
(In millions)	2018	2017	2018	2017
Transactions with Sponsors and their affiliates				
Expenses paid to Sponsors' portfolio companies	\$ 8	\$ 1	\$ 9	\$ 1
Transactions with Horseshoe Baltimore				
Management fees	2	—	5	—
Reimbursements and allocated expenses	2	—	3	—
Transactions with CEOC				
Shared services allocated expenses to CEOC	—	108	—	204
Shared services allocated expenses from CEOC	—	23	—	46
Management fees incurred	—	11	—	22
Octavius Tower lease revenue	—	9	—	18
Other expenses incurred	—	2	—	6

Transactions with Sponsors and their Affiliates

The members of Hamlet Holdings LLC are comprised of individuals affiliated with Apollo Global Management, LLC and affiliates of TPG Capital LP (collectively, the "Sponsors"). On the Effective Date, we entered into a "Termination Agreement" with the Sponsors and their affiliates, pursuant to which certain agreements terminated. Due to a reduction in ownership percentage of the Company on the Effective Date, we are no longer controlled by the Sponsors.

Additionally, we may engage in transactions with companies owned or controlled by affiliates of the Sponsors in the normal course of business. Amounts paid to the Sponsors' portfolio companies are included in the table above and we believe such transactions are conducted at fair value.

Transactions with Horseshoe Baltimore

Upon our deconsolidation of Horseshoe Baltimore effective August 31, 2017, Horseshoe Baltimore, which remains 41% owned by us, is now held as an equity method investment and considered to be a related party. These related party transactions include items such as casino management fees, reimbursement of various costs incurred by CEOC LLC on behalf of Horseshoe Baltimore, and the allocation of other general corporate expenses. A summary of the transactions with Horseshoe Baltimore subsequent to the deconsolidation is provided in the table above.

Transactions with CEOC

Upon its filing for reorganization under Chapter 11 of the Bankruptcy Code and its subsequent deconsolidation, transactions with CEOC were no longer eliminated in consolidation and were considered related party transactions for Caesars. A summary of these transactions is provided in the table above. However, subsequent to CEOC's emergence from bankruptcy on the Effective Date, CEOC's successor, CEOC LLC, became a wholly owned subsidiary of CEC, and therefore will no longer be treated as a related party going forward. The following activities, to the extent that they continued subsequent to the Effective Date, are eliminated in consolidation from that point forward.

CEOC Shared Services Agreement

Pursuant to a shared services agreement, CEOC provided Caesars with certain corporate and administrative services, and the costs of these services were allocated to Caesars. Certain services are now provided by CES.

Prior to the deconsolidation of CEOC, we were self-insured for employee medical (health, dental, and vision) and risk products, including workers compensation and surety bonds, and our insurance claims and reserves included accruals of estimated settlements for known claims, as well as accruals of actuarial estimates of incurred but not reported

claims.

27

CAESARS ENTERTAINMENT CORPORATION
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

Services Joint Venture

CEC provides certain corporate and administrative services to its members, and the costs of these services are allocated among the members. CEC allocates costs including amounts for insurance coverage.

Management Fees

Caesars Growth Partners, LLC (“CGP”) pays a management fee to CEC for the CGP properties that are managed by CEC or CEC.

Octavius Tower Lease Agreement

Under the Octavius Tower lease agreement, CEC LLC leases the Octavius Tower at Caesars Palace Las Vegas (“Caesars Palace”) for \$35 million annually from CRC. On July 11, 2018, the real estate assets of the Octavius Tower were sold by the Company to VICI. See Note 16 for additional information.

LINQ Access and Parking Easement Agreements

Under the LINQ Access and Parking easement agreements, subsidiaries of CEC granted easements for access and parking behind The LINQ Promenade and The LINQ Hotel & Casino to CERP and CGP and certain of their subsidiaries. Together, CERP and CGP paid approximately \$2 million annually. Amounts are included within Other expenses incurred in the table above. The parking lot was sold to VICI upon CEC’s emergence from bankruptcy but was partially repurchased by CRC as part of the purchase of approximately 18 acres of land adjacent to the Harrah’s Las Vegas property with the other portion still owned by VICI.

Service Provider Fee

CEC, CERP and CGP had a shared services agreement under which CERP and CGP paid for certain indirect corporate support costs. Amounts are included within Other expenses incurred in the table above.

Cross Marketing and Trademark License Agreement

Caesars Interactive Entertainment, LLC (“CIE”) and CEC have a Cross Marketing and Trademark License Agreement. The agreement granted CIE the exclusive right to use various brands of Caesars Entertainment in connection with social and mobile games and online real money gaming in exchange for a 3.0% royalty. This agreement also provides for cross marketing and promotional activities between CIE and CEC, including participation by CIE in Caesars’ Total Rewards customer loyalty program. CEC also receives a revenue share from CIE for customer referrals. Amounts are included within Other expenses incurred in the table above.

Equity Incentive Awards

Caesars maintained an equity incentive awards plan under which CEC issued time-based and performance-based stock options, restricted stock units and restricted stock awards to CEC employees. Although awards under the plan resulted in the issuance of shares of CEC common stock, because CEC was no longer a consolidated subsidiary of CEC, we accounted for these awards as nonemployee awards subsequent to the date of deconsolidation.

Employee Benefit Plans

CEC maintains a defined contribution savings and retirement plan in which employees of specified CEC subsidiaries may participate. The plan provides for, among other things, pre-tax, Roth and after-tax contributions by employees. The plan also provides for employer matching contributions. Under the plan, participating employees may elect to contribute a percentage of their eligible earnings (subject to certain IRS and plan limits). In addition, employees subject to certain collective bargaining agreements receive benefits through the multi-employer retirement plans sponsored by the organization in which they are a member. The expenses related to contributions for a participant in the CEC plan or a multi-employer plan are allocated to the properties at which the participant is employed.

Total Rewards Loyalty Program

Until the Effective Date, the total estimated cost for Total Rewards was accrued by CEC; on the Effective Date, administration of Total Rewards is managed by CEC.

CAESARS ENTERTAINMENT CORPORATION
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

Due from/to Affiliates

Amounts from or to affiliates for each counterparty represent the net receivable or payable as of the end of the reporting period primarily resulting from the transactions described above and are settled on a net basis by each counterparty in accordance with the legal and contractual restrictions governing transactions by and among Caesars' consolidated entities.

As of June 30, 2018 and December 31, 2017, Due from affiliates, net was \$9 million and \$11 million, respectively, and represented transactions with Horseshoe Baltimore.

Note 15 — Segment Reporting

We view each casino property as an operating segment and aggregate such casino properties into three regionally-focused reportable segments: (i) Las Vegas, (ii) Other U.S. and (iii) All Other, which is consistent with how we manage the business.

The results of each reportable segment presented below are consistent with the way management assesses these results and allocates resources, which is a consolidated view that adjusts for the effect of certain transactions between reportable segments within Caesars. We recast previously reported segment amounts to conform to the way management assesses results and allocates resources for the current year.

“All Other” includes managed, international and other properties as well as parent and other adjustments to reconcile to consolidated Caesars results.

Condensed Statements of Operations - By Segment

(In millions)	Three Months Ended June 30, 2018					Caesars
	Las Vegas	Other U.S.	All Other	Elimination		
Net revenues	\$992	\$982	\$147	\$ (2)		\$2,119
Depreciation and amortization	132	121	15	—		268
Income/(loss) from operations	246	131	(95)	—		282
Interest expense	(80)	(139)	(115)	—		(334)
Restructuring and support expenses and other ⁽¹⁾	(2)	—	47	—		45
Income tax benefit ⁽²⁾	—	—	36	—		36
	Three Months Ended June 30, 2017					
(In millions)	Las Vegas	Other U.S.	All Other	Elimination		Caesars
Net revenues	\$684	\$307	\$ 18	\$ (1)		\$1,008
Depreciation and amortization	74	21	1	—		96
Income/(loss) from operations	156	47	(54)	—		149
Interest expense	(3)	(7)	(132)	—		(142)
Restructuring and support expenses and other ⁽¹⁾	(3)	—	(1,404)	—		(1,407)
Income tax provision ⁽²⁾	—	—	(32)	—		(32)
	Six Months Ended June 30, 2018					
(In millions)	Las Vegas	Other U.S.	All Other	Elimination		Caesars
Net revenues	\$1,894	\$1,908	\$294	\$ (5)		\$4,091
Depreciation and amortization	274	242	32	—		548
Income/(loss) from operations	394	217	(204)	—		407
Interest expense	(158)	(277)	(229)	—		(664)
Restructuring and support expenses and other ⁽¹⁾	—	2	227	—		229

Income tax benefit ⁽²⁾	—	—	23	—	23
-----------------------------------	---	---	----	---	----

29

CAESARS ENTERTAINMENT CORPORATION
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

(In millions)	Six Months Ended June 30, 2017				
	Las Vegas	Other U.S.	All Other	Elimination	Caesars
Net revenues	\$1,355	\$586	\$34	\$ (1)	\$1,974
Depreciation and amortization	153	42	3	—	198
Income/(loss) from operations	308	76	(85)	—	299
Interest expense	(8)	(14)	(267)	—	(289)
Restructuring and support expenses and other ⁽¹⁾	(3)	—	(1,868)	—	(1,871)
Income tax provision ⁽²⁾	—	—	(79)	—	(79)

2018 amount primarily represents a change in fair value of our derivative liability related to the conversion option ⁽¹⁾ of the CEC Convertible Notes; 2017 amount primarily represents CEC's costs in connection with the restructuring of CEOC.

⁽²⁾ Taxes are recorded at the consolidated level and not estimated or recorded to our Las Vegas and Other U.S. segments.

Adjusted EBITDA - By Segment

Adjusted EBITDA is presented as a measure of the Company's performance. Adjusted EBITDA is defined as revenues less operating expenses and is comprised of net income/(loss) before (i) interest expense, net of interest capitalized and interest income, (ii) income tax (benefit)/provision, (iii) depreciation and amortization, (iv) corporate expenses, and (v) certain items that we do not consider indicative of its ongoing operating performance at an operating property level.

In evaluating Adjusted EBITDA you should be aware that, in the future, we may incur expenses that are the same or similar to some of the adjustments in this presentation. The presentation of Adjusted EBITDA should not be construed as an inference that future results will be unaffected by unusual or unexpected items.

Adjusted EBITDA is a non-GAAP financial measure commonly used in our industry and should not be construed as an alternative to net income/(loss) as an indicator of operating performance or as an alternative to cash flow provided by operating activities as a measure of liquidity (as determined in accordance with GAAP). Adjusted EBITDA may not be comparable to similarly titled measures reported by other companies within the industry. Adjusted EBITDA is included because management uses Adjusted EBITDA to measure performance and allocate resources, and believes that Adjusted EBITDA provides investors with additional information consistent with that used by management.

(In millions)	Three Months Ended June 30, 2018				
	Las Vegas	Other U.S.	All Other	Elimination	Caesars
Net income/(loss) attributable to Caesars	\$164	\$(9)	\$(126)	\$ —	\$29
Net income/(loss) attributable to noncontrolling interests	—	1	(1)	—	—
Income tax benefit ⁽¹⁾	—	—	(36)	—	(36)
Restructuring and support expenses and other ⁽²⁾	2	—	(47)	—	(45)
Interest expense	80	139	115	—	334
Depreciation and amortization	132	121	15	—	268
Other operating costs ⁽³⁾	1	1	30	1	33
Stock-based compensation expense	2	3	15	—	20
Other items ⁽⁴⁾	2	2	17	(1)	20
Adjusted EBITDA	\$383	\$258	\$(18)	\$ —	\$623

CAESARS ENTERTAINMENT CORPORATION
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

(In millions)	Three Months Ended June 30, 2017				
	Las Vegas	Other U.S.	All Other	Elimination	Caesars
Net income/(loss) attributable to Caesars	\$150	\$40	\$(1,622)	\$	—\$(1,432)
Income tax provision ⁽¹⁾	—	—	32	—	32
Restructuring and support expenses and other ⁽²⁾	3	—	1,404	—	1,407
Interest expense	3	7	132	—	142
Depreciation and amortization	74	21	1	—	96
Other operating costs ⁽³⁾	9	1	8	—	18
Stock-based compensation expense	—	1	8	—	9
Other items ⁽⁴⁾	3	1	14	—	18
Adjusted EBITDA	\$242	\$71	\$(23)	\$	—\$290
(In millions)	Six Months Ended June 30, 2018				
	Las Vegas	Other U.S.	All Other	Elimination	Caesars
Net income/(loss) attributable to Caesars	\$236	\$(59)	\$(182)	\$	— \$(5)
Net income/(loss) attributable to noncontrolling interests	—	1	(1)	—	—
Income tax benefit ⁽¹⁾	—	—	(23)	—	(23)
Restructuring and support expenses and other ⁽²⁾	—	(2)	(227)	—	(229)
Interest expense	158	277	229	—	664
Depreciation and amortization	274	242	32	—	548
Other operating costs ⁽³⁾	29	7	62	1	99
Stock-based compensation expense	4	5	29	—	38
Other items ⁽⁴⁾	3	3	44	(1)	49
Adjusted EBITDA	\$704	\$474	\$(37)	\$	— \$1,141
(In millions)	Six Months Ended June 30, 2017				
	Las Vegas	Other U.S.	All Other	Elimination	Caesars
Net income/(loss) attributable to Caesars	\$297	\$63	\$(2,299)	\$	—\$(1,939)
Net loss attributable to noncontrolling interests	—	(1)	—	—	(1)
Income tax provision ⁽¹⁾	—	—	79	—	79
Restructuring and support expenses and other ⁽²⁾	3	—	1,868	—	1,871
Interest expense	8	14	267	—	289
Depreciation and amortization	153	42	3	—	198
Other operating costs ⁽³⁾	15	2	—	—	17
Stock-based compensation expense	1	1	16	—	18
Other items ⁽⁴⁾	4	2	27	—	33
Adjusted EBITDA	\$481	\$123	\$(39)	\$	—\$565

(1) Taxes are recorded at the consolidated level and not estimated or recorded to our Las Vegas and Other U.S. segments.

2018 amount primarily represents a change in fair value of our derivative liability related to the conversion option of the CEC Convertible Notes; 2017 amount primarily represents CEC's costs in connection with the restructuring of CEOC.

(3) Amounts primarily represent costs incurred in connection with costs associated with the development activities and reorganization activities, and/or recoveries associated with such items.

Other items includes other add-backs and deductions to arrive at Adjusted EBITDA but not separately identified
(4) such as litigation awards and settlements, costs associated with CEOC's restructuring and related litigation, severance and relocation costs, sign-on and retention bonuses, permit remediation costs, and business optimization expenses.

31

CAESARS ENTERTAINMENT CORPORATION
 NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
 (UNAUDITED)

Condensed Balance Sheets - By Segment

	June 30, 2018				
(In millions)	Las Vegas	Other U.S.	All Other	Elimination	Caesars
Total assets	\$14,100	\$6,660	\$7,401	\$ (3,007)	\$25,154
Total liabilities	5,294	4,990	11,431	133	21,848

	December 31, 2017				
(In millions)	Las Vegas	Other U.S.	All Other	Elimination	Caesars
Total assets	\$14,145	\$6,865	\$7,458	\$ (3,032)	\$25,436
Total liabilities	5,239	5,012	11,780	108	22,139

Note 16 — Subsequent Events

Acquisition of Centaur Holdings, LLC

On July 16, 2018 (the “Centaur Closing Date”), CEC completed its acquisition of Centaur for consideration of \$1.7 billion, composed of the following:

Composition of Acquisition Consideration

(In millions)	
Cash paid on the Centaur Closing Date	\$1,630
Deferred consideration ⁽¹⁾	66
Total purchase price	\$1,696

⁽¹⁾ Deferred consideration is payable in an installment of \$25 million on the second anniversary of the Centaur Closing Date and \$50 million on the third anniversary of the Centaur Closing Date with prepayments and right of setoff permitted, subject to the terms and conditions of the Unit Purchase Agreement. \$66 million represents the present value of future expected cash flows.

CAESARS ENTERTAINMENT CORPORATION
 NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
 (UNAUDITED)

Preliminary Purchase Price Allocation

The following table summarizes the assets acquired and liabilities recognized as part of acquisition. We will continue to evaluate and value identifiable assets acquired and liabilities assumed, and that may require the preliminary purchase price allocation to be adjusted. The preliminary determination of assets and liabilities recognized is based on a number of estimates and assumptions; actual amounts could differ from these estimates. The intangible assets subject to amortization will be amortized on a straight-line basis over their estimated useful lives as of the acquisition date.

(In millions)	Fair Value	Weighted-Average Useful Life (years)
Assets acquired:		
Cash and cash equivalents	\$38	
Receivables, net	3	
Other current assets	24	
Property and equipment	299	
Intangible assets other than goodwill		
Trade names and trademarks	14	2.5
Gaming rights ⁽¹⁾	1,400	
Customer relationships	41	15.0
Total assets	1,819	
Liabilities assumed:		
Current liabilities	(96)	
Deferred income taxes	(291)	
Total liabilities	(387)	
Net identifiable assets acquired	1,432	
Goodwill	264	
Total Centaur equity value	\$1,696	

⁽¹⁾ Indefinite-lived intangible assets.

New Transactions with VICI

Sale of Octavius Tower at Caesars Palace

On July 11, 2018, we sold Octavius Tower at Caesars Palace to VICI for \$508 million in cash. Proceeds from the transaction supported the closing of CEC's acquisition of Centaur. We will continue to operate the Octavius Tower under the current terms of the long-term lease agreement with VICI relating to Caesars Palace.

Harrah's Philadelphia Real Estate Sale and Leaseback

Also on July 11, 2018, CEC and VICI agreed to the sale by CEC of all the real property used in the operation of Harrah's Philadelphia Casino and Racetrack ("Harrah's Philadelphia") to VICI for \$83 million in cash, which includes \$242 million for the sale of the real property assets of Harrah's Philadelphia net of \$159 million constituting consideration to VICI for the lease modifications described below. We will lease Harrah's Philadelphia from VICI pursuant to the existing long-term lease agreement relating to other domestic properties.

Modifications to Lease Agreements with VICI

In connection with the Octavius Tower and Harrah's Philadelphia transactions, CEC and VICI will consummate certain lease modifications to certain of our existing lease agreements. The modifications are intended to bring the lease terms into alignment with other market precedents and the long-term performance of the properties and create

additional flexibility to facilitate our future development strategies.

33

CAESARS ENTERTAINMENT CORPORATION
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

The Octavius Tower sale includes a contingency that could require CEC to repurchase the Octavius Tower if the Harrah's Philadelphia transaction and lease modifications transactions are not completed. The Harrah's Philadelphia transaction and lease modifications are expected to close during the fourth quarter of 2018, subject to customary closing conditions and regulatory and third party approvals.

34

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

In this filing, the name "CEC" refers to the parent holding company, Caesars Entertainment Corporation, exclusive of its consolidated subsidiaries and variable interest entities, unless otherwise stated or the context otherwise requires. The words "Company," "Caesars," "Caesars Entertainment," "we," "our," and "us" refer to Caesars Entertainment Corporation, inclusive of its consolidated subsidiaries and variable interest entities, unless otherwise stated or the context otherwise requires.

We also refer to (i) our Consolidated Condensed Financial Statements as our "Financial Statements," (ii) our Consolidated Condensed Statements of Operations and Comprehensive Income/(Loss) as our "Statements of Operations," (iii) our Consolidated Condensed Balance Sheets as our "Balance Sheets," and (iv) our Consolidated Condensed Statements of Cash Flows as our "Statements of Cash Flows." References to numbered "Notes" refer to Notes to Consolidated Condensed Financial Statements included in Item 1, "Unaudited Financial Statements."

The following discussion and analysis of the financial position and operating results of Caesars Entertainment for the six months ended June 30, 2018 and 2017 should be read in conjunction with the unaudited consolidated condensed financial statements and the notes thereto and other financial information included elsewhere in this Form 10-Q as well as Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") presented in our Annual Report on Form 10-K for the fiscal year ended December 31, 2017 and Exhibit 99.1 included in our Current Report on Form 8-K filed on June 1, 2018 presenting the Company's financial statements and financial information in certain sections of our Form 10-K recast on a basis consistent with the new revenue recognition standard discussed in Note 11 (collectively, the "2017 Annual Report"). Capitalized terms used but not defined in this Form 10-Q have the same meanings as in the 2017 Annual Report.

The statements in this discussion regarding our expectations regarding our future performance, liquidity and capital resources, and other non-historical statements are forward-looking statements. These forward-looking statements are subject to numerous risks and uncertainties. Our actual results may differ materially from those contained in or implied by any forward-looking statements. See "CAUTIONARY STATEMENTS REGARDING FORWARD-LOOKING STATEMENTS" below in this report.

Overview

CEC is primarily a holding company with no independent operations of its own. Caesars Entertainment operates its business primarily through its wholly owned subsidiaries CEOC, LLC ("CEOC LLC") and Caesars Resort Collection, LLC ("CRC").

We view each casino property as an operating segment and aggregate such casino properties into three regionally-focused reportable segments: (i) Las Vegas, (ii) Other U.S., and (iii) All Other, which is consistent with how we manage the business. The way in which Caesars management assesses results and allocates resources is aligned with these segments.

Summary of Significant Events

The following are the significant events and drivers of performance. Accordingly, the remainder of the discussion and analysis of results should be read in conjunction with this summary.

Adoption of New Revenue Recognition Standard

On January 1, 2018, we adopted the new accounting standard Accounting Standards Update 2014-09, Revenue from Contracts with Customers, and all related amendments using the full retrospective method and have recast revenue and expenses for all prior periods presented. See Note 11 for additional information.

CEOC's Emergence from Bankruptcy and CEC's Merger with Caesars Acquisition Company

As previously disclosed in our 2017 Annual Report, Caesars Entertainment Operating Company, Inc. ("CEOC") and certain of its U.S. subsidiaries emerged from bankruptcy and consummated their reorganization pursuant to their third amended joint plan of reorganization (the "Plan") on October 6, 2017 (the "Effective Date"). As part of its emergence from bankruptcy, CEOC reorganized into an operating company separate from its real property assets. The operating company was acquired by CEC on the Effective Date and immediately merged with and into CEOC LLC. CEOC LLC operates the properties and facilities formerly held by CEOC and leases the properties and facilities from VICI

Properties Inc. (“VICI”). As a result of CEC’s acquisition of the operating company and its subsequent merger with and into CEOC LLC, CEC’s consolidated financial results include the results of the operating company subsequent to the Effective Date.

CEOC LLC Operating Results

(In millions)	Three	Six
	Months	Months
	Ended	Ended
	June	June 30,
	30, 2018	2018
Casino	\$ 716	\$ 1,360
Food and beverage	196	385
Rooms	143	272
Other revenue	56	105
Management fees	14	28
Reimbursed management costs	48	100
Net revenues	\$ 1,173	\$ 2,250
Income from operations	\$ 124	\$ 157
Interest expense	(215)	(430)
Restructuring and support expenses and other	5	20
Net loss	(86)	(253)
Net loss attributable to Caesars	(87)	(255)

On the Effective Date, Caesars Acquisition Company (“CAC”) merged with and into CEC, with CEC as the surviving company (the “CAC Merger”). The CAC Merger was accounted for as a reorganization of entities under common control, which resulted in CAC being consolidated into Caesars at book value as an equity transaction for all periods presented (see Note 2).

Failed Sale-Leaseback Financing Obligations

As previously disclosed in our 2017 Annual Report, our leases with VICI were evaluated as a sale-leaseback of real estate, and we determined that these transactions did not qualify for sale-leaseback accounting. The amount recognized for depreciation expense and interest expense substantially exceeds our periodic rental payments for CEOC LLC’s leases with VICI as a result of the failed sale-leaseback obligation being initially recognized at an amount equal to the fair value of the leased properties when CEOC emerged from bankruptcy. The table below presents the activity for the period.

(In millions)	Three Months Ended June			Six Months Ended June		
	30, 2018			30, 2018		
	Depreciation	Interest	Rental	Depreciation	Interest	Rental
	Expense	Expense	Payments	Expense	Expense	Payments
Harrah’s Las Vegas lease	\$4	\$ 20	\$ 29	\$8	\$ 39	\$ 44
CEOC LLC leases	124	197	160	242	393	319
Total	\$128	\$ 217	\$ 189	\$250	\$ 432	\$ 363

Horseshoe Baltimore Deconsolidation

As previously disclosed in our 2017 Annual Report, as of August 31, 2017, Horseshoe Baltimore was deconsolidated and accounted for as an equity method investment subsequent to the deconsolidation.

Horseshoe Baltimore Operating Results

(In millions)	Three	Six
	Months	Months
	Ended	Ended
	June 30,	June 30,
	2017	2017
Casino	\$ 64	\$ 126
Food and beverage	5	10
Other revenue	3	5
Management fees	—	(2)
Net revenues	\$ 72	\$ 139
Income from operations	\$ 6	\$ 11
Interest expense	(8)	(15)
Net loss	(2)	(4)
Net loss attributable to Caesars	(2)	(3)

Share Repurchase Program

On May 2, 2018, the Company announced that our Board of Directors authorized a Share Repurchase Program (the “Repurchase Program”) to repurchase up to \$500 million of our common stock. Repurchases may be made at the Company’s discretion from time to time on the open market or in privately negotiated transactions. The Repurchase Program has no time limit, does not obligate the Company to make any repurchases, and may be suspended for periods or discontinued at any time. Any shares acquired are available for general corporate purposes. During the three and six months ended June 30, 2018, we repurchased approximately 2.7 million shares for approximately \$31 million under the program recorded in Treasury stock.

Recently Issued Accounting Standards

See Note 3 for discussions of the adoption and potential effects of recently issued accounting standards.

Critical Accounting Policies and Estimates

For information on critical accounting policies and estimates, see “Critical Accounting Policies and Estimates” in Management’s Discussion and Analysis of Financial Condition and Results of Operations of the 2017 Annual Report. There have been no changes to these policies during the six months ended June 30, 2018.

Discussion of Operating Results

Analysis of Key Drivers of Consolidated Operating Results

The following represents the discussion and analysis of the results of operations and key metrics focusing on the key drivers of performance.

Consolidated Operating Results

(Dollars in millions)	Three Months Ended June 30,		Fav/(Unfav)		Six Months Ended June 30,		Fav/(Unfav)			
	2018	2017	\$	%	2018	2017	\$	%		
Net revenues	\$2,119	\$1,008	\$1,111	110.2	%	\$4,091	\$1,974	\$2,117	107.2	%
Income from operations	282	149	133	89.3	%	407	299	108	36.1	%
Interest expense	(334)	(142)	(192)	(135.2)	%	(664)	(289)	(375)	(129.8)	%
Restructuring and support expenses and other	45	(1,407)	1,452	*		229	(1,871)	2,100	*	
Net income/(loss)	29	(1,432)	1,461	*		(5)	(1,940)	1,935	99.7	%
Net income/(loss) attributable to Caesars	29	(1,432)	1,461	*		(5)	(1,939)	1,934	99.7	%
Adjusted EBITDA ⁽¹⁾	623	290	333	114.8	%	1,141	565	576	101.9	%
Operating margin ⁽²⁾	13.3	% 14.8	% —	(1.5)	pts	9.9	% 15.1	% —	(5.2)	pts

*Not meaningful.

⁽¹⁾ See the “Reconciliation of Non-GAAP Financial Measures” discussion later in this MD&A for a reconciliation of Adjusted EBITDA.

⁽²⁾ Operating margin is calculated as income from operations divided by net revenues.

Analysis of Key Drivers of Revenue Performance

Our gaming-related revenues, rooms revenues, and operating performance are dependent upon the volume and spend behavior of customers at our resort properties, which affects the price we can charge for our hotel rooms and other amenities, and directly affects our gaming volumes. Our food and beverage revenues are generated primarily from our buffets, restaurants, bars, nightclubs, and lounges located throughout our casinos, as well as banquets and room service. Our other revenues are generated primarily from third-party real estate leasing arrangements at our casino properties, revenue from company-operated retail stores, revenue from parking, revenue from our entertainment venues and The High Roller observation wheel and, subsequent to the Effective Date, revenue earned from CEOC LLC’s casino management service fees and reimbursed management costs charged to third parties.

Net Revenues - Consolidated

(Dollars in millions)	Three Months Ended June 30,		Fav/(Unfav)		Six Months Ended June 30,		Fav/(Unfav)			
	2018	2017	\$	%	2018	2017	\$	%		
Casino	\$1,062	\$420	\$642	152.9	%	\$2,045	\$810	\$1,235	152.5	%
Food and beverage	391	205	186	90.7	%	774	411	363	88.3	%
Rooms	388	242	146	60.3	%	755	489	266	54.4	%
Other revenue	215	141	74	52.5	%	387	264	123	46.6	%
Management fees	15	—	15	*		30	—	30	*	
Reimbursed management costs	48	—	48	*		100	—	100	*	
Net revenues	\$2,119	\$1,008	\$1,111	110.2	%	\$4,091	\$1,974	\$2,117	107.2	%

Net Revenues - Segment

(Dollars in millions)	Three Months Ended June 30,		Fav/(Unfav)		Six Months Ended June 30,		Fav/(Unfav)	
	2018	2017	\$	%	2018	2017	\$	%
Las Vegas	\$992	\$684	\$308	45.0 %	\$1,894	\$1,355	\$539	39.8 %
Other U.S.	982	307	675	*	1,908	586	1,322	*
All Other	145	17	128	*	289	33	256	*
Net revenues	\$2,119	\$1,008	\$1,111	110.2%	\$4,091	\$1,974	\$2,117	107.2%

*Not meaningful.

Cash ADR ⁽¹⁾

Three Months Ended June 30, 2018	Six Months Ended June 30, 2018	versus 2017

(1) Average cash daily rate ("cash ADR") is a key indicator by which we evaluate the performance of our properties and is determined by rooms revenues and rooms occupied.

Three Months Ended June 30, 2018 vs. 2017

Net revenue increased \$1.1 billion, or 110.2%, in 2018 compared with 2017 primarily due to the consolidation of CEOC LLC's results following the Effective Date, which contributed \$1.2 billion to net revenues, partially offset by a decrease of \$72 million in net revenue due to the deconsolidation of Horseshoe Baltimore's results subsequent to August 31, 2017. In addition to the effect of CEOC LLC and Horseshoe Baltimore, net revenues increased \$10 million primarily due to the following:

Other revenues increased \$21 million in 2018 compared with 2017 primarily due to revenue from valet and self-parking fees that were fully implemented in Las Vegas in 2017 and an increase in entertainment revenues in the Las Vegas segment.

This increase was offset by a decrease in casino revenues of \$10 million in 2018 compared with 2017 primarily due to unfavorable hold in the Other U.S. segment.

Six Months Ended June 30, 2018 vs. 2017

Net revenue increased \$2.1 billion, or 107.2%, in 2018 compared with 2017 primarily due to the consolidation of CEOC LLC's results following the Effective Date, which contributed \$2.3 billion to net revenues, partially offset by a decrease of \$139 million in net revenue due to the deconsolidation of Horseshoe Baltimore's results subsequent to August 31, 2017. In addition to the effect of CEOC LLC and Horseshoe Baltimore, net revenues increased \$6 million primarily due to the following:

Other revenues increased \$23 million in 2018 compared with 2017 primarily due to revenue from valet and self-parking fees that were fully implemented in Las Vegas in 2017 and an increase in entertainment revenues at certain Las Vegas properties.

This increase was offset by a decrease in food and beverage revenues by \$12 million in 2018 compared with 2017 primarily in the Las Vegas region including a decrease in non-recurring banquet revenues in the first half of 2017. Rooms revenues also decreased \$6 million in 2018 compared with 2017 primarily due to a convention that took place in 2017 that did not reoccur in 2018.

Analysis of Key Drivers of Income from Operations Performance

Income from Operations by Category - Consolidated

(Dollars in millions)	Three Months Ended June 30,				Six Months Ended June 30,			
	2018	2017	Fav/(Unfav)		2018	2017	Fav/(Unfav)	
			\$	%			\$	%
Net revenues	\$2,119	\$1,008	\$1,111	110.2 %	\$4,091	\$1,974	\$2,117	107.2 %
Operating expenses								
Casino	567	227	(340)	(149.8)%	1,131	449	(682)	(151.9)%
Food and beverage	273	142	(131)	(92.3)%	539	283	(256)	(90.5)%
Rooms	121	82	(39)	(47.6)%	236	162	(74)	(45.7)%
Property, general, administrative, and other	451	246	(205)	(83.3)%	873	477	(396)	(83.0)%
Reimbursable management costs	48	—	(48)	*	100	—	(100)	*
Depreciation and amortization	268	96	(172)	(179.2)%	548	198	(350)	(176.8)%
Corporate expense	76	48	(28)	(58.3)%	158	89	(69)	(77.5)%
Other operating costs	33	18	(15)	(83.3)%	99	17	(82)	*
Total operating expenses	1,837	859	(978)	(113.9)%	3,684	1,675	(2,009)	(119.9)%
Income from operations	\$282	\$149	\$133	89.3 %	\$407	\$299	\$108	36.1 %

Income from Operations - Segment

(Dollars in millions)	Three Months Ended June 30,				Six Months Ended June 30,			
	2018	2017	Fav/(Unfav)		2018	2017	Fav/(Unfav)	
			\$	%			\$	%
Las Vegas	\$246	\$156	\$90	57.7 %	\$394	\$308	\$86	27.9 %
Other U.S.	131	47	84	178.7 %	217	76	141	185.5 %
All Other	(95)	(54)	(41)	(75.9)%	(204)	(85)	(119)	(140.0)%
Income from operations	\$282	\$149	\$133	89.3 %	\$407	\$299	\$108	36.1 %

*Not meaningful.

Three Months Ended June 30, 2018 vs. 2017

Income from operations increased \$133 million, or 89.3%, in 2018 compared with 2017 primarily due to the consolidation of CEOC LLC's results following the Effective Date, which contributed \$124 million to income from operations, partially offset by a decrease of \$6 million in income from operations due to the deconsolidation of Horseshoe Baltimore's results subsequent to August 31, 2017. In addition to the effect of CEOC LLC and Horseshoe Baltimore, income from operations increased \$15 million primarily due to the following:

• Net revenues increased \$10 million in 2018 compared with 2017 as explained above.

• Operating expenses decreased by \$5 million in 2018 compared with 2017 primarily due to operating efficiencies driven by lower marketing and labor costs.

Six Months Ended June 30, 2018 vs. 2017

Income from operations increased \$108 million, or 36.1%, in 2018 compared with 2017 primarily due to the consolidation of CEOC LLC's results following the Effective Date, which contributed \$157 million to income from operations, partially offset by a decrease of \$11 million in income from operations due to the deconsolidation of Horseshoe Baltimore's results subsequent to August 31, 2017. In addition to the effect of CEOC LLC and Horseshoe Baltimore, income from operations decreased \$38 million primarily due to the following:

Other operating costs increased \$61 million in 2018 compared with 2017 primarily due to additional exit fees of \$21 million for non-CEOC LLC properties (\$27 million including CEOC LLC properties) recognized for NV Energy utility contracts (see Note 7), \$20 million related to lease termination costs, and a \$9 million loss on asset sales in 2018. In addition, during the first quarter of 2017, CEC benefitted from the reimbursement of \$19 million for amounts related to the Korea joint venture development that were previously written off. These were partially offset by a decrease in legal fees of \$9 million in 2018 compared with 2017.

Depreciation and amortization increased \$13 million in 2018 compared with 2017 primarily due to accelerated depreciation of \$19 million in 2018 compared with \$5 million in 2017 due to the removal and replacement of certain assets in connection with ongoing property renovation projects.

These increases were partially offset by a decrease of \$35 million in direct expenses in 2018 compared with 2017 primarily due to operating efficiencies driven by lower marketing and labor costs as well as an increase in net revenues of \$6 million over the same period as explained above.

Other Factors Affecting Net Income/(Loss)

Other Factors Affecting Net Income/(Loss) - Consolidated

(Dollars in millions)	Three Months Ended June 30,		Fav/(Unfav)		Six Months Ended June 30,		Fav/(Unfav)	
	2018	2017	\$	%	2018	2017	\$	%
Interest expense	\$ (334)	\$ (142)	\$ (192)	(135.2)%	\$ (664)	\$ (289)	\$ (375)	(129.8)%
Restructuring and support expenses and other	45	(1,407)	1,452	*	229	(1,871)	2,100	*
Income tax benefit/(provision)	36	(32)	68	*	23	(79)	102	*

*Not meaningful.

Interest Expense

Interest expense increased \$192 million, or 135.2%, for the three months ended June 30, 2018 compared with the same period in 2017 primarily due to the consolidation of CEOC LLC's results following the Effective Date. CEOC LLC contributed \$215 million to the increase in interest expense as a result of (1) \$197 million recognized as interest expense related to CEOC LLC's lease agreements with VICI that are accounted for as failed sale-leaseback financing obligations, (2) \$16 million in interest expense recognized for the CEOC LLC Term Loan, and (3) \$2 million recognized as interest expense related to the Golf Course Use Agreements (as defined and further described in Note 7). The increase was partially offset by an \$8 million decrease in interest expense related to the Horseshoe Baltimore debt resulting from the deconsolidation of Horseshoe Baltimore in August 2017. In addition to the effect of CEOC LLC and Horseshoe Baltimore, interest expense decreased by \$15 million primarily due to the following:

A \$49 million decrease in interest expense resulting from lower interest rates due to the refinancing of debt as well as repayment of loans in 2017.

This decrease was partially offset by \$20 million recognized as interest expense related to the Harrah's Las Vegas lease agreement with VICI, which is accounted for as failed sale-leaseback financing obligation, and \$14 million in interest expense recognized for the CEC Convertible Notes (as defined and further described in Note 6), which were not outstanding in the second quarter of 2017.

Interest expense increased \$375 million, or 129.8%, for the six months ended June 30, 2018 compared with the same period in 2017 primarily due to the consolidation of CEOC LLC's results following the Effective Date. CEOC LLC contributed \$430 million to the increase in interest expense as a result of (1) \$393 million recognized as interest expense related to CEOC LLC's lease agreements with VICI that are accounted for as failed sale-leaseback financing obligations, (2) \$32 million in interest expense

recognized for the CEOC LLC Term Loan, and (3) \$5 million recognized as interest expense related to the Golf Course Use Agreements. The increase was partially offset by a \$15 million decrease in interest expense related to the Horseshoe Baltimore debt resulting from the deconsolidation of Horseshoe Baltimore in August 2017. In addition to the effect of CEOC LLC and Horseshoe Baltimore, interest expense decreased by \$40 million primarily due to the following:

- A \$107 million decrease in interest expense resulting from lower interest rates due to the refinancing of debt as well as repayment of loans in 2017.

- This decrease was partially offset by \$39 million recognized as interest expense related to the Harrah's Las Vegas lease agreement with VICI, which is accounted for as failed sale-leaseback financing obligation, and \$28 million in interest expense recognized for the CEC Convertible Notes, which were not outstanding in the six months ended June 30, 2017.

Restructuring and Support Expenses and Other

As described in our 2017 Annual Report, we recognized certain obligations that that were ultimately settled upon CEOC's emergence from bankruptcy on the Effective Date. As a result, during the three and six months ended June 30, 2017, we incurred expenses associated with the CEOC restructuring totaling approximately \$1.4 billion and \$1.9 billion, respectively. A portion of the obligations we recognized during the three and six months ended June 30, 2017 reflected our estimates of the fair value of the consideration CEC agreed to provide in exchange for the resolution of litigation claims and potential claims against CEC and its affiliates.

For the three and six months ended June 30, 2018, other income primarily relates to a benefit of \$25 million and \$185 million, respectively, due to a change in fair value of the derivative liability related to the conversion option of the CEC Convertible Notes and a benefit of \$1 million and \$9 million, respectively, due to a change in the fair value of the disputed claims liability related to the CEC Convertible Notes and CEC common stock estimated to be used to settle those claims. For both the three and six months ended June 30, 2018, we also recorded a gain of \$10 million for claims that were expunged (see Note 6 for further details) and we recorded dividend and interest income of \$8 million and \$15 million, respectively.

Income Tax Benefit/(Provision)

For the three months ended June 30, 2018 and 2017, the income tax benefit/(provision) was a benefit of \$36 million and a provision of \$32 million, respectively. For the six months ended June 30, 2018 and 2017, the income tax benefit/(provision) was a benefit of \$23 million and a provision of \$79 million, respectively. See Note 13 for a detailed discussion of income taxes and the effective tax rates.

Reconciliation of Non-GAAP Financial Measures

Adjusted earnings before interest, taxes, depreciation and amortization ("EBITDA") is presented as a measure of the Company's performance. Adjusted EBITDA is defined as revenues less operating expenses and is comprised of net income/(loss) before (i) interest expense, net of interest capitalized and interest income, (ii) income tax (benefit)/provision, (iii) depreciation and amortization, (iv) corporate expenses, and (v) certain items that we do not consider indicative of its ongoing operating performance at an operating property level.

In evaluating Adjusted EBITDA you should be aware that, in the future, we may incur expenses that are the same or similar to some of the adjustments in this presentation. The presentation of Adjusted EBITDA should not be construed as an inference that future results will be unaffected by unusual or unexpected items.

Adjusted EBITDA is a non-GAAP financial measure commonly used in our industry and should not be construed as an alternative to net income/(loss) as an indicator of operating performance or as an alternative to cash flow provided by operating activities as a measure of liquidity (as determined in accordance with generally accepted accounting principles, "GAAP"). Adjusted EBITDA may not be comparable to similarly titled measures reported by other companies within the industry. Adjusted EBITDA is included because management uses Adjusted EBITDA to measure performance and allocate resources, and believes that Adjusted EBITDA provides investors with additional information consistent with that used by management.

Reconciliation of Adjusted EBITDA

(In millions)	Three Months		Six Months	
	Ended June 30,		Ended June 30,	
	2018	2017	2018	2017
Net income/(loss) attributable to Caesars	\$29	\$(1,432)	\$(5)	\$(1,939)
Net loss attributable to noncontrolling interests	—	—	—	(1)
Income tax (benefit)/provision	(36)	32	(23)	79
Restructuring and support expenses and other ⁽¹⁾	(45)	1,407	(229)	1,871
Interest expense	334	142	664	289
Depreciation and amortization	268	96	548	198
Other operating costs ⁽²⁾	33	18	99	17
Stock-based compensation expense	20	9	38	18
Other items ⁽³⁾	20	18	49	33
Adjusted EBITDA	\$623	\$290	\$1,141	\$565

2018 amount primarily represents a change in fair value of our derivative liability related to the conversion option of the CEC Convertible Notes; 2017 amount primarily represents CEC's costs in connection with the restructuring of CEOC.

(2) Amounts primarily represent costs incurred in connection with costs associated with the development activities and reorganization activities, and/or recoveries associated with such items.

(3) Other items includes other add-backs and deductions to arrive at Adjusted EBITDA but not separately identified such as litigation awards and settlements, costs associated with CEOC's restructuring and related litigation, severance and relocation costs, sign-on and retention bonuses, permit remediation costs, and business optimization expenses.

Segment Adjusted EBITDA ⁽¹⁾

(Dollars in millions)	Three Months		Fav/(Unfav)		Six Months		Fav/(Unfav)	
	Ended June 30,				Ended June 30,			
	2018	2017	\$	%	2018	2017	\$	%
Las Vegas	\$383	\$242	\$141	58.3 %	\$704	\$481	\$223	46.4 %
Other U.S.	258	71	187	*	474	123	351	*
All Other	(18)	(23)	5	21.7 %	(37)	(39)	2	5.1 %
Adjusted EBITDA	\$623	\$290	\$333	114.8 %	\$1,141	\$565	\$576	101.9 %

*Not meaningful.

(1) See reconciliation of Net income/(loss) attributable to Caesars to Adjusted EBITDA by segment in Note 15.

Liquidity and Capital Resources

Liquidity Discussion and Analysis

CEC has no requirement to fund the operations of CRC, CEOC LLC, or their subsidiaries; however, the payment of all monetary obligations under CEOC LLC's leases with VICI is guaranteed by CEC. CEC cash outflows are primarily used for corporate development opportunities, other corporate-level activity, litigation, and restructuring expenses associated with CEOC's bankruptcy including residual claims upon emergence. In addition, because CEC has no operations of its own and due to the restrictions under its subsidiaries' lending arrangements, CEC has limited ability to raise additional capital.

Cash and cash equivalents as of June 30, 2018, as shown in the table below, includes amounts held by CRC and CEOC LLC, which are not readily available to CEC and includes \$152 million related to its insurance captives.

Summary of Cash and Revolver Capacity

Edgar Filing: CAESARS ENTERTAINMENT Corp - Form 10-Q

June 30, 2018

(In millions)	CRC	CEOC LLC	Other	Caesars
Cash and cash equivalents	\$1,296	\$317	\$1,074	\$2,687
Revolver capacity	1,000	200	—	1,200
Revolver capacity drawn or committed to letters of credit	(27)	(50)	—	(77)
Total	\$2,269	\$467	\$1,074	\$3,810

43

During the six months ended June 30, 2018, our operating activities yielded consolidated operating cash inflows of \$404 million, which is an increase of \$201 million, or 99.0%, from the six months ended June 30, 2017 primarily due to operating cash inflows from CEOC LLC in 2018. We believe that our cash flows from operations are sufficient to cover planned capital expenditures for ongoing property renovations and our total estimated financing activities during the next 12 months. However, if needed, our existing cash and cash equivalents and availability under our revolving credit facilities are available to further support operations during the next 12 months and the foreseeable future. In addition, restrictions under our lending arrangements generally prevent the distribution of cash from our subsidiaries to CEC, except for certain restricted payments.

During the six months ended June 30, 2018, we paid \$581 million in interest, which includes \$218 million of interest associated with our debt and \$363 million of interest related to our financing obligations and the Golf Course Use Agreement. Our capital expenditures were \$215 million during the six months ended June 30, 2018 in support of our ongoing property renovations, see Capital Spending and Development section below.

On July 16, 2018, we completed our acquisition of Centaur Holdings, LLC (“Centaur”) for \$1.7 billion, including \$1.6 billion at closing and \$75 million in deferred consideration. The funding for this acquisition was primarily from \$1.1 billion in cash proceeds received from the sale of the real estate assets of Harrah’s Las Vegas to VICI in December 2017, \$500 million in cash proceeds received from the sale of the Octavius Tower to VICI in July 2018, and the use of \$200 million of our revolving credit facility. See Note 16 for additional information.

On May 2, 2018, the Company announced that our Board of Directors authorized a Share Repurchase Program to repurchase up to \$500 million of our common stock. Repurchases may be made at the Company’s discretion from time to time on the open market or in privately negotiated transactions. The Repurchase Program has no time limit, does not obligate the Company to make any repurchases, and may be suspended for periods or discontinued at any time. Any shares acquired are available for general corporate purposes. During the three and six months ended June 30, 2018, we repurchased approximately 2.7 million shares for approximately \$31 million under the program recorded in Treasury stock. Through July 31, 2018, we repurchased approximately 5.2 million shares for approximately \$60 million under the program.

Our ability to fund operations, pay debt and financing obligations, and fund planned capital expenditures depends, in part, upon economic and other factors that are beyond our control, and disruptions in capital markets and restrictive covenants related to our existing debt could impact our ability to fund liquidity needs, pay indebtedness and financing obligations, and secure additional funds through financing activities.

The foregoing liquidity discussions are forward-looking statements based on assumptions as of the date of this filing that may or may not prove to be correct. Actual results may differ materially from our present expectations. Factors that may cause actual results to differ materially from present expectations include, without limitation, the positive or negative changes in the operational and other matters assumed in preparing our forecasts.

Debt and Lease-Related Obligations

As noted above, we are a highly-leveraged company and had \$9.0 billion in face value of debt outstanding as of June 30, 2018. Additionally, as a result of the reorganization pursuant to the Plan, VICI owns certain real property assets and related fixtures and leases those assets back to us. We account for our leases with VICI as failed sale-leaseback financing obligations. As of June 30, 2018, the present value of our financing obligations recognized on our Balance Sheet was \$9.4 billion. As a result, a significant portion of our liquidity needs are for debt service, including significant interest payments, and these financing obligations. As detailed in the table below, our estimated debt service (including principal and interest) is \$261 million for the remainder of 2018 and \$11.9 billion thereafter to maturity and our estimated financing obligations are \$303 million for the remainder of 2018 and \$39.3 billion thereafter to maturity.

Financing Activities as of June 30, 2018

(In millions)	Remaining Years Ended December 31,						
	2018	2019	2020	2021	2022	Thereafter	Total
Annual maturities of long-term debt	\$ 31	\$64	\$64	\$64	\$64	\$ 8,718	\$9,005
Estimated interest payments	230	470	480	480	480	1,010	3,150
Total debt service payments ⁽¹⁾	261	534	544	544	544	9,728	12,155
Financing obligations - principal	4	11	13	15	17	7,839	7,899
Financing obligations - interest	299	719	721	724	728	28,491	31,682
Total financing obligation payments ⁽²⁾	303	730	734	739	745	36,330	39,581
Total financing activities	\$ 564	\$1,264	\$1,278	\$1,283	\$1,289	\$ 46,058	\$51,736

Debt principal payments are estimated amounts based on maturity dates and potential borrowings under our revolving credit facility. Interest payments are estimated based on the forward-looking London Interbank Offered Rate curve and include the estimated impact of the ten interest rate swap agreements (see Note 6). Actual payments may differ from these estimates.

Financing obligation principal and interest payments are estimated amounts based on the future minimum lease payments and certain estimates based on contingent rental payments (as described below). Actual payments may differ from the estimates.

For our leases with VICI, we assume the renewals are probable and include renewal commitments in the estimated financing obligations in the table above. In addition, the future lease payment amounts included in the table above represent the contractual lease payments adjusted for estimated escalations, as determined by the underlying lease agreements. The estimates are based on the terms and conditions known at the inception of the leases. However, a portion of the actual payments will be determined in the period in which they are due, and therefore, actual lease payments may differ from our estimates.

As described in Note 2 to our financial statements, we are party to a joint venture referred to as the Korea JV that we consolidate into our financial statements. The purpose of the Korea JV is to develop, acquire, own and operate a resort casino in Incheon, South Korea. To finance construction of the project, we intend to incur debt in the amount of \$550 million to \$650 million to supplement the equity capital being contributed by us and our joint venture partner. This debt will, when incurred, be included on our Balance Sheets, but will have no associated net income impact until the project is completed.

We are continually evaluating opportunities to improve our capital structure and will seek to refinance our financial obligations or otherwise engage in transactions impacting our capital structure when market and other conditions are attractive to us. These transactions may involve refinancing or new senior credit facilities, tender or exchange offers, issuance of new bonds and/or sale-leasebacks.

Capital Spending and Development

We incur capital expenditures in the normal course of business, and we perform ongoing refurbishment and maintenance at our existing casino entertainment facilities to maintain our quality standards. We also continue to pursue development and acquisition opportunities for additional casino entertainment and other hospitality facilities, and online businesses that meet our strategic and return on investment criteria. Cash used for capital expenditures in the normal course of business is typically made available from cash flows generated by our operating activities and established debt programs, while cash used for development projects is typically funded from established debt programs, specific project financing, and additional debt offerings.

Summary of Consolidated Capital Expenditures

(In millions)	Six Months		
	Ended June		Increase/ (Decrease)
	2018	2017	
Development	\$35	\$1	\$ 34
Renovation/refurbishment	128	120	8
Other	52	43	9

Edgar Filing: CAESARS ENTERTAINMENT Corp - Form 10-Q

Total capital expenditures \$215 \$164 \$ 51

Included in capital expenditures:

Capitalized payroll costs \$5 \$3

Capitalized interest 3 2

45

For the six months ended June 30, 2018, capital expenditures were primarily related to hotel renovation projects at Flamingo Las Vegas, Bally's Las Vegas, Harrah's Laughlin, and Harrah's Atlantic City, construction of the Fly LINQ Zipline, and the development of a casino resort project in Incheon, South Korea and a new convention center in Las Vegas (the "Eastside Convention Center").

Our projected capital expenditures for 2018 range from \$775 million to \$925 million. We expect to fund these capital expenditures from cash flows generated by our operating activities and established debt programs. Our projected capital expenditures for 2018 include estimates for:

- Hotel remodeling projects at Bally's Las Vegas, Flamingo Las Vegas, Paris Las Vegas, Harrah's Atlantic City, and Horseshoe South Indiana;

- Development of the Eastside Convention Center;

- Development of a casino resort project in Incheon, South Korea through a joint venture (see Note 2);

- Integration and maintenance costs associated with the Centaur acquisition post-closing; and

- Information technology, marketing, analytics, accounting, payroll, and other projects that benefit the operating structures.

Our planned development projects, if they proceed, will require, individually and in the aggregate, significant capital commitments and, if completed, may result in significant additional revenues. The commitment of capital, the timing of completion, and the commencement of operations of development projects are contingent upon, among other things, negotiation of final agreements and receipt of approvals from the appropriate political and regulatory bodies.

We must also comply with covenants and restrictions set forth in our debt agreements.

There are various risks and uncertainties and the expected capital expenditures set forth above may change for various reasons, including our financial performance and market conditions.

Related Party Transactions

For a description of the nature and extent of related party transactions, see Note 14.

Contractual Obligations and Commitments

Material changes to our aggregate indebtedness, if any, are described in Note 8.

Except as described in Note 7, as of June 30, 2018, there have been no other material changes outside of the ordinary course of business to our other known contractual obligations, which are set forth in the table included in Item 7 in our 2017 Annual Report.

CAUTIONARY STATEMENTS REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q contains or may contain “forward-looking statements” intended to qualify for the safe harbor from liability established by the Private Securities Litigation Reform Act of 1995. These statements can be identified by the fact that they do not relate strictly to historical or current facts. We have based these forward-looking statements on our current expectations about future events. Further, statements that include words such as “may,” “will,” “project,” “expect,” “believe,” “anticipate,” “intend,” “could,” “would,” “estimate,” “continue,” “present,” or “pursue,” or the use of these words or other words or expressions of similar meaning may identify forward-looking statements. These forward-looking statements are found at various places throughout this report. These forward-looking statements, including, without limitation, those relating to future actions, new projects, strategies, future performance, the outcome of contingencies such as legal proceedings, and future financial results, wherever they occur in this report, are necessarily estimates reflecting the best judgment of our management and involve a number of risks and uncertainties that could cause actual results to differ materially from those suggested by the forward-looking statements. These forward-looking statements should, therefore, be considered in light of various important factors set forth above and from time to time in our filings with the Securities and Exchange Commission.

Important factors that could cause actual results to differ materially from estimates or projections contained in the forward-looking statements include without limitation:

- our ability to respond to changes in the industry, particularly digital transformation, and to take advantage of the opportunity for legalized sports betting in multiple jurisdictions in the United States (which may require third-party arrangements and/or regulatory approval);
- development of the Eastside Convention Center and certain of our other announced projects are subject to risks associated with new construction projects, including those described below;
- we may not be able to realize the anticipated benefits of our acquisition of Centaur;
- completion of the sale of Harrah’s Philadelphia Casino and Racetrack to VICI is subject to customary closing conditions, including certain regulatory approvals and third party approvals, which may not be satisfied;
- the impact of our new operating structure following CEOC’s emergence from bankruptcy;
- the effects of local and national economic, credit, and capital market conditions on the economy, in general, and on the gaming industry, in particular;
- the effect of reductions in consumer discretionary spending due to economic downturns or other factors and changes in consumer demands;
- the ability to realize improvements in our business and results of operations through our property renovation investments, technology deployments, business process improvement initiatives, and other continuous improvement initiatives;
- the ability to take advantage of opportunities to grow our revenue;
- the ability to use net operating losses to offset future taxable income as anticipated;
- the ability to realize all of the anticipated benefits of current or potential future acquisitions;
- the ability to effectively compete against our competitors;
- the financial results of our consolidated businesses;
- the impact of our substantial indebtedness, including its impact on our ability to raise additional capital in the future and react to changes in the economy, and lease obligations and the restrictions in our debt and lease agreements;
- the ability to access available and reasonable financing or additional capital on a timely basis and on acceptable terms or at all, including our ability to refinance our indebtedness on acceptable terms;
- the ability of our customer tracking, customer loyalty, and yield management programs to continue to increase customer loyalty and same-store or hotel sales;

changes in the extensive governmental regulations to which we are subject and (1) changes in laws, including increased tax rates, smoking bans, regulations, or accounting standards; (2) third-party relations; and (3) approvals, decisions, disciplines and fines of courts, regulators, and governmental bodies;

compliance with the extensive laws and regulations to which we are subject, including applicable gaming laws, the Foreign Corrupt Practices Act and other anti-corruption laws, and the Bank Secrecy Act and other anti-money laundering laws;

our ability to recoup costs of capital investments through higher revenues;

growth in consumer demand for non-gaming offerings;

abnormal gaming holds (“gaming hold” is the amount of money that is retained by the casino from wagers by customers);

the effects of competition, including locations of competitors, growth of online gaming, competition for new licenses, and operating and market competition;

- our ability to protect our intellectual property rights and damages caused to our brands due to the unauthorized use of our brand names by third parties in ways outside of our control;

the ability to timely and cost-effectively integrate companies that we acquire into our operations;

the ability to execute on our brand licensing and management strategy is subject to third party agreements and other risks associated with new projects;

not being able to realize all of our anticipated cost savings;

the potential difficulties in employee retention, recruitment, and motivation;

- our ability to retain our performers or other entertainment offerings on acceptable terms or at all;

the risk of fraud, theft, and cheating;

- seasonal fluctuations resulting in volatility and an adverse effect on our operating results;

any impairments to goodwill, indefinite-lived intangible assets, or long-lived assets that we may incur;

construction factors, including delays, increased costs of labor and materials, availability of labor and materials, zoning issues, environmental restrictions, soil and water conditions, weather and other hazards, site access matters, and building permit issues;

the impact of adverse legal proceedings and judicial and governmental body actions, including gaming legislative action, referenda, regulatory disciplinary actions, and fines and taxation;

acts of war or terrorist incidents (including the impact of the recent mass shooting in Las Vegas on tourism), severe weather conditions, uprisings, or natural disasters, including losses therefrom, losses in revenues and damage to property, and the impact of severe weather conditions on our ability to attract customers to certain of our facilities;

fluctuations in energy prices;

work stoppages and other labor problems;

our ability to collect on credit extended to our customers;

the effects of environmental and structural building conditions relating to our properties and our exposure to environmental liability, including as a result of unknown environmental contamination;

a disruption, failure, or breach of our network, information systems, or other technology, or those of our vendors, on which we are dependent;

- risks and costs associated with protecting the integrity and security of internal, employee, and customer data;
- access to insurance for our assets on reasonable terms;
- the impact, if any, of unfunded pension benefits under multi-employer pension plans; and
- the other factors set forth under “Risk Factors” in our 2017 Annual Report.

You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this report. We undertake no obligation to publicly update or release any revisions to these forward-looking statements to reflect events or circumstances after the date of this report or to reflect the occurrence of unanticipated events, except as required by law.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

During the six months ended June 30, 2018, we entered into six interest rate swap agreements to fix the interest rate on \$2.0 billion of variable rate debt. Of our \$9.0 billion face value of debt, as of June 30, 2018, we have entered into ten interest rate swap agreements to fix the interest rate on \$3.0 billion of variable rate debt, and \$3.2 billion of debt remains subject to variable interest rates for the term of the agreement. While we may enter into agreements limiting our exposure to higher interest rates, any such agreements may not offer complete protection from this risk. We do not purchase or hold any derivative financial instruments for trading purposes. See Note 6 for additional information. There have been no other material changes to our market risk in 2018. For information on our exposure to market risk, refer to Part II, Item 7A, "Quantitative and Qualitative Disclosures About Market Risk," contained in our 2017 Annual Report.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

We maintain disclosure controls and procedures designed to provide reasonable assurance that information required to be disclosed in reports filed under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), is recorded, processed, summarized and reported within the specified time periods and accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure.

Our management, with the participation of our principal executive officer and principal financial officer, evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) or 15d-15(e) promulgated under the Exchange Act) at June 30, 2018. Based on this evaluation required by paragraph (b) of Rules 13a-15 or 15d-15, our CEO and CFO concluded that our disclosure controls and procedures were effective as of June 30, 2018.

Changes in Internal Controls

We have commenced several transformation initiatives to automate and simplify our business processes. These are long-term initiatives that we believe will enhance our internal control over financial reporting due to increased automation and integration of related processes. We will continue to monitor and evaluate our internal control over financial reporting throughout the transformation.

There have not been any other changes in our internal control over financial reporting during the three months ended June 30, 2018, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II—OTHER INFORMATION

Item 1. Legal Proceedings

From time to time, we are a defendant in various lawsuits or other legal proceedings relating to matters incidental to our business. Some of these matters involve commercial or contractual disputes, intellectual property claims, legal compliance, personal injury claims, and employment claims. As with all legal proceedings, no assurance can be provided as to the outcome of these matters and in general, legal proceedings can be expensive and time consuming. We may not be successful in the defense or prosecution of these lawsuits, which could result in settlements or damages that could significantly impact our business, financial condition, and results of operations. See Note 7.

Item 1A. Risk Factors

For risk factors that could cause actual results to differ materially from those anticipated, please refer to our 2017 Annual Report.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Share Repurchase Program

On May 2, 2018, the Company announced that our Board of Directors authorized a Share Repurchase Program (the “Repurchase Program”) to repurchase up to \$500 million of our common stock. Repurchases may be made at the Company’s discretion from time to time on the open market or in privately negotiated transactions. The Repurchase Program has no time limit, does not obligate the Company to make any repurchases, and may be suspended for periods or discontinued at any time. Any shares acquired are available for general corporate purposes. During the three and six months ended June 30, 2018, we repurchased approximately 2.7 million shares for approximately \$31 million under the program recorded in Treasury stock.

The following table presents information relating to the shares of our common stock repurchased during the three months ended June 30, 2018:

Month	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Program	Maximum Dollar Value that May Still Be Purchased Under the Program (in millions)
May 1 to May 31, 2018	653,808	\$ 12.55	653,808	\$ 492
June 1 to June 30, 2018	2,003,563	11.57	2,003,563	469
	2,657,371		2,657,371	

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None.

Edgar Filing: CAESARS ENTERTAINMENT Corp - Form 10-Q

Item 6. Exhibits

Exhibit Number	Exhibit Description	Filed Herewith	Incorporated by Reference			
			Form	Period Ending	Exhibit	Filing Date
2.1	<u>Purchase and Sale Agreement, dated July 11, 2018, by and between Caesars Octavius, LLC and Octavius Propco LLC.</u>	—	8-K	—	2.1	7/12/2018
2.2	<u>Purchase and Sale Agreement, dated July 11, 2018, by and between Chester Downs and Marina, LLC and Philadelphia Propco LLC.</u>	—	8-K	—	2.2	7/12/2018
10.1	<u>Amendment No. 1, dated April 16, 2018, among CEOC, LLC, the lenders named therein and Credit Suisse AG, Cayman Islands Branch, as administrative agent and as collateral agent.</u>	—	8-K	—	10.1	4/16/2018
10.2	<u>Amendment to Unit Purchase Agreement, dated May 8, 2018, among Caesars Entertainment Corporation and Clairvest GP Manageco, Inc.</u>	X				
**10.3	<u>Second Amendment to Unit Purchase Agreement, dated July 15, 2018, among Caesars Entertainment Corporation, Clairvest GP Manageco, Inc., Centaur Holdings, LLC, and each of the Persons listed on Schedule 1 of the Unit Purchase Agreement, dated November 16, 2017.</u>	X				
10.4	<u>Assignment Agreement, dated July 15, 2018, among Caesars Entertainment Corporation, Caesars Resort Collection, LLC, Clairvest GP Manageco, Inc. and Centaur Holdings, LLC.</u>	X				
31.1	<u>Certification of Principal Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</u>	X				
31.2	<u>Certification of Principal Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</u>	X				
*32.1	<u>Certification of Principal Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</u>	X				
*32.2	<u>Certification of Principal Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</u>	X				
101.INS	XBRL Instance Document	X				
101.SCH	XBRL Taxonomy Extension Schema Document	X				
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document	X				

101.DEF	XBRL Taxonomy Extension Definition Linkbase Document	X
101.LAB	XBRL Taxonomy Extension Label Linkbase Document	X
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document	X

* Furnished herewith.

** Schedules and exhibits have been omitted pursuant to Item 601(b)(2) of Regulation S-K. The Registrant agrees to furnish supplementally to the SEC a copy of any omitted schedule or exhibit upon request.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CAESARS ENTERTAINMENT CORPORATION

August 1, 2018 By: /S/ KEITH A. CAUSEY

Keith A. Causey

Senior Vice President and Chief Accounting Officer