

SILICON STORAGE TECHNOLOGY INC

Form 10-K

March 20, 2009

[Table of Contents](#)

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-K**

(MARK ONE)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the fiscal year ended December 31, 2008

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
FOR THE TRANSITION PERIOD FROM            TO

Commission file number 0-26944

**Silicon Storage Technology, Inc.**

(Exact name of Registrant as Specified in its Charter)



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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The aggregate market value of the voting stock held by non-affiliates of the registrant as of June 30, 2008 was \$225,740,147 based on the closing price of the registrant's common stock as reported on the NASDAQ Global Market. Shares of the registrant's common stock held by each officer and director and affiliated entities who own 5% or more of the outstanding common stock of the registrant have been excluded in that such persons and entities may be deemed to be affiliates. This determination of affiliate status is not necessarily a conclusive determination for other purposes. This calculation does not exclude shares held by persons or entities whose ownership exceeds 5% of the registrant's common stock that have represented to the registrant that they are registered investment advisers or investment companies registered under Section 8 of the Investment Company Act of 1940.

Number of shares outstanding of SST's Common Stock, no par value, as of the latest practicable date February 28, 2009: 95,690,561

### **Documents Incorporated by Reference**

The registrant has incorporated by reference portions of its definitive Proxy Statement for its 2009 Annual Meeting of Shareholders to be filed with the Securities and Exchange Commission by April 30, 2009.



























the gain or loss of significant customers;

market acceptance of products utilizing our SuperFlash® technology;

changes in the channels through which our products are distributed and the timeliness of receipt of distributor resale information;



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sudden drops in consumer demand, such as we experienced in the fourth quarter of 2008, may cause customers to cancel backlog, push out shipment schedules, or reduce new orders, possibly due to a slowing economy or inventory corrections among our customers;

significant declines in selling prices that occur because of competitive price pressure during an over-supply market environment;





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We make investments in companies around the world to further our strategic objectives and support our key business initiatives. Such investments include investments in equity securities of public companies and investments in non-marketable equity and debt securities of private companies, which range from early-stage companies that are often still defining their strategic direction to more mature companies whose products or technologies may directly support our products or initiatives. The success of these companies is dependent on product development, market acceptance, operational efficiency and other key business success factors. The private companies in which we invest may fail because they may not be able to secure additional funding, obtain favorable investment terms for future financings, or take advantage of liquidity events such as initial public







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These risks may lead to increased costs, delayed product delivery or loss of competitive advantage, which would harm our profitability and customer relationships.



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rapid product obsolescence.

To develop new products for our target markets, we must develop, gain access to and use leading technologies in a cost-effective and timely manner and continue to expand our technical and design expertise. In addition, we must have our products designed into our customers' future products and maintain close working













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Technology, Inc. Derivative Litigation, Case No. C06-04310 JF (or the Federal Derivative Litigation )and plaintiffs filed a consolidated amended shareholder derivative complaint on October 30, 2006.



**Table of Contents**

cash flows or without requiring payments in the future which may adversely impact net income. No estimate can be made of the possible loss or possible range of loss associated with the resolution of these contingencies. As a result, no losses associated with these or other litigation have been accrued in our financial statements as of December 31, 2008.

**Item 4. Submission of Matters to a Vote of Security Holders**

No matters were submitted during the fourth quarter of 2008 to a vote of security holders.







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**Consolidated Balance Sheet Data:**

Total assets	\$ 501,440	\$ 478,212	\$ 465,978	\$ 403,465	\$ 288,483
Long-term obligations	\$ 1,307	\$ 2,627	\$ 2,030	\$ 7,548	\$ 8,082
Shareholders' equity	\$ 368,315	\$ 375,944	\$ 365,715	\$ 322,553	\$ 243,214

- (1) Results of operations include the effects of the acquisitions of Emosyn LLC and G-Plus, Inc. in 2004 and the acquisition of Actrans Systems Inc. in 2005.



















































































**Table of Contents**

Exhibit Number	Exhibit Description	Form	Incorporated By Reference			Filed Herewith
			File No.	Exhibit	Filing Date	
23.2	Consent of PricewaterhouseCoopers, Independent Registered Public Accounting Firm.					X
23.3	Consent of Ernst & Young, Independent Registered Public Accounting Firm.					X
24.1	Power of Attorney is contained on the signature page.					X
31.1	Certification of President and Chief Executive Officer as required by Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended.					X
31.2	Certification of Chief Financial Officer and Senior Vice President of Finance as required by Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended.					X
32.1*	Certification of President and Chief Executive Officer, as required by Rule 13a-14(b) and Section 1350 of Chapter 63 of Title 18 of the United States Code (18 U.S.C. 1350).					X
32.2*	Certification of Chief Financial Officer and Senior Vice President of Finance, as required by Rule 13a-14(b) and Section 1350 of Chapter 63 of Title 18 of the United States Code (18 U.S.C. 1350).					X
99.1	Audited Financial Statements of Advanced Chip Engineering Technology Inc.					X

\* The certifications attached as Exhibit 32.1 and Exhibit 32.2 accompany the Annual Report on Form 10-K, are not deemed filed with the Securities and Exchange Commission and are not to be incorporated by reference into any filing of the Company under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended (whether made before or after the date of the Form 10-K), irrespective of any general incorporation language contained in such filing.

+ Management contract, compensatory plan or arrangement.



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/s/ BRYANT R. RILEY

Director

March 20, 2009

**Bryant R. Riley**

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**Table of Contents**

**Report of Independent Registered Public Accounting Firm**

To the Board of Directors and Shareholders of Silicon Storage Technology, Inc.:

In our opinion, the consolidated balance sheets and the related consolidated statements of operations, shareholders' equity and comprehensive loss and cash flows present fairly, in all material respects, the financial position of Silicon Storage Technology, Inc. and its subsidiaries at December 31, 2008 and 2007, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2008 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule listed in the index appearing under Item 15(a)(2) presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2008, based on criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these financial statements and the financial statement schedule, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting included in Management's Report on Internal Control Over Financial Reporting appearing under Item 9A. Our responsibility is to express opinions on these financial statements, on the financial statement schedule and on the Company's internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

As discussed in Note 14 to the consolidated financial statements, the Company changed the manner in which it accounts for uncertain tax positions in 2007.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ PricewaterhouseCoopers LLP

San Jose, California

March 20, 2009



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Authorized: 250,000 shares Issued and outstanding: 104,198 shares at December 31, 2007 and 95,498 shares at December 31, 2008	434,905	412,312
Accumulated other comprehensive income	31,239	14,308
Accumulated deficit	(143,591)	(183,406)
Total shareholders' equity	322,553	243,214
Total liabilities and shareholders' equity	\$ 403,465	\$ 288,483

The accompanying notes are an integral part of these consolidated financial statements.



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Effect of changes in foreign currency exchange rates on cash		217	153
Net increase (decrease) in cash and cash equivalents	23,591	17,184	(67,277)
Cash and cash equivalents at beginning of period	77,382	100,973	118,157
Cash and cash equivalents at end of period	\$ 100,973	\$ 118,157	\$ 50,880
Supplemental disclosure of cash flow information:			
Cash received for interest	\$ 1,185	\$ 5,924	\$ 3,453
Cash paid for interest	\$ 70	\$ 161	\$ 140
Net cash paid for (received from) income taxes	\$ 2,343	\$ 365	\$ (8,281)
Fixed assets acquired under capital leases	\$	\$ 684	\$ 140

The accompanying notes are an integral part of these consolidated financial statements.





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It should be noted that we may be greatly impacted by the political, economic and military conditions in Taiwan and/or China. Both are continuously engaged in political disputes. Such disputes may continue and even



**Table of Contents**

principally, cash, cash equivalents, investments and trade accounts receivable. We perform credit evaluations of new customers and require those without positive, established credit histories to pay in advance, upon delivery or through letters of credit. Otherwise, for customers which we do not require collateral we maintain an allowance for potential credit losses.

We have acquired interests in Japanese and Taiwanese companies and a Cayman Islands company operating in China. See Note 16 Equity Investments and Related Party Reporting . Some of the Taiwanese investments are held in public companies whose stock is traded on the Taiwan Stock Exchange. Under Taiwan security regulations, a certain number of shares must be held in central custody if we have an employee serving on the Board of Directors of a Taiwan company. Shares to be held in central custody for greater than a one year period are carried at cost and recorded as equity investments. Shares that are unrestricted and available for sale within one year from the balance sheet date are carried at quoted market price and included in long-term available-for-sale equity investments , with unrealized gains and losses reported as a separate component of shareholders' equity.

We review our investments quarterly for indicators of impairment. Investments identified as having an indicator of impairment are subject to further analysis to determine if the investment is other than temporarily impaired, in which case the investment is written down to its estimated fair market value and a new cost basis is established. If an investee obtains additional funding at a valuation lower than our carrying amount or requires a new round of equity funding to stay in operation and the new funding does not appear imminent, we presume that the investment is other than temporarily impaired, unless specific facts and circumstances indicate otherwise.

Cash dividends and other distributions of earnings from the investees, if any, are included in other income at the date of record.

***Accounts Receivable***

The allowance for doubtful accounts is based on an assessment of the collectibility of customer accounts receivable. We review the allowance by considering factors such as historical collection experience, credit quality, age of the accounts receivable balances, and current economic conditions that may affect a customer's ability to pay.

***Inventories***

Inventories are stated at the lower of cost (determined on a first-in, first-out basis) or market value. We typically plan our production and inventory levels based on internal forecasts of customer demand, which are highly unpredictable and can fluctuate substantially. The carrying value of our inventory is dependent on our estimate of future average selling prices, and, if our estimate of future selling prices is lower than our cost, we are required to adjust our inventory value further to reflect the lower of cost or market. Due to the large number of units in our inventory, even a small change in average selling prices could result in a significant adjustment and have a significant impact on our financial position and results of operations.

Our inventories include high technology parts and components that are specialized in nature or subject to rapid technological obsolescence. We review on-hand inventory, including inventory held at our logistic center, for potential excess and obsolete items and adjust the level of inventory reserve accordingly. For excess inventory analysis, we compare the inventory on hand with the forecasted demand. Demand is based on one year for packaged products and two years for products in die form. For the obsolete inventory analysis, we review inventory items in detail and consider date code, customer base requirements, planned or recent product revisions, end of life plans and diminished market demand. In the event that customer requirements cause us to change this methodology, it may be necessary for us to provide for an additional allowance, which could result in a significant adjustment and could harm our financial results.

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**Table of Contents**

Inventories, once written down to their new basis, are not subsequently written back up. While we have programs to minimize the required inventories on hand and we consider technological obsolescence when estimating allowances for potentially excess and obsolete inventories and consider average selling price, or ASP, forecasts when estimating allowances for lower of cost or market reserves, it is reasonably possible that such estimates could change in the near term and such changes could have a significant impact on our financial position and results of operations.

***Non-Marketable and Other Equity Investments***

We account for non-marketable and other equity investments under either the cost or equity method and include them in long-term assets. Our non-marketable and other equity investments include:

*Equity method investments.* When we have the ability to exercise significant influence, but not control, over the investee, we record equity method adjustments in Pro rata share of loss from equity investments . Equity method adjustments include: our proportionate share of investee income or loss, gains or losses resulting from investee capital transactions, amortization of certain differences between our carrying value and our equity in the net assets of the investee at the date of investment and other adjustments required by the equity method. Equity method investments include marketable and non-marketable investments.

*Non-marketable cost method investments.* When we do not have the ability to exercise significant influence over the investee we record such investments at cost.

Investments in non-marketable equity securities are inherently risky, and a number of these companies may fail. Their success is dependent on product development, market acceptance, operational efficiency, and other key business success factors. In addition, depending on their future prospects and market conditions, they may not be able to raise additional funds when needed or they may receive lower valuations, with less favorable investment terms than in previous financings, thus our investments in them may become impaired.

We review our investments quarterly for indicators of impairment. For non-marketable equity securities, the impairment analysis requires significant judgment to identify events or circumstances that would likely have a significant adverse effect on the fair value of the investment. The indicators that we use to identify those events or circumstances include (a) the investee's revenue and earnings trends relative to predefined milestones and overall business prospects; (b) the technological feasibility of the investee's products and technologies; (c) the general market conditions in the investee's industry or geographic area, including adverse regulatory or economic changes; (d) factors related to the investee's ability to remain in business, such as the investee's liquidity, debt ratios, and the rate at which the investee is using its cash; and (e) the investee's receipt of additional funding at a lower valuation. Investments identified as having an indicator of impairment are subject to further analysis to determine if the investment is other than temporarily impaired, in which case the investment is written down to its estimated fair market value and a new cost basis is established. If an investee obtains additional funding at a valuation lower than our carrying amount or requires a new round of equity funding to stay in operation and the new funding does not appear imminent, we presume that the investment is other than temporarily impaired, unless specific facts and circumstances indicate otherwise.

For the years ended December 31, 2006, 2007 and 2008, we recorded impairments of our investments totaling \$44.1 million, \$22.4 million and \$21.8 million, respectively. See Note 12 Impairment of Investments .

## **Table of Contents**

### *Investments in Variable Interest Entities*

We evaluate all transactions and relationships with potential variable interest entities (VIEs) to determine whether we are the primary beneficiary of the entities, in accordance with Financial Accounting Standards Board, or FASB, Interpretation No. 46(R), *Consolidation of Variable Interest Entities – An Interpretation of ARB No. 51*, or FIN 46(R). Our overall methodology for evaluating transactions and relationships under the VIE requirements includes the following two steps:

determine whether the entity meets the criteria to qualify as a VIE; and

determine whether we are the primary beneficiary of the VIE.

In performing the first step, the significant factors and judgments that we consider in making the determination as to whether an entity is a VIE include:

the design of the entity, including the nature of its risks and the purpose for which the entity was created, to determine the variability that the entity was designed to create and distribute to its interest holders;

the nature of our involvement with the entity;

whether control of the entity may be achieved through arrangements that do not involve voting equity;

whether there is sufficient equity investment at risk to finance the activities of the entity; and

whether parties other than the equity holders have the obligation to absorb expected losses or the right to receive residual returns. For each VIE identified, we then perform the second step and evaluate whether we are the primary beneficiary of the VIE by considering the following significant factors and judgments:

whether our variable interest absorbs the majority of the VIE's expected losses;

whether our variable interest receives the majority of the VIE's expected returns; and

whether we have the ability to make decisions that significantly affect the VIE's results and activities.

Based on our evaluation of the above factors and judgments, as of December 31, 2008, we are not the primary beneficiary of any VIE. There have been no changes in the status of our VIE or primary beneficiary designations during 2008. For additional information on our equity investments and related parties, see Note 16 Equity Investments and Related Party Reporting.

### *Property and Equipment*

Property and equipment are stated at cost and depreciated using the straight-line method over their estimated useful lives of three to seven years, except for buildings for which the useful life is forty years. Leasehold improvements are depreciated over seven years or the term of the lease, whichever is shorter. See Note 3 Balance Sheet Detail. Upon sale or retirement of assets, the costs and related accumulated depreciation and

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amortization are removed from the Balance Sheet and the resulting gain or loss is recorded in operations. Maintenance and repairs are charged to operations as incurred.

### ***Goodwill***

Goodwill and intangibles assets, including intellectual property, were generally acquired in acquisitions in 2004 and 2005. Statement of Financial Accounting Standards No. 142, *Goodwill and Other Intangible Assets*, or SFAS No. 142, requires goodwill to be tested for impairment on an annual basis, and between annual tests under certain circumstances, and written down when impaired. We perform this analysis during the fourth quarter of each fiscal year.

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**Table of Contents**

We evaluate whether goodwill has been impaired at the reporting unit level by first determining whether the estimated fair value of the reporting unit is less than its carrying value and, if so, by determining whether the implied fair value of goodwill within the reporting unit is less than the carrying value. Fair values are determined by discounted future cash flow analyses. As a result of our impairment analysis in the fourth quarter of 2007, we recorded an impairment charge related to the goodwill initially recognized as a result of the acquisitions of G-Plus and Actrans. We did not record any impairment charge related to goodwill in 2008. See Note 7 Goodwill and Intangible Assets .

***Long-Lived Assets***

Long-lived assets consist primarily of property and equipment and intangible assets. Purchased intangible assets are carried at cost less accumulated amortization. Amortization is computed using the straight-line method over the estimated useful lives of one to five years. Whenever events or changes in circumstances indicate that the carrying amounts of long-lived assets may not be recoverable, we estimate the future cash flows, undiscounted and without interest charges, expected to result from the use of those assets and their eventual disposition. If the sum of the undiscounted expected future cash flows is less than the carrying amount of those assets, we recognize an impairment loss based on the excess of the carrying amount over the fair value of the assets. As a result of our impairment analysis in the fourth quarter of 2007, we recorded an impairment charge of \$969,000 related to our long-lived assets. During the fourth quarter of 2008, we recorded a \$1.1 million charge to research and development to write off various intellectual property licenses, as we refined our focus toward our most strategic initiatives. We did not record any other impairment charges related to long-lived assets in 2008.

***Product Revenue Recognition***

Sales to direct customers and foreign stocking representatives are recognized net of an allowance for estimated returns. When product is shipped to direct customers or stocking representatives or by our distributors or SPT to end users, prior to recognizing revenue, we require that evidence of the arrangement exists, the price is fixed or determinable and collection of the resulting receivable is reasonably assured. Sales to distributors are made primarily under arrangements allowing price protection and the right of stock rotation on unsold merchandise. Because of the uncertainty associated with pricing concessions and future returns, we defer recognition of such revenues, related costs of revenues and related gross profit until the merchandise is sold by the distributor. Products shipped to SPT are accounted for as our inventory held at our logistics center and revenue is recognized when the products have been delivered and are considered sold to our end customers by SPT.

***License and Royalty Revenue Recognition***

For license and other arrangements for technology that we are continuing to enhance and refine and under which we are obligated to provide unspecified enhancements, revenue is recognized over the lesser of the estimated period that we have historically enhanced and developed refinements to the technology, approximately two to three years (the upgrade period), or the remaining portion of the upgrade period from the date of delivery, provided all specified technology and documentation has been delivered, the price is fixed or determinable and collection is reasonably assured. From time to time, we re-examine the estimated upgrade period relating to licensed technology to determine if a change in the estimated upgrade period is needed. Revenue from license or other technology arrangements where we are not continuing to enhance and refine technology or are not obligated to provide unspecified enhancements is recognized upon delivery, if the price is fixed or determinable and collection is reasonably assured.

Royalties received under these arrangements during the upgrade period are recognized as revenue based on the ratio of the elapsed portion of the upgrade period to the estimated upgrade period. The remaining portions of the royalties are recognized ratably over the remaining portion of the upgrade period. Royalties received after the upgrade period has elapsed are recognized when reported to us, which generally occurs one quarter in arrears and coincides with the receipt of payment.







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Contractual maturity dates for investments in bonds and notes:

Less than one year	\$ 48,997
One to five years	31,848
	\$ 80,845



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Finished goods inventories held at logistics center	5,716	2,103
	\$ 50,178	\$ 54,159

















**Table of Contents**

*Tender Offer*

In May 2008, we completed an offer to amend eligible 409A options and to replace underwater stock options, or the Offer, outstanding under our 1995 Plan. Executive officers and members of the Board of Directors were not eligible to participate. The Offer consisted of two parts, an Offer to Amend and an Offer to Replace. The Offer to Amend consisted of an amendment of the price of certain stock options with exercise prices that may have been lower than the fair market value of our common stock on the applicable grant date, as determined for tax purposes. These options, or the Eligible 409A Options, if not amended may therefore have been subject to adverse tax consequences under Section 409A of the Internal Revenue Code of 1986, as amended. These options were amended to reflect the fair market value per share of our common stock on the revised measurement date determined for that option for financial accounting purposes.

The Offer to Replace consisted of an exchange of certain stock options, or Eligible Underwater Options, with new vesting terms. If the Eligible Underwater Option was 100% vested on May 1, 2008, the new option is subject to a one-year cliff vest, with 100% of the new option vesting on May 1, 2009, subject to continued employment. If the Eligible Underwater Option was not fully vested on May 1, 2008, the new option is subject to a four-year vest, with 25% of the new option vesting on May 1, 2009, and 1/48th of the new option vesting monthly thereafter, subject to continued employment through and on each such date.

Pursuant to the Offer to Amend, we accepted for amendment Eligible 409A Options to purchase 1,534,668 shares of common stock. Pursuant to the Offer to Replace, we accepted for replacement Eligible Underwater Options to purchase 4,854,673 shares of common stock and we issued new options to purchase 1,980,937 shares of common stock. The new options have an exercise price of \$3.19 per share, the closing price of our common stock as reported on the NASDAQ Global Market on May 1, 2008.

As a result of the Offer, we compared the fair value of the modified awards to the fair value of the original awards immediately before the modification. In accordance with SFAS No. 123 (revised 2004), *Share-Based Payment*, or SFAS No. 123 (R), we are required to recognize as compensation expense any incremental fair value resulting from the modification over the awards remaining vesting period, or immediately if the award is fully vested. The total number of options modified under the Offer was 5,186,208 shares. We expect to incur an additional charge of approximately \$0.6 million related to the total incremental compensation cost resulting from the modifications of unvested options over their remaining vesting periods of up to approximately 4 years. Further, to the extent the forfeiture rate is different from what we have anticipated, the modification charge related to the unvested awards will be different from our expectations.

*Stock Option Expense Calculation*

Compensation expense under the 2008 Plan is recognized as follows: we amortize stock-based compensation on the graded vesting method over the vesting periods of the stock options, which are generally four years. The graded vesting method provides for vesting of portions of the overall awards at interim dates and results in accelerated expense recognition as compared to the straight-line method. The Purchase Plan provides for eligible employees to purchase shares of common stock at a price equal to 90% of the fair value of our common stock on the last day of each six-month offering period. The amount of recognized compensation expense is adjusted based upon an estimated forfeiture rate which is derived from historical data.





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Total unrecognized compensation expense from stock options as of December 31, 2008 was \$3.9 million including estimated forfeitures, which is expected to be recognized over a weighted-average period of 1.25 years.











Acquired intangibles

(211)

	\$	\$
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**Table of Contents**

The Financial Accounting Standards Board's Statement of Financial Accounting Standards No. 109, *Accounting for Income Taxes*, provides for the recognition of deferred tax assets if realization of such assets is more likely than not to occur. Based upon the weight of available evidence, which includes our historical operating performance, reported cumulative net losses since inception and difficulty in accurately forecasting our results, we provided a full valuation allowance against our net deferred tax assets. We reassess the need for a valuation allowance on a quarterly basis.

As of December 31, 2008, we had federal, state and foreign net operating loss carry forwards of approximately \$2 million, \$27 million and \$10 million, respectively. We also had federal and state research and development credit carryforwards of approximately \$6.4 million and \$12.3 million, respectively. The federal research and development credit carryforward amount includes \$2.9 million related to stock options that when utilized the benefit will be credited to common stock. The federal net operating loss and credit carry forwards will expire at various dates beginning in 2020 through 2027, if not utilized. The state net operating loss, or NOL, carry forwards will expire at various dates beginning in 2011 through 2028, if not utilized. The state research and development credit carry forwards do not have an expiration date. The foreign NOL's will expire at various dates beginning in 2009 through 2011, if not utilized.

Utilization of the net operating loss carryforwards and credits may be subject to substantial annual limitation due to the ownership change limitations provided by the Internal Revenue Code of 1986, as amended and similar state provisions. The annual limitation may result in the expiration of net operating losses and credits before utilization.

We have not provided U.S. income taxes on the undistributed earnings of foreign subsidiaries as of December 31, 2008 because we intend to permanently reinvest such earnings outside the U.S. The cumulative amount of undistributed earnings for certain foreign subsidiaries is approximately \$1.2 million. If these earnings were to be repatriated, we would be subject to additional U.S. income taxes, adjusted for foreign tax credits.

Effective January 1, 2007, we adopted FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes - an interpretation of FASB Statement No. 109*, or FIN 48. FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of uncertain tax positions taken or expected to be taken in a company's income tax return, and also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. FIN 48 utilizes a two-step approach for evaluating uncertain tax positions accounted for in accordance with SFAS No. 109. Step one, Recognition, requires a company to determine if the weight of available evidence indicates that a tax position is more likely than not to be sustained upon audit, including resolution of related appeals or litigation processes, if any. Step two, Measurement, is based on the largest amount of benefit, which is more likely than not to be realized on ultimate settlement. The cumulative effect of adopting FIN 48 on January 1, 2007 is recognized as a change in accounting principle, recorded as an adjustment to the opening balance of retained earnings on the adoption date. Our cumulative effect of FIN 48 was a \$2.5 million increase to the opening balance of accumulated deficit. The total amount of gross unrecognized tax benefits was \$25.0 million. Included in the balance were approximately \$12.0 million of unrecognized tax benefits that, if recognized, would affect the effective tax rate. We do not expect any material changes to our unrecognized tax benefits within the next twelve months.



**Table of Contents**

The following table shows our revenues and gross profit for each segment (in thousands):

	<b>Year Ended December 31,</b>					
	<b>2006</b>		<b>2007</b>		<b>2008</b>	
	<b>Revenues</b>	<b>Gross Profit</b>	<b>Revenues</b>	<b>Gross Profit</b>	<b>Revenues</b>	<b>Gross Profit</b>
Memory	\$ 350,156	\$ 64,156	\$ 333,451	\$ 72,802	\$ 228,237	\$ 39,026
Non-Memory	65,285	17,642	38,465	7,782	38,628	9,535
Technology Licensing	37,068	37,068	39,832	39,832	48,670	48,670
	\$ 452,509	\$ 118,866	\$ 411,748	\$ 120,416	\$ 315,535	\$ 97,231

Foreign revenue is determined based on the country to which the product is shipped by us or our logistics center, or where licensing revenue is generated. Our net revenues are all denominated in U.S. dollars and are summarized as follows (in thousands):

	<b>Year Ended December 31,</b>		
	<b>2006</b>	<b>2007</b>	<b>2008</b>
	United States	\$ 24,173	\$ 23,349
Europe	32,381	26,802	19,742
Japan	40,752	40,303	33,722
Korea	30,734	37,487	25,804
Taiwan	97,552	112,930	106,007
China (including Hong Kong)	193,674	138,761	82,809
Other Asian Countries	33,243	32,116	24,987
	\$ 452,509	\$ 411,748	\$ 315,535

The location and net book value of our property and equipment are as follows (in thousands):

	<b>December 31,</b>	
	<b>2007</b>	<b>2008</b>
United States	\$ 11,398	\$ 8,661
China	2,365	2,594
Taiwan	4,232	7,483
Other	252	175
	\$ 18,247	\$ 18,913

**Table of Contents****16. Equity Investments and Related Party Reporting**

Equity investments comprise (in thousands):

	<b>December 31, 2008</b>	
	<b>Equity Investments at Cost</b>	<b>Available for Sale Investments at Fair Market Value</b>
Advanced Chip Engineering Technology, Inc.(1)	\$ 2,627	\$
Apacer Technology, Inc.	4,357	
Aptos Technology Inc.	2,349	
Grace Semiconductor Manufacturing Corp.	11,506	
Insyde Software Corporation(2)	1,225	1,616
King Yuan Electronics Company, Limited		1,068
Powertech Technology, Incorporated		13,269
Professional Computer Technology Ltd.	671	2,243
Silicon Technology Co., Ltd.	939	
Others	945	
	<b>\$ 24,619</b>	<b>\$ 18,196</b>

	<b>December 31, 2007</b>	
	<b>Equity Investments at Cost</b>	<b>Available for Sale Investments at Fair Market Value</b>
Advanced Chip Engineering Technology, Inc.(1)	\$ 20,756	\$
Apacer Technology, Inc.	4,357	
Aptos Technology Inc.	2,349	
Grace Semiconductor Manufacturing Corp.	23,150	
Insyde Software Corporation(2)	1,238	2,277
King Yuan Electronics Company, Limited		2,253
Powertech Technology, Incorporated		25,752
Professional Computer Technology Ltd.	705	5,878
Silicon Technology Co., Ltd.	939	
Others	1,057	
	<b>\$ 54,551</b>	<b>\$ 36,160</b>

(1) Accounted for under the equity method of accounting for investments.

(2) Includes \$910,000 in convertible bonds, carried at cost, for 2007 and 2008.

The following table is a summary of our related party revenues and purchases (in thousands):

	<b>Revenues</b>		
	<b>Year Ended December 31,</b>		
	<b>2006</b>	<b>2007</b>	<b>2008</b>
Apacer Technology, Inc. & related entities	\$ 3,087	\$ 2,879	\$ 3,485
Grace Semiconductor Manufacturing Corp.	1,480	176	391
Silicon Professional Technology Ltd.	245,332	223,490	149,647

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Silicon Technology Co., Ltd.

1,279

280

\$ 251,178

\$ 226,825

\$ 153,523

**Table of Contents**

	<b>Purchases</b>		
	<b>Year Ended December 31,</b>		
	<b>2006</b>	<b>2007</b>	<b>2008</b>
Advanced Chip Engineering Technology, Inc.	\$ 84	\$ 108	\$ 1,104
Grace Semiconductor Manufacturing Corp.	69,153	72,110	70,216
King Yuan Electronics Company, Limited	30,550	24,680	21,037
Powertech Technology, Incorporated	16,159	20,145	18,232
	<b>\$ 115,946</b>	<b>\$ 117,043</b>	<b>\$ 110,589</b>

The following table is a summary of our related party accounts receivable and accounts payable and accruals (in thousands):

	<b>Accounts Receivable</b>	
	<b>Year Ended December 31,</b>	
	<b>2007</b>	<b>2008</b>
Apacer Technology, Inc. & related entities	\$ 51	\$ 330
Grace Semiconductor Manufacturing Corp.	172	185
Silicon Professional Technology Ltd.	36,789	10,246
Silicon Technology Co., Ltd.		
	<b>\$ 37,012</b>	<b>\$ 10,761</b>

	<b>Accounts Payable and Accruals</b>	
	<b>Year Ended December 31,</b>	
	<b>2007</b>	<b>2008</b>
Advanced Chip Engineering Technology, Inc.	\$ 11	\$ 83
Grace Semiconductor Manufacturing Corp.	8,490	1,700
King Yuan Electronics Company, Limited	5,509	2,633
Powertech Technology, Incorporated	3,861	1,466
Professional Computer Technology Ltd.		20
Silicon Professional Technology Ltd.	624	175
	<b>\$ 18,495</b>	<b>\$ 6,077</b>

In 1996, we acquired a 14% interest in Silicon Technology Co., Ltd., or Silicon Technology, a privately held Japanese company, for \$939,000 in cash. We acquired the interest in Silicon Technology in order to provide a presence for our products in Japan. We now have our own office in Japan, although Silicon Technology continues to sell our products. We are not obligated to provide Silicon Technology with any additional financing. At December 31, 2008, our investment of \$939,000, which is carried at cost, represented 8.7% of the outstanding equity of Silicon Technology.

In 2000, we acquired a 10% interest in Apacer Technology, Inc., or Apacer, for \$9.9 million in cash. Apacer, a privately held Taiwanese company, is a memory module manufacturer and customer. SST is a Board member of Apacer, represented by Bing Yeh, our President, CEO and Chairman of our Board of Directors. In 2001, we invested an additional \$2.1 million in Apacer. In August 2002, we made an additional investment of \$181,000. The investment was written down to \$4.4 million during 2002. At December 31, 2008, our investment, which is carried at cost, represented 9.3% of the outstanding equity of Apacer. We are not obligated to provide Apacer with any additional financing.

In 2000, we acquired a 15% interest in PCT, a Taiwanese company, for \$1.5 million in cash. SST is a Board member of PCT, represented by Bing Yeh, our President, CEO and Chairman of our Board of Directors. PCT is

## Table of Contents

one of our stocking representatives. In May 2002, we made an additional investment of \$179,000 in PCT. During 2003, PCT completed an initial public offering on the Taiwan Stock Exchange and we sold a portion of our holdings. Under Taiwan security regulations, due to SST's position as a member of PCT's board of directors, a certain number of shares must be held in a central custody and are restricted from sale. Shares that are unrestricted and available for sale are carried at quoted market price and included in long-term available-for-sale equity investments. Shares to be held in custody for greater than a one year period are carried at cost and included in equity investments. In 2007, we sold \$1.7 million in PCT European convertible bonds we had held since February 2004 for a gain of \$142,000. As of December 31, 2008, the value of the stock investment recorded as long-term available-for-sale is \$2.2 million and the restricted portion of the investment carried at cost is recorded at \$671,000. At December 31, 2008 our investment represented 10.0% of PCT's outstanding equity.

PCT and its subsidiary, Silicon Professional Alliance Corporation, or SPAC, earn commissions for point-of-sales transactions to its customers. Commissions to PCT and SPAC are paid at the same rate as all of our other stocking representatives in Asia. In 2006, 2007 and 2008 we incurred sales commissions of \$364,000, \$1.5 million and \$189,000, respectively, to PCT and SPAC. Shipments, by us or our logistics center, to PCT and SPAC for reshipment accounted for 42.6%, 46.2% and 43.0% of our product shipments in 2006, 2007 and 2008. In addition, PCT and SPAC solicited sales for 2.0%, 1.6% and 1.8% of our shipments to end users in 2006, 2007 and 2008, respectively, for which they also earned a commission.

PCT has established a separate company and wholly-owned subsidiary, SPT, to provide forecasting, planning, warehousing, delivery, billing, collection and other logistic functions for us in Taiwan. SPT now services substantially all of our end customers based in Taiwan, China and other Southeast Asia countries. Products shipped to SPT are accounted for as our inventory held at our logistics center, and revenue is recognized when the products have been delivered and are considered as a sale to our end customers by SPT. We pay SPT a fee based on a percentage of revenue for each product sold through SPT to our end customers. For 2006, 2007 and 2008, we incurred \$3.7 million, \$3.4 million and \$2.3 million, respectively, of fees related to SPT. The fees paid to SPT covers the cost of warehousing and insuring inventory and accounts receivable, personnel costs required to maintain logistics and information technology functions and the costs to perform billing and collection of accounts receivable. SPT receives extended payment terms and is obligated to pay us whether or not they have collected the accounts receivable.

We do not have any long-term contracts with SPT, PCT or SPAC, and SPT, PCT or SPAC may cease providing services to us at any time. If SPT, PCT or SPAC were to terminate their relationship with us we would experience a delay in reestablishing warehousing, logistics and distribution functions which would harm our business. We are not obligated to provide SPT, PCT or SPAC with any additional financing.

In 2000, we acquired, for \$4.6 million in cash, a 1% interest in KYE, a Taiwanese company, which is a production subcontractor. The investment was made in KYE in order to strengthen our relationship with KYE. During 2001, KYE completed an initial public offering on the Taiwan Stock Exchange. Accordingly, the investment has been included in long-term available-for-sale investments in the balance sheet as of December 31, 2008. The investment was written down to \$1.3 million during 2001. At December 31, 2008, the quoted market price on the Taiwan Stock Exchange was lower than our per share carrying value, and we concluded that the decline was other than temporary. Accordingly, we recorded an impairment charge of \$231,000 to bring the carrying value to its fair market value as of December 31, 2008. We do not have a long-term contract with KYE to supply us with services. We are not obligated to provide KYE with any additional financing. At December 31, 2008, our investment is valued at \$1.1 million, based on the quoted market price on the Taiwan Stock Exchange, and represents 0.4% of the outstanding equity of KYE.

In 2000, we acquired a 3% interest in Powertech Technology, Incorporated, or PTI, a Taiwanese company, which is a production subcontractor, for \$2.5 million in cash. SST is a Board member of PTI, represented by Bing Yeh, our President, CEO and Chairman of our Board of Directors. The investment was made in PTI in order to strengthen our relationship with PTI. The shares available for sale are carried at the quoted market price and

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**Table of Contents**

included in long-term available-for-sale investments. Shares required to be held in custody for greater than a one year period are carried at cost and included in equity investments. In August 2004, we invested an additional \$723,000 cash in PTI shares available for sale. During the first quarter of 2006, we sold four million common shares of PTI for a net gain of \$12.2 million. No portion of the investment is restricted. We do not have a long-term contract with PTI to supply us with services. We are not obligated to provide PTI with any additional financing. As of December 31, 2008, our remaining investment is valued at \$13.3 million, based on the quoted market price, and represents 1.3% of the outstanding equity of PTI.

In 2001 and 2004, we invested an aggregate of \$83.2 million in GSMC, a Cayman Islands company. Bing Yeh, our President, CEO and Chairman of our Board of Directors, is also a member of GSMC's board of directors. GSMC has a wholly owned subsidiary, Grace, which is a wafer foundry company with operations in Shanghai, China. Grace began to manufacture our products in late 2003. We do not have a long-term contract with Grace to supply us with products. Our investment in GSMC is carried at cost. During the fourth quarter of 2006, we recorded an impairment charge of \$40.6 million to write down the carrying value to its estimated fair value, as the impairment was considered to be other-than-temporary in nature. Similarly in the third quarter of 2007, we determined our investment in GSMC had become further impaired and we recorded an additional impairment charges of \$19.4 million. During the fourth quarter of 2008, new funding was secured which included a restructuring and recapitalization of GSMC. The approved new funding and recapitalization includes the conversion of three series of preferred stock into one single series of preferred shares and the conversion of certain debt instruments to equity. Based on the new funding and recapitalization, as well as an updated review of their historical performance, expectations of future operating results and other factors relevant to determining the estimated fair value of our equity holdings, we recorded an impairment charge of \$11.6 million to write down the carrying value of the investment to its estimated fair value of \$11.5 million. At December 31, 2008, we owned 14.9% of the outstanding stock of GSMC. Upon completion of the new funding and certain debt conversions, which are expected to occur in the first half of 2009, our ownership share would be 6.6%.

In 2002, we acquired a 6% interest in Insyde Software Corporation, or Insyde, a Taiwanese company, for \$964,000 in cash. SST is a Board member of Insyde, represented by Bing Yeh, our President, CEO and Chairman of our Board of Directors, is also a member of Insyde's board of directors. During 2003, Insyde completed an initial public offering on the Taiwan Stock Exchange. Under Taiwan security regulations, due to SST's position as a member of Insyde's board of directors, a certain number of shares must be held in a central custody and are restricted from sale. Shares that are unrestricted and available for sale are carried at quoted market price and included in long-term available-for-sale equity investments. Shares to be held in custody for greater than a one year period are carried at cost and included in equity investments. The stock investment was written down by \$509,000 during 2004. In January 2004, we invested an additional \$133,000 cash in Insyde's convertible bonds that we converted to 371,935 shares of Insyde's common stock in April 2007, bringing our total equity investment cost to \$588,000. In June 2007, we invested an additional \$910,000 cash in Insyde's convertible bonds. As of December 31, 2008, the equity investment is valued at \$1.6 million, based on the quoted market price, and represents 6.0% of Insyde's outstanding equity.

In June 2004, we acquired a 9% interest in ACET, a privately held Taiwanese company for \$4.0 million cash. ACET, a related entity of KYE, is a production subcontractor. SST is a Board member of ACET, currently holding three seats, represented by Chen Tsai, our Senior Vice President, Worldwide Backend Operations. During 2005, we recorded a \$605,000 impairment charge related to our investment in ACET, due to an additional round of equity financing at a lower per share cost than our basis at the time. In September 2006, we invested an additional \$15.9 million in ACET that increased our ownership share of ACET's outstanding capital stock from 9.4% to 46.9% and required us to change from the cost method of accounting to the equity method of accounting for this investment. Under the equity method of accounting, we are required to record our interest in ACET's reported net income or loss each reporting period as well as restate the prior period financial results to reflect the equity method of accounting from the date of the initial investment. We record this expense in pro rata share of loss from equity investments on our consolidated statements of operations. Under this accounting treatment, we

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**Table of Contents**

recorded charges of \$3.2 million for the year ended December 31, 2006, \$7.0 million for the year ended December 31, 2007 and \$9.1 million for the year ended December 31, 2008, representing our share of the losses for ACET. We also recorded \$689,000 and \$609,000 of our share of stock-based compensation for ACET during 2007 and 2008, respectively. In the third quarter ended September 30, 2007, we made an additional cash investment, among other investing enterprises, of \$10.3 million in ACET's common stock. Based on that transaction, we recorded a gain on the change in ownership interest of \$1.8 million for the year ended December 31, 2007. During the fourth quarter of 2008, we determined that the value of our investment in ACET suffered an other-than-temporary decline in value, based on a variety of factors, including ACET's determination that additional funding would be required to continue operations and a contemplated sale of substantially all outstanding shares at a lower per share price than our current carrying value. Accordingly, we recorded an impairment of \$9.7 million to write down the carrying value of the investment to its estimated fair value. At December 31, 2008, our investment represented 38.5% of ACET's outstanding equity. See Note 17 Investments in Equity-Method Affiliate for additional information on our investment in ACET.

In November 2004, we acquired a 30% interest in Nanotech Corporation, or Nanotech, a privately held Cayman Island company, for \$3.8 million cash. During the first quarter of 2006, we determined that our investment in Nanotech, Inc. had become impaired as Nanotech defaulted on its loan payments to certain of its business partners and began preparations for liquidation. As a result, we wrote our investment down to zero as well as an outstanding loan for \$225,000.

In May 2006, we acquired a 2% interest in EoNex Technologies, Inc., or EoNex, a privately held Korean company, for \$3.0 million in cash. In the fourth quarter of 2007, we concluded that our investment in EoNex was impaired. Given a lack of funds and no immediate source for additional financing, we wrote off our investment in the fourth quarter of 2007 and recorded an impairment charge for equal to the \$3.0 million carrying value of EoNex.

In July 2007, we acquired a 7% interest in Aptos Technology Inc., a privately held Taiwanese company, for \$2.4 million in cash and we acquired a 18% interest in EnzyTek Technology Inc., a privately held Taiwanese company, for \$275,000 in cash. We account for these investments under the cost method. We are not obligated to provide Aptos or EnzyTek with any additional financing. At December 31, 2008, our investments in Aptos and EnzyTek represented 5.1% and 17.7%, respectively, of the outstanding equity of these companies.

### **17. Investments in Equity-Method Affiliate**

In September 2006, we invested an additional \$15.9 million in our affiliate ACET, which increased our ownership share in ACET's outstanding stock from 9.4% to 46.9% and required us to change from the cost method of accounting to the equity method of accounting for this investment. Under the equity method of accounting, we are required to record our interest in ACET's reported net income or loss each reporting period as well as adjust the prior period financial results to reflect the equity method of accounting from the date of the initial investment. In the third quarter ended September 30, 2007, we made an additional cash investment, among other investing enterprises, of \$10.3 million in ACET's common stock. As of December 31, 2008, our total investment represents 38.5% of the outstanding equity of ACET, with a carrying value of \$2.6 million, which is approximately \$10.0 million less than our proportion of ACET's net assets. This difference consists primarily of an impairment of \$9.7 million to our investment in ACET which we recorded in the fourth quarter of 2008, as well as unamortized purchase accounting adjustments relating to our 2006 and 2007 investments. These purchase accounting adjustments were allocated as a reduction to the fair values of their assets and are being amortized to the consolidated statements of operations in pro rata share of loss in equity investments over the estimated useful life of the assets at December 31, 2008.

**Table of Contents**

ACET prepares their financial statements in accordance with Generally Accepted Accounting Principles in the Republic of China (ROC). Condensed financial data for ACET for the years ended December 31, 2006, 2007 and 2008 prepared in accordance with U.S. GAAP is summarized below (in thousands):

	Year Ended December 31,		
	2006	2007	2008
Current assets	\$ 17,984	\$ 29,453	\$ 2,603
Other assets	24,837	48,656	40,527
Total assets	\$ 42,821	\$ 78,109	\$ 43,130
Current liabilities	\$ 5,841	\$ 22,024	\$ 6,578
Other liabilities	8,599	5,710	3,670
Shareholders' equity	28,381	50,375	32,882
Total liabilities and shareholders' equity	\$ 42,821	\$ 78,109	\$ 43,130
Net revenue	\$ 539	\$ 1,881	\$ 2,552
Gross loss	\$ 7,134	\$ 9,854	\$ 11,130
Operating loss	\$ 11,209	\$ 16,986	\$ 19,110
Net loss	\$ 10,871	\$ 16,320	\$ 19,038

**18. Employee Benefit Plans*****Profit Sharing Plan***

We have a Profit Sharing Plan under which employees may collectively earn up to 10% of our operating profit, provided that both: (1) net earnings before interest income (expense) and income tax expense (benefit) and (2) operating profit are greater than 5% of sales. For purposes of the Profit Sharing Plan, operating profit is defined as net revenues less cost of revenues and less operating expenses, adding back expense from equity-based compensation plans and certain other operating expenses, at the discretion of management. The sum paid to any particular employee as profit sharing is a function of the employee's length of service, performance and salary. We plan to pay profit sharing sums, when available, to employees twice a year. Profit sharing expenses of \$1.1 million, \$458,000 and \$84,000 were recorded in 2006, 2007 and 2008, respectively.

***401(k) Plan***

We have adopted the SST 401(k) Tax Sheltered Savings Plan and Trust, or the 401(k) Plan, as amended, which is intended to qualify under Section 401 of the Internal Revenue Code of 1986. The 401(k) Plan covers essentially all of our U.S. employees. Each eligible employee may elect to contribute to the 401(k) Plan, through payroll deductions, up to 25% of their compensation, subject to certain limitations. At our discretion, we may make additional contributions on behalf of employees. Employer contributions vest over four years. All employee contributions are 100% vested. During 2006, 2007 and 2008 we matched employees' contributions for a total of \$970,000, \$964,000 and \$931,000, respectively.

**19. Stock Repurchase Program**

In January 2008 our Board of Directors authorized a stock repurchase program to repurchase shares of our common stock, subject to certain specifications, up to an aggregate maximum amount of \$30.0 million. The program authorized repurchases to be made from time to time in the open market or in privately negotiated transactions, in compliance with the Securities Exchange Act of 1934 Rule 10b-18, subject to market conditions, applicable legal requirements, and other factors. The program, which commenced February 11, 2008, did not obligate us to acquire shares at any particular price per share and could be suspended at any time and at our



**Table of Contents**

discretion. During 2008 we repurchased 9.5 million shares for \$28.9 million through open market repurchases. As of December 31, 2008, the program has been suspended and no further repurchases under the program are contemplated at this time.

The following cumulative repurchases under the above program occurred in the periods presented below (in thousands):

<b>Three months ended</b>	<b>Number of Shares Repurchased</b>	<b>Agregate Cost of Shares Repurchased(1)</b>
March 31, 2008	2,204	\$ 6,164
June 30, 2008	1,861	5,758
September 30, 2008	2,701	8,607
December 31, 2008	2,752	8,393
<b>Program to date as of December 31, 2008</b>	<b>9,518</b>	<b>\$ 28,922</b>

(1) Includes broker commissions.

**20. Restructuring Charges**

In December 2008, as a result of weakening demand caused by the rapid slowdown in the global economy, we announced the implementation of a global reorganization designed to reflect changes in anticipated levels of business. This action was taken to reduce costs of operations, to streamline the organization going forward, and to improve focus on accelerating time-to-market of select new products. The plan includes a reduction in overall headcount of approximately 120, or 17 percent of our global workforce, most of which was completed by the end of 2008. We incurred a restructuring charge of \$2.5 million in the fourth quarter of 2008, all of which is related to estimated severance costs associated with the workforce reduction, and is recorded in Other operating expenses. The workforce reduction and other restructuring actions are taking place worldwide and in all functional areas of the company.

The following is a summary of the restructuring charges and related liabilities recorded (in thousands):

	<b>December 31, 2008</b>
Balance at January 1, 2008	\$
Net charges	2,514
Non-cash reduction of charge from forfeiture of stock options	585
Cash payments	(761)
<b>Balance at December 31, 2008</b>	<b>\$ 2,338</b>

The remaining accrual of \$2.3 million relates to severance and benefits payments, which are expected to be paid during the first quarter of 2009, and is recorded in Accrued expenses and other liabilities on the balance sheet. We expect to incur an additional restructuring charge of approximately \$0.4 million in the first quarter of 2009 related to our global reorganization. We do not expect to incur significant additional expense related to this specific reorganization during the remainder of 2009.

**Table of Contents****SCHEDULE II**

**SILICON STORAGE TECHNOLOGY, INC.  
VALUATION AND QUALIFYING ACCOUNTS**

(in thousands)

Description	Balance at Beginning of Period	Charged to Costs and Expenses	Write-off of Accounts / Other	Balance at End of Period
Year ended December 31, 2006				
Allowance for doubtful accounts	\$ 758	\$ (708)	\$ 62	\$ 112
Allowance for sales returns	\$ 1,577	\$ 579	\$ (698)	\$ 1,458
Excess and obsolete inventories and adverse purchase commitments	\$ 51,752	\$ 15,995	\$ (39,901)	\$ 27,846
Valuation allowance on deferred tax assets	\$ 39,518	\$	\$ (4,848)	\$ 34,670
Year ended December 31, 2007				
Allowance for doubtful accounts	\$ 112	\$ (92)	\$	\$ 20
Allowance for sales returns	\$ 1,458	\$ (653)	\$ 195	\$ 1,000
Excess and obsolete inventories and adverse purchase commitments	\$ 27,846	\$ 8,473	\$ (16,508)	\$ 19,811
Valuation allowance on deferred tax assets	\$ 34,670	\$ 1,507	\$	\$ 36,177
Year ended December 31, 2008				
Allowance for doubtful accounts	\$ 20	\$ 59	\$	\$ 79
Allowance for sales returns	\$ 1,000	\$ 481	\$ (978)	\$ 503
Excess and obsolete inventories and adverse purchase commitments	\$ 19,811	\$ 14,181	\$ (18,268)	\$ 15,724
Valuation allowance on deferred tax assets	\$ 36,177	\$ 8,757	\$	\$ 44,934