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EASTMAN KODAK CO  
Form 8-K  
November 17, 2004

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): November 12, 2004

Eastman Kodak Company  
(Exact name of registrant as specified in its charter)

New Jersey	1-87	16-0417150
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(State or Other Jurisdiction of Incorporation)	(Commission File Number)	(IRS Employer Identification No.)

343 State Street,  
Rochester, New York 14650  
(Address of Principal Executive Office) (Zip Code)

Registrant's telephone number, including area code (585) 724-4000  
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Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Securities Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

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ITEM 2.05 Costs Associated with Exit or Disposal Activities

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On November 12, 2004, Eastman Kodak Company committed to a plan to close five overnight photofinishing labs and the associated photofinishing head office and call center located in the United Kingdom. These actions, which are expected to be completed by October 2005, reflect the Company's plan to deal effectively with the continued worldwide volume decline in traditional products driven by the increasing popularity of digital products worldwide.

In conjunction with the lab closures, the Company will pay approximately \$10 million in severance costs to employees and will incur other exit and disposal costs amounting to approximately \$6 million. In addition, the Company will record a charge in cost of goods sold of approximately \$4 million in 2004 for inventory and intangible asset write-downs and \$23 million for accelerated depreciation on the related long-lived assets during the remainder of 2004 and 2005. The severance and other exit and disposal costs require the outlay of cash, while the accelerated depreciation and inventory write-downs represent a non-cash charge.

These lab closures are part of the Company's restructuring program that was announced on January 22, 2004. The Company expects that it will continue to consolidate its worldwide overnight photofinishing operations in order to eliminate excess capacity.

A copy of the November 17, 2004 press release related to the lab closures is attached hereto as Exhibit (99.1).

### ITEM 9.01 Financial Statements and Exhibits

#### (c) Exhibits

- (99.1) Eastman Kodak Company press release dated November 17, 2004 regarding photofinishing lab closures in the United Kingdom.

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### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

EASTMAN KODAK COMPANY

By: /s/ Richard G. Brown, Jr.

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Richard G. Brown, Jr.  
Controller

Date: November 17, 2004

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INDEX TO EXHIBITS

Exhibit No.

- (99.1) Eastman Kodak Company press release dated November 17, 2004 regarding photofinishing lab closures in the United Kingdom.