Verso Paper Corp. Form 10-K March 05, 2009

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, DC 20549

#### FORM 10-K

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(Mark One)	
[ü] ANNUAL REPORT PURSUANT TO SECTION 13 1934	OR 15(d) OF THE SECURITIES EXCHANGE ACT OF
For the fiscal year ended December 31, 2008	
,	or
[ ] TRANSITION REPORT PURSUANT TO SECTION OF 1934	ON 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
For the transition period from to	
Commission file	number: 333-148201
Verso	Paper Corp.
(Exact name of registra	ant as specified in its charter)
Delaware (State or other jurisdiction of incorporation or organization)	75-3217389 (I.R.S. Employer Identification Number)
6775 Lenox Center Court, Suite 400 Memphis, Tennessee 38115-4436 (Address of principal executive offices) (Zip Code)	(901) 369-4100 (Registrant's telephone number, including area code)
· · · · · · · · · · · · · · · · · · ·	istered pursuant to (b) of the Act:
Title of each class	Name of each exchange on which registered
Common Stock, \$.01 par value per share	New York Stock Exchange
Securities registered pursuant to Section 12(g) of the Act Indicate by check mark if the registrant is a well-know Act. Yes No ü	:: None vn seasoned issuer, as defined in Rule 405 of the Securities
Indicate by check mark if the registrant is not required to Act. Yes No ü	file reports pursuant to Section 13 or Section 15(d) of the

Indicate by check mark whether the registrant (1) has file Securities Exchange Act of 1934 during the preceding 12 required to file such reports), and (2) has been subject to No	2 months (or for such shorter p	period that the registrant was
Indicate by check mark if disclosure of delinquent filers contained herein, and will not be contained, to the best o statements incorporated by reference in Part III of this Fo	f registrant's knowledge, in de	efinitive proxy or information
Indicate by check mark whether the registrant is a large a or a smaller reporting company. See the definitions of "le company" in Rule 12b-2 of the Exchange Act. (Check of	arge accelerated filer," "accele	
Large accelerated filer Accelerated filer	Non-accelerated filer ü (Do not check if a smaller reporting company)	Smaller reporting company
Indicate by check mark whether the registrant is a shell on No ü	company (as defined in Rule 12	2b-2 of the Act). Yes
The aggregate market value of the voting and non-voting reference to the price at which the common equity was la completed second fiscal quarter (June 30, 2008), was approximately complete to the price at which the common equity was larger than the complete that the common equity was approximately complete the common equity was approximately complete than the common equity was approximately complete the common equity was approximately complete than the common equity was approximately complete the common equity was approximately complete than the common equity was approximately complete than the common equity was approximately complete than the common equity was approximately complete the complete than the common equity was approximately complete the complete than the common equity was approximately complete the common equity was approximately complete the complete than the common equity was approximately complete than the common equity was approximately complete the complete than the common equity was approximately complete the co	ast sold on the last business da	
As of February 28, 2009, there were 52,046,647 shares of	of common stock outstanding.	
DOCUMENTS INCORE	PORATED BY REFERENCE:	:
The information required by Part III is incorporated by re	eference from portions of the a	definitive proxy statement to be

The information required by Part III is incorporated by reference from portions of the definitive proxy statement to be filed within 120 days after December 31, 2008, pursuant to Regulation 14A under the Securities Exchange Act of 1934 in connection with the 2009 annual meeting of stockholders.

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## Forward-Looking Statements

In this annual report, all statements that are not purely historical facts are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements may be identified by the words "believe," "expect," "anticipate," "project," "plan," "predict," "est "intend," "could," "may," "might" and similar expressions. Forward-looking statements are based on currently available business, economic, financial and other information and reflect management's current knowledge, assumptions, beliefs, estimates, expectations and views with respect to future developments and their potential effects on Verso. Actual results could vary materially depending on risks and uncertainties that may affect Verso and its business. For a discussion of such risks and uncertainties, please refer to "Risk Factors," "Management's Discussion and Analysis of Financial Condition and Results of Operations" and other sections of this annual report and to Verso's other filings with the Securities and Exchange Commission. Except as required by applicable law, we assume no obligation to update any forward-looking statement made in this annual report to reflect subsequent events or circumstances or actual outcomes.

## Market and Industry Information

Market data and other statistical information used throughout this annual report are based on independent industry publications, government publications, reports by market research firms or other published independent sources. Some data are also based on our good-faith estimates which are derived from our review of internal surveys, as well as the independent sources listed above. Although we believe these sources are reliable, we have not independently verified the information. Industry prices for coated paper provided in this annual report are, unless otherwise expressly noted, derived from Resource Information Systems, Inc., or "RISI, Inc." data. "North American" data included in this annual report that has been derived from RISI, Inc. only includes data from the United States and Canada. U.S. industry pricing data included in this annual report has been derived from RISI, Inc. data; this data represents pricing from the eastern United States only (as defined by RISI, Inc.). Also, any reference to (i) grade No. 3, grade No. 4 and grade No. 5 coated paper relates to 60 lb. basis weight, 50 lb. basis weight and 34 lb. basis weight, respectively, (ii) lightweight coated groundwood paper refers to groundwood paper grades that are a 36 lb. basis weight or less, and (iii) ultra-lightweight coated groundwood paper refers to groundwood paper grades that are a 30 lb. basis weight or less. The RISI, Inc. data included in this annual report has been derived from the following RISI, Inc. publications: 2008 RISI World Graphic Paper forecast and RISI, Paper Trader: A Monthly Monitor of the North American Graphic Paper Market, January 2009.

#### PART I

#### Item 1. Business

Unless otherwise noted, the terms "Verso," "Verso Paper," "Company," "we," "us," "our" and "Successor" refer collectively to Paper Corp., a Delaware corporation, and its subsidiaries, and references to the "Division" or "Predecessor" refer to the Coated and Supercalendered Papers Division of International Paper Company, or "International Paper."

## Background

We began operations on August 1, 2006, when we acquired the assets and certain liabilities comprising the business of the Coated and Supercalendered Papers Division of International Paper. We were formed by affiliates of Apollo Management, L.P., or "Apollo," for the purpose of consummating the acquisition from International Paper, or the "Acquisition." Verso Paper Corp. went public on May 14, 2008, with an initial public offering, or "IPO," of 14 million shares of common stock at a price of \$12 per share which generated \$152.2 million in net proceeds.

Our principal executive offices are located at 6775 Lenox Center Court, Suite 400, Memphis, Tennessee 38115-4436. Our telephone number is (901) 369-4100. Our web site address is www.versopaper.com. Information on our web site is not considered part of this annual report.

#### Overview

We are a leading North American supplier of coated papers to catalog and magazine publishers. The coating process adds a smooth uniform layer in the paper, which results in superior color and print definition. As a result, coated paper is used primarily in media and marketing applications, including catalogs, magazines, and commercial printing applications, such as high-end advertising brochures, annual reports, and direct mail advertising.

We are North America's second largest producer of coated groundwood paper, which is used primarily for catalogs and magazines. We are also a low cost producer of coated freesheet paper, which is used primarily for annual reports, brochures, and magazine covers. In addition, we have a strategic presence in supercalendered paper, which is primarily used for retail inserts. We also produce and sell market kraft pulp, which is used to manufacture printing and writing paper grades and tissue products.

We operate 11 paper machines at four mills located in Maine, Michigan and Minnesota. The mills have a combined annual production capacity of 1,693,000 tons of coated paper, 106,000 tons of supercalendered paper, 44,000 tons of ultra-lightweight specialty paper, and 878,000 tons of kraft pulp.

Our net sales (in millions) by product line in 2008 are illustrated below:

We sell and market our products to approximately 100 customers which comprise approximately 650 end-user accounts. We have long-standing relationships with many leading magazine and catalog publishers, commercial printers, specialty retail merchandisers and paper merchants. We reach our end-users through several distribution channels, including direct sales, commercial printers, paper merchants and brokers.

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#### Industry

Based on 2008 sales, the size of the global coated paper industry is estimated to be approximately \$55 billion, or 53 million tons of coated paper shipments, including approximately \$12 billion, or 12 million tons of coated paper shipments, in North America. Coated paper is used primarily in media and marketing applications, including catalogs, magazines and commercial printing applications, which include high-end advertising brochures, annual reports and direct mail advertising. Demand is generally driven by North American advertising and print media trends, which in turn have historically been correlated with growth in Gross Domestic Product, or "GDP."

In North America, coated papers are classified by brightness and fall into five grades, labeled No. 1 to No. 5, with No. 1 having the highest brightness level and No. 5 having the lowest brightness level. Papers graded No. 1, No. 2 and No. 3 are typically coated freesheet grades. No. 4 and No. 5 papers are predominantly groundwood containing grades. Coated groundwood grades are the preferred grades for catalogs and magazines, while coated freesheet is more commonly used in commercial print applications.

#### **Products**

We manufacture three main grades of paper: coated groundwood paper, coated freesheet paper and supercalendered paper. These paper grades are differentiated primarily by their respective brightness, weight, print quality, bulk, opacity and strength. We also produce Northern Bleached Hardwood Kraft, or "NBHK," pulp. The following table sets forth our principal products by 2008 tons sold and as a percentage of our 2008 net sales:

Product	Tons Solo	1	Net Sa	les
(tons in thousands, dollars in millions)	Kts	% \$		%
Coated groundwood paper	961	49 \$	938	53
Coated freesheet paper	581	30	556	31
Supercalendered paper	105	5	81	5
Pulp	255	13	147	8
Other	51	3	45	3
Total	1,953	100 \$	1,767	100

As a result of our scale and technological capabilities, we are able to offer our customers a broad product offering, from ultra-lightweight coated groundwood to heavyweight coated freesheet and supercalendered papers. Our customers have the opportunity to sole-source all of their coated paper needs from us while optimizing their choice of paper products. As our customers' preferences change, they can switch paper grades to meet their desired balance between cost and performance attributes while maintaining their relationship with us.

We are also one of the largest rotogravure lightweight coated paper manufacturers in North America. Rotogravure printing is a technique for transferring ink onto coated papers, which typically results in a sharper image with truer colors and less ink trapping than in other printing processes but generally requires a smaller and higher-quality paper. Additionally, we are the only manufacturer in North America with the technological expertise to supply both rotogravure coated groundwood and coated freesheet.

Coated groundwood paper. Coated groundwood paper includes a fiber component produced through a mechanical pulping process. The use of such fiber results in a bulkier and more opaque paper that is better suited for applications where lighter weights and/or higher stiffness are required, such as catalogs and magazines. In addition to mechanical pulp, coated groundwood paper typically includes a kraft pulp component to improve brightness and print quality.

Coated freesheet paper. Coated freesheet paper is made from bleached kraft pulp, which is produced using a chemical process to break apart wood fibers and dissolve impurities such as lignin. The use of kraft pulp results in a bright, heavier-weight paper with excellent print qualities, which is well-suited for high-end commercial applications and premium magazines. Coated freesheet contains primarily kraft pulp, with less than 10% mechanical pulp in its composition.

Supercalendered paper. Supercalendered paper consists of groundwood fibers and a very high filler content but does not receive a separate surface coating. Instead, the paper is passed through a supercalendering process in which alternating steel and filled rolls "iron" the paper, giving it a gloss and smoothness that makes it resemble coated paper. Supercalendered papers are primarily used for retail inserts, due to their relatively low price point.

Pulp. We produce and sell NBHK pulp. NBHK pulp is produced through the chemical kraft process using hardwoods. Hardwoods typically have shorter length fibers than softwoods and are used to smooth paper. Kraft describes pulp produced using a chemical process, whereby wood chips are combined with chemicals and steam to separate the wood fibers. The fibers are then washed and pressure screened to remove the chemicals and lignin which originally held the fibers together. Finally, the pulp is bleached to the necessary whiteness and brightness. Kraft pulp is used in applications where brighter and whiter paper is required.

Other products. We also offer recycled paper to help meet specific customer requirements. Additionally, we offer customized product solutions for strategic accounts by producing paper grades with customer-specified weight, brightness and pulp mix characteristics, providing customers with cost benefits and/or brand differentiation. Finally, we have recently expanded our offerings to include ultra-lightweight uncoated printing papers and ultra-lightweight coated and uncoated flexible packaging papers.

#### Manufacturing

We operate 11 paper machines at four mills located in Maine, Michigan and Minnesota. The mills have a combined annual production capacity of 1,693,000 tons of coated paper, 106,000 tons of supercalendered paper, 44,000 tons of ultra-lightweight specialty paper, and 878,000 tons of kraft pulp. Of the pulp that we produce, we consume approximately 493,000 tons internally and sell the rest. Our facilities are strategically located within close proximity to major publication printing customers. The facilities also benefit from convenient and cost-effective access to northern softwood fiber, which is required for the production of lightweight and ultra-lightweight coated papers. All mills and machines operate seven days a week on a twenty-four hours per day basis.

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The following table sets forth the locations of our mills, the products they produce and other key operating information:

		Paper	Production
Mill/Location	Product/Paper Grades	Machines	Capacity*
Jay (Androscoggin), ME	Lightweight Coated Groundwood	2	366,100
	Lightweight Coated Freesheet	1	246,600
	Pulp	-	404,600
Bucksport, ME	Lightweight and Ultra-Lightweight Coated		
	Groundwood and High Bulk Specialty		