

INNODATA ISOGEN INC  
Form 10-Q  
November 13, 2006

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**FORM 10-Q**

ý **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE  
SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended **September 30, 2006**

**OR**

o **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE  
SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to  
\_\_\_\_\_

Commission file number: **0-22196**

**INNODATA ISOGEN, INC.**  
(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**13-3475943**  
(I.R.S. Employer  
Identification No.)

**Three University Plaza  
Hackensack, New Jersey**  
(Address of principal executive offices)

**07601**  
(Zip Code)

**(201) 488-1200**  
(Registrant's telephone number, including area code)

**[None]**  
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.  
Large accelerated filer ☐ Accelerated filer ☐ Non-accelerated filer ☒

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes ☐ No ☒

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Common Stock  
\$.01 par value per share

Outstanding at October 31, 2006  
23,916,841 shares

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**INNODATA ISOGEN, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(Dollars in Thousands)

	<b>September 30, 2006</b>	<b>December 31, 2005</b>
	Unaudited	Derived from audited financial statements
<b>ASSETS</b>		
<b>CURRENT ASSETS:</b>		
Cash and equivalents	\$ 15,284	\$ 20,059
Accounts receivable-net	5,961	7,169
Prepaid expenses and other current assets	1,801	1,543
Refundable income taxes	1,266	1,215
Deferred income taxes	104	338
<b>Total current assets</b>	<b>24,416</b>	<b>12</b>
<b>PROPERTY AND EQUIPMENT - NET</b>	<b>4,932</b>	<b>4,823</b>
<b>OTHER ASSETS</b>	<b>1,783</b>	<b>1,789</b>
<b>GOODWILL</b>	<b>675</b>	<b>675</b>
<b>TOTAL</b>	<b>\$ 31,806</b>	<b>\$ 37,611</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
<b>CURRENT LIABILITIES:</b>		
Accounts payable and accrued expenses	\$ 3,332	\$ 3,299
Accrued salaries, wages and related benefits	4,633	3,567
Income and other taxes	1,339	1,363
Current portion of long term obligations	637	663
<b>Total current liabilities</b>	<b>9,941</b>	<b>8,892</b>
<b>DEFERRED INCOME TAXES</b>	<b>1,122</b>	<b>1,357</b>
<b>LONG TERM OBLIGATIONS</b>	<b>152</b>	<b>548</b>
<b>STOCKHOLDERS' EQUITY:</b>		
Serial preferred stock; 5,000,000 shares authorized, none outstanding		
Common stock, \$.01 par value; 75,000,000 shares authorized;		
24,087,000 issued and 23,916,000 outstanding at September 30, 2006;		
and 23,669,000 shares issued and outstanding at December 31, 2005		
	241	237
Additional paid-in capital	17,197	16,632
Retained earnings	3,451	9,945

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	20,889	26,814
Less: treasury stock - at cost; 171,000 shares at September 30, 2006	(298)	-
<b>Total stockholders' equity</b>	<b>20,591</b>	<b>26,814</b>
<b>TOTAL</b>	<b>\$ 31,806</b>	<b>\$ 37,611</b>

See notes to condensed consolidated financial statements

**INNODATA ISOGEN, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
**THREE MONTHS ENDED SEPTEMBER 30, 2006 AND 2005**  
(In thousands, except per share amounts)  
(Unaudited)

	2006	2005
<b>REVENUES</b>	\$ 10,400	\$ 9,647
<b>OPERATING COSTS AND EXPENSES:</b>		
Direct operating expenses	8,851	7,272
Selling and administrative expenses	3,347	3,677
Restructuring costs	554	-
Interest income - net	(192)	(114)
<b>Total</b>	<b>12,560</b>	<b>10,835</b>
<b>LOSS BEFORE PROVISION FOR (BENEFIT FROM) INCOME TAXES</b>	<b>(2,160)</b>	<b>(1,188)</b>
<b>PROVISION FOR (BENEFIT FROM) INCOME TAXES</b>	<b>36</b>	<b>(313)</b>
<b>NET LOSS</b>	<b>\$ (2,196)</b>	<b>\$ (875)</b>
<b>BASIC AND DILUTED LOSS PER SHARE</b>	<b>\$ (.09)</b>	<b>\$ (.04)</b>
<b>WEIGHTED AVERAGE SHARES OUTSTANDING</b>	<b>24,050</b>	<b>23,165</b>

See notes to condensed consolidated financial statements

**INNODATA ISOGEN, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
**NINE MONTHS ENDED SEPTEMBER 30, 2006 AND 2005**  
(In thousands, except per share amounts)  
(Unaudited)

	2006	2005
<b>REVENUES</b>	\$ 30,406	\$ 30,947
<b>OPERATING COSTS AND EXPENSES:</b>		
Direct operating expenses	25,749	22,972
Selling and administrative expenses	10,900	9,767
Restructuring costs	554	-
Interest income - net	(504)	(309)
<b>Total</b>	<b>36,699</b>	<b>32,430</b>
<b>LOSS BEFORE PROVISION FOR (BENEFIT FROM) INCOME TAXES</b>	<b>(6,293)</b>	<b>(1,483)</b>
<b>PROVISION FOR (BENEFIT FROM) INCOME TAXES</b>	<b>201</b>	<b>(390)</b>
<b>NET LOSS</b>	<b>\$ (6,494)</b>	<b>\$ (1,093)</b>
<b>BASIC AND DILUTED LOSS PER SHARE</b>	<b>\$ (.27)</b>	<b>\$ (.05)</b>
<b>WEIGHTED AVERAGE SHARES OUTSTANDING</b>	<b>24,057</b>	<b>22,922</b>

See notes to condensed consolidated financial statements

**INNODATA ISOGEN, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**NINE MONTHS ENDED SEPTEMBER 30, 2006 and 2005**  
(In thousands)  
(Unaudited)

	2006	2005
<b>OPERATING ACTIVITIES:</b>		
Net loss	\$ (6,494)	\$ (1,093)
Adjustments to reconcile net loss to net cash (used in) provided by operating activities:		
Depreciation and amortization	2,664	2,349
Non-cash compensation	213	15
Deferred income taxes	(1)	369
Changes in operating assets and liabilities:		
Accounts receivable	1,208	2,811
Prepaid expenses and other current assets	(718)	(1,152)
Refundable income taxes	(51)	-
Other assets	(44)	(301)
Accounts payable and accrued expenses	33	(512)
Accrued salaries and wages	1,066	(558)
Income and other taxes	(24)	(77)
Net cash (used in) provided by operating activities	(2,148)	1,851
<b>INVESTING ACTIVITIES:</b>		
Capital expenditures	(2,099)	(1,408)
<b>FINANCING ACTIVITIES:</b>		
Payment of long-term obligations	(586)	(525)
Proceeds from exercise of stock options	356	799
Purchase of treasury stock	(298)	-
Net cash (used in) provided by financing activities	(528)	274
<b>(DECREASE) INCREASE IN CASH AND EQUIVALENTS</b>	<b>(4,775)</b>	<b>717</b>
<b>CASH AND EQUIVALENTS, BEGINNING OF PERIOD</b>	<b>20,059</b>	<b>20,663</b>
<b>CASH AND EQUIVALENTS, END OF PERIOD</b>	<b>\$ 15,284</b>	<b>\$ 21,380</b>
<b>SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:</b>		
Cash paid during the period for:		
Interest	\$ 5	\$ 15
Income taxes	\$ 248	\$ 499
<b>NON-CASH INVESTING AND FINANCING ACTIVITIES:</b>		
Software licenses and support to be vendor financed	\$ 164	\$ 1,583





**INNODATA ISOGEN, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**NINE MONTHS ENDED SEPTEMBER 30, 2006 AND 2005**  
(Unaudited)

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1. Innodata Isogen, Inc. and subsidiaries (the "Company"), is a leading provider of business services that help organizations create, manage, use and distribute information more effectively and economically. The Company provides outsourced content services and content-related information technology (IT) professional services. The Company's outsourced content services focus on fabrication services and knowledge services. Fabrication services include digitization and data conversion services, content creation and XML services. Knowledge services include content enhancement, hyperlinking, indexing and general editorial services. The Company's IT professional services focus on the design, implementation, integration and deployment of systems used to author, manage and distribute content.

The consolidated financial statements include the accounts of Innodata Isogen, Inc. and its subsidiaries, all of which are wholly owned. All intercompany transactions and balances have been eliminated in consolidation.

In the opinion of the Company, the accompanying unaudited condensed consolidated financial statements contain all adjustments (consisting of only normal recurring accruals) necessary to present fairly the financial position as of September 30, 2006, the results of operations for the three and nine months ended September 30, 2006 and 2005, and the cash flows for the nine months ended September 30, 2006 and 2005. The results of operations for the three and nine months ended September 30, 2006 and 2005 are not necessarily indicative of results that may be expected for any other interim period or for the full year.

These financial statements should be read in conjunction with the financial statements and notes thereto for the year ended December 31, 2005 included in the Company's Annual Report on Form 10-K. Other than as described in Note 4 to the Financial Statements, the accounting policies used in preparing these financial statements are the same as those described in the December 31, 2005 financial statements.

2. An analysis of the changes in each caption of stockholders' equity for the nine months ended September 30, 2006 and 2005 (in thousands) is as follows.

	Common Stock Shares	Stock Amount	Additional Paid-in Capital	Retained Earnings	Treasury Stock	Total
<b>January 1, 2006</b>	23,669	\$ 237	\$ 16,632	\$ 9,945	- \$	26,814
Net loss	-	-	-	(6,494)	-	(6,494)
Issuance of common stock upon exercise of stock options	418	4	352	-	-	356
Purchase of treasury stock	(171)	-	-	-	(298)	(298)
Non-cash equity compensation	-	-	213	-	-	213
<b>September 30, 2006</b>	23,916	\$ 241	\$ 17,197	\$ 3,451	\$(298)	20,591
<b>January 1, 2005</b>	22,679	\$ 227	\$ 14,914	\$ 11,596	- \$	26,737
Net loss	-	-	-	(1,093)	-	(1,093)
Issuance of common stock upon exercise of stock options	505	5	794	-	-	799
Tax benefit from exercise of options	-	-	138	-	-	138
Non-cash equity compensation	-	-	15	-	-	15
<b>September 30, 2005</b>	23,184	\$ 232	\$ 15,861	\$ 10,503	- \$	26,596

3. Basic income (loss) per share is computed by dividing income (loss) available to common shareholders by the weighted-average number of common shares outstanding during the period. Diluted income (loss) per share is computed by dividing income (loss) available to common shareholders by the weighted-average number of common shares outstanding during the period increased to include the number of additional common shares that would have been outstanding if the dilutive potential common shares had been issued. The dilutive effect of the outstanding options is reflected in diluted income (loss) per share by application of the treasury stock method. Options to purchase 2.9 million shares of common stock in 2006 and 2.5 million shares of common stock in 2005 were outstanding but not included in the computation of diluted income per share because the options' exercise price was greater than the average market price of the common shares and therefore, the effect would have been antidilutive. In addition, diluted net loss per share does not include 691,000 and 1,394,000 potential common shares for the three months ended September 30, 2006 and 2005, respectively, and 834,000 and 1,867,000 potential common shares derived from stock options for the nine months ended September 30, 2006 and 2005, respectively, because as a

result of the Company incurring losses, their effect would have been antidilutive.

4. Effective January 1, 2006, the Company adopted the provisions of Statement of Financial Accounting Standards No. 123(R) (“SFAS 123(R)”), “Share-Based Payments,” which requires the measurement and recognition of compensation expense for all share-based payment awards to employees and directors based on estimated fair values. SFAS 123(R) supersedes the Company’s previous accounting methodology using the intrinsic value method under Accounting Principles Board Opinion No. 25 (“APB 25”), “Accounting for Stock Issued to Employees.” Under the intrinsic value method, no share-based compensation expense had been recognized at the time stock option awards were granted because the awards had an exercise price equal to or greater than the market value of the Company’s stock on the date of the grant. However, at times, compensation expense had been recognized upon the modifications of stock option grants.

The Company adopted SFAS 123(R) using the modified prospective transition method. Under this transition method, compensation expense recognized during the nine months ended September 30, 2006 included compensation expense for all share-based awards granted prior to, but not yet vested, as of December 31, 2005, based on the grant date fair value estimated in accordance with the original provisions of SFAS 123. There were no share based payment awards granted during the three and nine months ended September 30, 2006. In accordance with the modified prospective transition method, the Company’s Consolidated Financial Statements for prior periods have not been restated to reflect the impact of SFAS 123(R). The Company recognized compensation expense of approximately \$96,000 and \$213,000 in the three and nine months ended September 30, 2006, respectively. There was no material impact as a result of adopting SFAS 123(R) on basic and diluted loss per share for the three and nine months ended September 30, 2006.

Because of the Company’s net operating loss carryforwards, no tax benefits resulting from the exercise of stock options have been recorded, thus there was no effect on cash flows from operating or financing activities.

For the three and nine months ended September 30, 2006, share-based compensation expense related to the company’s various stock option plans was allocated as follows (in thousands):

	<b>Three months ended September 30, 2006</b>		<b>Nine months ended September 30, 2006</b>	
Cost of sales	\$	20	\$	59
Selling and administrative expenses		16		94
Restructuring costs		60		60
<b>Total share based compensation</b>	<b>\$</b>	<b>96</b>	<b>\$</b>	<b>213</b>

SFAS No. 123(R) requires the Company to present pro forma information for the periods prior to adoption as if the Company had accounted for all stock-based compensation under the fair value method of that statement. For purposes of pro forma disclosure, the estimated fair value of the options at the date of grant is amortized over the requisite service period, which generally equals the vesting period.

The following table illustrates the effect on net loss and loss per share for the three and nine months ended September 30, 2005 (in thousands, except per share amounts) if the Company had applied the fair value recognition provisions of SFAS No. 123(R) to stock-based employee compensation.

	Three months ended September 30, 2005	Nine months ended September 30, 2005
Net loss as reported	\$ (875)	\$ (1,093)
Deduct: Total stock-based employee compensation determined under fair value based method, net of related tax effects	(297)	(3,082)
Pro forma net loss	\$ (1,172)	\$ (4,175)
Loss per share:		
Basic - as reported	\$ ( .04)	\$ ( .05)
Basic - pro forma	\$ (.05)	\$ (.18)
Diluted - as reported	\$ (.04)	\$ (.05)
Diluted - pro forma	\$ (.05)	\$ (.18)

The following table presents information related to stock options for the nine months ended September 30, 2006.

	<b>Number Outstanding</b>	<b>Weighted Average Exercise Price</b>	<b>Number Exercisable</b>	<b>Weighted Average Exercise Price</b>
Balance-12/31/05	6,570,270	\$ 2.72	6,372,254	\$ 2.68
Forfeit	(422,000)	\$ 3.97		
Expired	(1,098,200)	\$ 5.46		
Granted	-	-		
Exercised	(418,420)	\$ 1.03		
Balance-9/30/06	4,631,650	\$ 2.16	4,541,847	\$ 2.13

	<b>Per Share Range of Exercise Prices</b>	<b>Number Outstanding</b>	<b>Weighted Average Remaining Contractual Life</b>	<b>Weighted Average Exercise Price</b>	<b>Number Exercisable</b>	<b>Weighted Average Exercise Price</b>
Balance-9/30/06	0.25 - \$ 0.42	130,668	1	\$ 0.26	130,668	\$ 0.26
	0.50 - \$ 0.67	1,203,996	4	\$ 0.57	1,203,996	\$ 0.57
	\$ 1.29	399,996	1	\$ 1.29	399,996	\$ 1.29
	\$ 2.00	104,644	8	\$ 2.00	104,644	\$ 2.00
	\$ 2.59	1,214,346	5	\$ 2.59	1,214,346	\$ 2.59
	3.00 - \$ 4.60	1,578,000	8	\$ 3.43	1,488,197	\$ 3.42
		4,631,650		\$ 2.16	4,541,847	\$ 2.13

5. In August, 2006, the Board of Directors authorized the repurchase of up to \$1.0 million of its common stock of which approximately \$702,000 remains available for repurchase under the program as of September 30, 2006.

During the three and nine months ended September 30, 2006 the Company repurchased 170,962 shares of its common stock at a cost of \$298,000.

6. The Company's operations are classified into two reporting segments: (1) outsourced content services and (2) IT professional services. The outsourced content services segment focuses on fabrication services and knowledge services. Fabrication services include digitization and data conversion services, content creation and XML services. Knowledge services include content enhancement, hyperlinking, indexing and general editorial services. The IT professional services segment focuses on the design, implementation, integration and deployment of systems used to author, manage and distribute content. The Company's outsourced content services revenues are generated principally from its production facilities located in the Philippines, India and Sri Lanka. The Company does not depend on revenues from sources internal to the countries in which the Company operates; nevertheless, the Company is subject to certain adverse economic and political risks relating to overseas economies in general, such as inflation, currency fluctuations and regulatory burdens.





	Three Months Ended September 30, 20062005 (in thousands)		Nine Months Ended September 30, 20062005 (in thousands)					
<u>Revenues:</u>								
Outsourced content services	\$	9,122	\$	8,505	\$	26,792	\$	26,805
IT professional services		1,278		1,142		3,614		4,142
Total consolidated	\$	10,400	\$	9,647	\$	30,406	\$	30,947
<u>Depreciation and amortization:</u>								
Outsourced client services	\$	725	\$	661	\$	2,228	\$	2,050
IT professional services		36		29		98		76
Selling and corporate administration		131		78		338		223
Total consolidated	\$	892	\$	768	\$	2,664	\$	2,349
<u>Loss before income taxes:</u>								
Outsourced client services	\$	882	\$	2,100	\$	3,287	\$	6,625
IT professional services		302		155		644		762
Selling and corporate administration		(3,344)		(3,443)		(10,224)		(8,870)
Total consolidated	\$	(2,160)	\$	(1,188)	\$	(6,293)	\$	(1,483)
					September 30, 2006	December 31, 2005		
					(in thousands)			
<u>Total assets:</u>								
Outsourced content services					\$	13,365	\$	15,436
IT professional services						1,954		3,140
Corporate (includes corporate cash)						16,487		19,035
Total consolidated					\$	31,806	\$	37,611

One client accounted for 31% and 28% of the Company's revenues in the three months ended September 30, 2006 and 2005, respectively. A second client accounted for 11% of revenues for the three month period ended September 30, 2006. No other client accounted for 10% or more of the total revenues for these periods. Further, in each of the three months ended September 30, 2006 and 2005, revenues to non-US clients accounted for 38% of the Company's revenues.

One client accounted for 28% and 25% of our total revenues for the nine months ended September 30, 2006 and 2005, respectively. Two clients accounted for 12% and 10%, respectively, of revenues for the nine months ended September 30, 2006 and another client accounted for 15% of revenues for the same period in 2005. No other client accounted for 10% or more of the total revenues for these periods. Further, in the nine months ended September 30, 2006 and 2005, revenues to non-US clients accounted for 36% and 33%, respectively, of the Company's revenues.



A significant amount of the Company's revenues are derived from clients in the publishing industry. Accordingly, the Company's accounts receivable generally include significant amounts due from such clients. In addition, as of September 30, 2006, approximately 31% of the Company's accounts receivable was from foreign (principally European) clients and 47% of accounts receivable was due from three clients.

7. Long term obligations at September 30, 2006 and December 31, 2005 consist of the following (amounts in thousands):

	2006	2005
Long term vendor obligations for software licenses	\$ 761	\$ 1,056
Capital lease obligations	28	155
	789	1,211
Less: current portion	637	663
Long term portion	\$ 152	\$ 548

8. In April 2006, the Company's subsidiary in Sri Lanka entered into a new facility lease agreement, to replace its existing lease agreement, which expires September 2006. The new lease has an initial term of six years commencing October 1, 2006, with an option to renew for an additional six year term. In addition, the Company can terminate the lease at anytime after the first three years of the lease term, upon giving four months' advance notice.

Pursuant to lease terms, advance rent paid by the Company, totaling approximately \$130,000 will be amortized over the six year term of the lease. Rental payments, which approximate \$10,800 per month during the first year, are subject to increase at a rate of five percent per annum.

9. In the three and nine months ended September 30, 2006, the provision for income taxes is principally comprised of foreign income taxes attributable to certain overseas subsidiaries which generated taxable income. In addition, for the nine months ended September 30, 2006, the provision for income taxes includes a \$90,000 provision for foreign tax assessments. However, the Company did not recognize a tax benefit on U.S. net operating losses generated during the periods.

In the three and nine months ended September 30, 2005, the benefit from income taxes as a percentage of loss before income taxes was 26% which is lower than the U.S. Federal statutory tax rate, principally due to losses attributable to certain overseas subsidiaries for which no income tax benefit is available.

In assessing the realization of deferred tax assets, management considers whether it is more likely than not that all or some portion of the deferred tax assets will not be realized. The ultimate realization of the deferred tax assets is dependent upon the generation of future taxable income during the periods in which temporary differences are deductible and net operating losses are utilized. Based on a consideration of these factors, the Company has established a valuation allowance of approximately \$4.9 million and \$1.1 million at September 30, 2006 and December 31, 2005, respectively.

10. Included in selling and administrative expenses are research and development costs approximating \$244,000 and \$796,000 for the three and nine months ended September 30, 2006 as compared with approximately \$300,000 and \$500,000 for the three and nine months, respectively, ended September 30, 2005

In addition, for the nine months ended September 30, 2006, selling and administrative expenses were reduced by \$246,000 received from a lessor as compensation for vacating leased premises prior to the expiry of the stipulated lease term

11. **U.S. Defined Contribution Pension Plan** -The Company has a defined contribution plan qualified under Section 401(k) of the Internal Revenue Code, pursuant to which substantially all of its U.S. employees are eligible to participate after completing six months of service. Participants may elect to contribute a portion of their compensation to the plan. Under the plan, the Company has the discretion to match a portion of participants' contributions.

**Non-U.S. Pension benefits** - Most of the Company's non-U.S. subsidiaries provide for government mandated, defined pension benefits. For certain of these subsidiaries, vested eligible employees are provided a lump sum payment upon retiring from the Company at a defined age. The lump sum amount is based on the salary and tenure as of retirement date. Other non-U.S subsidiaries provide for a lump sum payment to vested employees on retirement, death, incapacitation or termination of employment, based upon the salary and tenure as of the date employment ceases.

The net periodic pension cost for the non U.S. defined pension plans, for the three and nine months ended September 30, 2006 (in thousands), consists of the following:

	Three months ended September 30, 2006		Nine months ended September 30, 2006	
Service cost	\$	38	\$	121
Interest cost		14		41
Actuarial loss		11		35
	\$	63	\$	197

Amounts for 2005 are not significant and as such, have been excluded from the presentation above.

12. The Company has a \$5 million line of credit pursuant to which it may borrow up to 80% of eligible accounts receivable at the bank's alternate base rate plus ½% or LIBOR plus 3%. The line, which expires in May 2007, is secured by the company's accounts receivable. The Company has no outstanding obligations under its credit line.
13. In connection with the cessation of all operations at certain foreign subsidiaries, certain former employees have filed various actions against one of the Company's Philippine subsidiaries, and have purported to also sue the Company and certain of its officers and directors, seeking to require reinstatement of employment and to recover back wages for an allegedly illegal facility closing on June 7, 2002 based on the terms of a collective bargaining agreement with this subsidiary. If the complainants' claims have merit, they could be entitled to back wages of up to \$5.0 million for the period from June 7, 2002 to June 6, 2005, consistent with prevailing jurisprudence. Based upon consultation with legal counsel, management believes the claims are without merit and is defending against them vigorously.



Pursuant to an income tax audit by the Indian bureau of taxation, on March 27, 2006 one of the Company's Indian subsidiaries has received a tax assessment approximating \$350,000, including interest, for the fiscal tax year ended March 31, 2003. Management disagrees with the basis of the tax assessment, and has filed an appeal against the assessment, which it will fight vigorously. The Indian bureau of taxation has also commenced an audit of the Company's Indian subsidiary's income tax return for the fiscal tax year ended March 31, 2004. The ultimate outcome cannot be determined at this time.

In addition, the Company's U.S. federal income tax return for 2004 is currently undergoing audit by the I.R.S. and the State of New Jersey is auditing its income and sales tax returns for various periods through 2006. The Company has no basis at this time for determining the amount of any potential tax adjustments that might result from such audits.

Furthermore, the Company is subject to various legal proceedings, tax audits and claims which arise in the ordinary course of business.

While management currently believes that the ultimate outcome of all these proceedings will not have a material adverse effect on the Company's financial position or overall trends in results of operations, litigation is subject to inherent uncertainties. Were an unfavorable ruling to occur, there exists the possibility of a material adverse impact on the operating results of the period in which the ruling occurs. In addition, the estimate of potential impact on the Company's financial position or overall results of operations for the above legal proceedings could change in the future.

14. The Company's production facilities are located in the Philippines, India and Sri Lanka. To the extent that the currencies of these countries fluctuate, the Company is subject to risks of changing costs of production after pricing is established for certain customer projects. However, most significant contracts contain provisions for price renegotiation.
15. On April 26, 2006, the Company entered into a three year employment agreement with its Chief Executive Officer ("CEO"). The agreement, which has an effective date of February 1, 2006, provides for: annual base compensation of \$369,000 subject to cost of living adjustments and annual discretionary increases as determined by the Company's Board of Directors; additional cash incentive or bonus compensation for each calendar year determined by the compensation committee of the Board of Directors in its discretion and conditioned on the attainment of certain quantitative objectives to be established by the compensation committee with a target bonus of not less than 50% of base salary for the year; and equity-based incentive compensation in such amounts as shall be determined by the compensation committee, which, if granted, shall have an exercise price equal to the fair market value of the shares at the time of the grant. The agreement also provides for insurance and other fringe benefits, and contains confidentiality and non-compete and non-interference provisions. In the event the CEO is terminated without cause (as defined) or, if upon expiration of the term of the agreement the Company does not offer to enter into a successor agreement on substantially similar terms, the CEO is entitled to receive payments in an amount equal to the greater of (i) his then base salary for 24 months or (ii) the number of months remaining in the term of the agreement; the continuation of his health, life, disability and non-qualified retirement plan benefits for the greater of (i) 24 months or (ii) the number of months remaining in the term of the agreement; twice the CEO's then bonus target; and the removal of any vesting, transfer, lock up, performance or other restrictions or requirements on his stock options or other equity-based compensation. In the event the CEO resigns after the 6-month anniversary of a change of control (as defined), the CEO is entitled to receive severance payments in an amount equal to the greater of (i) his then base salary for 36 months or (ii) the number of months remaining in the term of the agreement; the continuation of his health, life, disability and non-qualified retirement plan benefits for the greater of (i) 36 months or (ii) the number of months remaining in the term of the agreement; three times his then bonus target; and the removal of any vesting, transfer, lock up, performance or other restrictions or requirements on his stock options or other equity-based compensation. The agreement also provides for potential tax gross-up payments in respect of income taxes and penalties that may be imposed on the CEO under Section 409A of the Internal Revenue Code,

and in respect of excise taxes and penalties that may be imposed on the CEO under Section 4999 of the Internal Revenue Code.

16. An executive vice president of the Company was provided a separation agreement in connection with the termination of his employment with the Company effective as of May 26, 2006. Pursuant to the separation agreement, the Company will continue to pay his base salary for a period of twelve months, as provided for in his employment agreement. Included in selling and administrative expenses for the nine months ended September 30, 2006 is accrued severance costs of approximately \$275,000.
17. The Company is obligated under certain circumstances to indemnify directors and certain officers against costs and liabilities incurred in actions or threatened actions brought against such individual because such individual acted in the capacity of director and/or officer of the Company. In addition, the Company has contracts with certain clients pursuant to which the Company has agreed to indemnify the client for certain specified and limited claims. These indemnification obligations are in the ordinary course of business and, in many cases, do not include a limit on maximum potential future payments. As of September 30, 2006, the Company has not recorded liability for any obligations arising as a result of these indemnifications.
18. As part of an overall cost reduction plan to lower operating costs, in September 2006 the Company announced a worldwide workforce reduction of slightly under 300 employees, the majority of whom were based in Asia. Most employees were terminated prior to September 30, and the plan is expected to be fully implemented by the end of 2006.



Management estimates that the total charges to earnings associated with the restructuring plan approximates \$730,000, of which approximately \$520,000 represents severance and related costs, \$140,000 represents estimated costs to terminate a facility lease at one of the company's Asia based subsidiaries, and the balance represents other costs to implement the restructuring activities. At this time, the Company is negotiating an agreement to terminate this lease, and management anticipates the associated cost to be approximately \$140,000. As of September 30, 2006, \$554,000 has been charged to earnings, of which \$37,000 has been accrued and is included under the caption "Accounts payable and accrued expenses," and \$248,000 has been accrued under the caption "Accrued salaries, wages and related benefits." In addition, approximately \$60,000 represents a non-cash charge to restructuring costs.

In connection with the restructuring, the Company, in the third quarter, paid \$209,000 in cash and recognized \$60,000 in non-cash cost for the stock option modification described below. Both these costs are principally severance related. The Company expects to pay the balance of \$461,000 during the subsequent three quarters.

Restructuring costs by segment (in thousands) are as follows:

	Total expected costs	Costs incurred as of Sept. 30, 2006
Outsourced Content Services	\$ 170	\$ 145
IT Professional Services	20	20
Selling and Corporate Administrative	540	389
Total Consolidated	\$ 730	\$ 554

In connection with the restructuring plan, the Company modified the expiration date of an option held by a departing officer to purchase 100,000 shares of the Company's common stock at an exercise price of \$2.59. The option, which was scheduled to expire at a rate of 20,000 shares per year commencing on May 31, 2009, was modified wherein 20,000 shares continue to expire on May 31, 2009, 20,000 shares continue to expire on May 31, 2010 and the remaining 60,000 shares will also expire on May 31, 2010. The modification also provided that the option will survive the termination of the officer's employment with the Company. The fair value of the modified option was estimated using the Black-Scholes pricing model with the following weighted average assumptions: expected lives of two and one half years, risk free interest rate of 4.78%; expected volatility of 76% and a zero dividend rate.

19. In July 2006, the FASB issued FASB Interpretation No. 48 (FIN 48) "Accounting for Uncertainty in Income Taxes" which prescribes a recognition threshold and measurement process for recording in the financial statements uncertain tax positions taken or expected to be taken in a tax return. Furthermore, FIN 48 provides guidance on the recognition, classification, accounting in interim periods and disclosure requirements for uncertain tax positions. The accounting provisions of FIN 48 are effective for fiscal years beginning after December 15, 2006. The Company is in the process of determining the effect of FIN 48, if any, on its financial statements.
20. In September 2006, the Securities and Exchange Commission ("SEC") issued Staff Accounting Bulletin No. 108 (SAB 108) "Considering the Effects of Prior Year Misstatements in Current Year Financial Statements." SAB 108 provides guidance on quantifying financial statement misstatements, including the effects of prior year errors on current year financial statements. SAB 108 is effective for periods ending after November 15, 2006. The Company is in the process of determining the effect of SAB 108 if any, on its financial statements.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

*Disclosures in this Form 10-Q contain certain forward-looking statements, including without limitation, statements concerning our operations, economic performance, and financial condition. These forward-looking statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. The words “estimate,” “believe,” “expect,” and “anticipate” and other similar expressions generally identify forward-looking statements, which speak only as of their dates.*

*These forward-looking statements are based largely on our current expectations, and are subject to a number of risks and uncertainties, including without limitation, continuing revenue concentration in a limited number of clients, continuing reliance on project-based work, worsening of market conditions, changes in external market factors, the ability and willingness of our clients and prospective clients to execute business plans which give rise to requirements for digital content and professional services in knowledge processing, difficulty in integrating and deriving synergies from acquisitions, potential undiscovered liabilities of companies that we acquire, changes in our business or growth strategy, the emergence of new or growing competitors, various other competitive and technological factors, and other risks and uncertainties indicated from time to time in our filings with the Securities and Exchange Commission.*

*Our actual results could differ materially from the results referred to in the forward-looking statements. In light of these risks and uncertainties, there can be no assurance that the results referred to in the forward-looking statements contained in this release will occur.*

*We undertake no obligation to update or review any guidance or other forward-looking information, whether as a result of new information, future developments or otherwise.*

### **The Company**

Innodata Isogen, Inc. and subsidiaries (the “Company”), is a leading provider of business services that help organizations create, manage, use and distribute information more effectively and economically. The Company provides outsourced content services and content-related information technology (IT) professional services.

The Company’s outsourced content services focus on fabrication services and knowledge services. Fabrication services include digitization and data conversion services, content creation and XML services. Knowledge services include content enhancement, hyperlinking, indexing and general editorial services.

The Company’s IT professional services focus on the design, implementation, integration and deployment of systems used to author, manage and distribute content.

Outsourced content services for business processes that we anticipate a client will require for an indefinite period generate what we regard as recurring revenues. Outsourced content services for a specific project generate revenues that we regard as non-recurring. A substantial majority of our IT professional services is provided on a project basis that generates non-recurring revenues.

We have experienced, and expect to continue to experience, significant fluctuations in our quarterly revenues and results of operations. While we seek, wherever possible, to counterbalance periodic declines in revenues on completion of large projects with new arrangements to provide services to the same client or others, we have at times been unable to avoid declines in revenues when large projects are completed, and we may continue to encounter this difficulty in the future. Our inability in any period to obtain sufficient new projects to counterbalance any decreases in such work adversely affects our revenues and results of operations for the period.

We have historically relied on a very limited number of clients that have accounted for a significant portion of our revenues. We may lose any of these or any of our other major clients as a result of our failure to meet or satisfy our clients' requirements; the completion, termination or reduction of a project or engagement; or the selection of another service provider. Our revenues and results of operations are adversely affected when these events occur.

Our services are typically subject to client requirements, and in many cases are terminable by the client upon 30 to 90 days' notice.

Other factors, some of which are beyond our control, that may also affect our quarterly results include the size, mix, timing and terms and conditions of client projects; variations in the duration, size and scope of our projects or engagements; market acceptance of our clients' new products and services; our ability to manage costs; local factors and events that affect our production volume, such as local holidays; unforeseen events, such as earthquakes, storms and civil unrest; currency exchange fluctuations; changes in pricing policies by us or our competitors; the introduction of new services by us or our competitors; and acquisition and integration costs related to possible acquisitions of other businesses.

Our production facilities are located in the Philippines, India and Sri Lanka. To the extent that the currencies of these countries fluctuate, we are subject to risks of changing costs of production after pricing is established for certain customer projects. However, the majority of our contracts contain provisions for price adjustment.

Direct operating costs for both our outsourced content services and IT professional services consist of direct payroll, occupancy costs, depreciation, telecommunications, computer services and supplies.

Selling and administrative expenses for both our outsourced content services and IT professional services consist of management and administrative salaries, selling and marketing costs and administrative overhead.

## Results of Operations

### Three Months Ended September 30, 2006 and 2005

#### *Revenues*

Revenues were \$10.4 million for the three months ended September 30, 2006 compared to \$9.6 million for the similar period in 2005, an increase of 8%.

Revenues from outsourced content services increased 7% to \$9.1 million for the three months ended September 30, 2006 from \$8.5 million for the similar period in 2005. The increase primarily reflects increased revenues from two major projects.

Revenues from IT professional services increased 18% to \$1.3 million for the three months ended September 30, 2006 from \$1.1 million for the three months ended September 30, 2005. The increase primarily reflects higher revenues from certain customer projects.

One client accounted for 31% and 28% of our revenues in the three months ended September 30, 2006 and 2005, respectively. A second client accounted for 11% of our revenues for the three month period ended September 30, 2006. No other client accounted for 10% or more of our total revenues for these periods.

Revenues from clients located in non-US countries (principally in Europe) accounted for 38% of our total revenues in each of the three months ended September 30, 2006 and 2005.

For the three months ended September 30, 2006 approximately 61% of our revenue was recurring and 39% was non-recurring, compared with 62% and 38%, respectively, for the three months ended September 30, 2005.

#### *Direct Operating Costs*

Direct operating costs were \$8.9 million and \$7.3 million for the three months ended September 30, 2006 and 2005, respectively, an increase of 22%. Direct operating costs as a percentage of revenues for the three months ended September 30, 2006 and 2005, were 85% and 75% respectively.

Direct operating costs for outsourced content services were \$7.9 million and \$6.3 million in the three months ended September 30, 2006 and 2005, respectively, an increase of 25%. Direct operating costs of outsourced content services as a percentage of revenues from outsourced content services were 87% and 74% for the three months ended September 30, 2006 and 2005, respectively. The increase in direct operating costs of outsourced content services is principally attributable to an increase in variable labor costs due to increased revenues, increases in pay rates for both management and production personnel, growth in our engineering technology department and increases in various fixed expenses. The increase in direct operating costs as a percentage of revenues principally results from growth in our engineering technology department, increases in pay rates and rate increases on various fixed costs.

Direct operating costs for IT professional services were \$1.0 million for the three months ended September 30, 2006 and 2005. Direct operating costs of IT professional services as a percentage of revenues from IT professional services were 77% and 91% for the three months ended September 30, 2006 and 2005, respectively. The decrease in direct operating costs for IT professional services as a percentage of revenues was primarily attributable to increased revenues in 2006.

#### *Selling and Administrative Expenses*

Selling and administrative expenses were \$3.3 million and \$3.7 million for the three months ended September 30, 2006 and 2005, respectively, a decrease of 11%. Selling and administrative expenses as a percentage of revenues were 32% and 38% for the three months ended September 30, 2006 and 2005, respectively. The decrease primarily reflects a reduction in marketing programs. In addition, we spent approximately \$244,000 and \$300,000 in new services research and development in the three months ended September 30, 2006 and 2005.

#### *Restructuring Costs*

As part of an overall cost reduction plan to lower operating costs, in September 2006 we announced a worldwide workforce reduction of slightly under 300 employees, the majority of whom were based in Asia. Most employees were terminated prior to September 30, and the plan is expected to be fully implemented by the end of 2006.

As a result, we estimate that the total charges to earnings associated with the restructuring plan approximates \$730,000, of which approximately \$520,000 represents severance and related costs, \$140,000 represents estimated costs to terminate a facility lease at one of our Asia based subsidiaries, and the balance represents other costs to implement the restructuring activities. At this time, we are negotiating an agreement to terminate this lease, and management anticipates the associated cost to be approximately \$140,000. As of September 30, 2006, \$554,000 has been charged to earnings, of which \$37,000 has been accrued and is included under the caption "Accounts payable and accrued expenses," and \$248,000 has been accrued under the caption "Accrued salaries, wages and related benefits." In addition, approximately \$60,000 represents a non-cash charge to restructuring costs.

#### *Provision for (Benefit from) Income Taxes*

In the three months ended September 30, 2006, the provision for income taxes is principally comprised of foreign income taxes attributable to certain overseas subsidiaries which generated taxable income. However, we did not recognize a tax benefit on U.S. net operating losses generated during the period.

In the three months ended September 30, 2005, the benefit from income taxes as a percentage of loss before income taxes was 26% which is lower than the U.S. Federal statutory tax rate, principally due to losses attributable to certain overseas subsidiaries for which no income tax benefit is available.

In assessing the realization of deferred tax assets, management considers whether it is more likely than not that all or some portion of the deferred tax assets will not be realized. The ultimate realization of the deferred tax assets is dependent upon the generation of future taxable income during the periods in which temporary differences are deductible and net operating losses are utilized. Based on a consideration of these factors, the Company has established a valuation allowance of approximately \$4.9 million and \$1.1 million at September 30, 2006 and December 31, 2005, respectively.

*Net Loss / Income*

We recorded a net loss of \$2.2 million in the three months ended September 30, 2006 compared with a net loss of approximately \$875,000 in the comparable period in 2005. The principal reasons for the increased loss in 2006 were increases in direct operating costs and expenses and a \$554,000 restructuring charge.

**Nine Months Ended September 30, 2006 and 2005**

*Revenues*

Revenues were \$30.4 million for the nine months ended September 30, 2006 compared to \$30.9 million for the similar period in 2005, a decrease of 2%.

Revenues from outsourced content services were \$26.8 million for the nine months ended September 30, 2006 and 2005.

Revenues from IT professional services decreased 13% to \$3.6 million for the nine months ended September 30, 2006 from \$4.1 million for the similar period in 2005. The decline in revenues in 2006 primarily reflects lower value project engagements from certain existing clients.

One client accounted for 28% and 25% of our total revenues for the nine months ended September 30, 2006 and 2005, respectively. Two clients accounted for 12% and 10% of revenues for the nine months ended September 30, 2006, and one other client accounted for 15% of our revenues for the same period in 2005. No other client accounted for 10% or more of our total revenues for these periods.

For the nine months ended September 30, 2006 and 2005, revenues from clients located in non-US countries (principally in Europe) accounted for 36% and 33%, respectively, of our total revenues.

For the nine months ended September 30, 2006, approximately 60% of our revenue was recurring and 40% was non-recurring, compared with 59% and 41%, respectively, for the nine months ended September 30, 2005.

### *Direct Operating Costs*

Direct operating costs were \$25.7 million and \$23.0 million for the nine months ended September 30, 2006 and 2005, respectively, an increase of 12%. Direct operating costs as a percentage of revenues for the nine months ended September 30, 2006 and 2005, were 85% and 74% respectively.

Direct operating costs for outsourced content services were \$22.8 million and \$19.6 million for the nine months ended September 30, 2006 and 2005, respectively, an increase of 16%. Direct operating costs of outsourced content services as a percentage of revenues from outsourced content services were 85% and 73% for the nine months ended September 30, 2006 and 2005, respectively. The increase in direct operating costs of outsourced content services is principally attributable to increases in pay rates for both management and production personnel, growth in our engineering technology department and increases in various fixed expenses.

Direct operating costs for IT professional services were \$2.9 million and \$3.4 million for the nine months ended September 30, 2006 and 2005, respectively, a decrease of 15%. Direct operating costs of IT professional services as a percentage of revenues from IT professional services were 81% and 83% for the nine months ended September 30, 2006 and 2005, respectively. The decrease in direct operating costs of IT professional services for the 2006 period was principally due to a reduction in personnel.

### *Selling and Administrative Expenses*

Selling and administrative expenses were \$10.9 million and \$9.8 million for the nine months ended September 30, 2006 and 2005, respectively, an increase of 11%. Selling and administrative expenses as a percentage of revenues were 36% and 32% for the nine months ended September 30, 2006 and 2005, respectively. Included as a reduction of selling and administrative expenses in 2006 is approximately \$246,000 received as an inducement to terminate our Dallas office lease prior to its contractual expiration date. Selling and administrative expenses for the nine months ended September 30, 2006 also includes accrued severance costs of approximately \$275,000 related to the termination of an executive's employment. In addition, in the 2006 period, we spent approximately \$800,000 in new services research and development compared to \$500,000 in the comparable 2005 period. The remainder of the increase is comprised of various increases in both selling and administrative costs.

### *Restructuring Costs*

As part of an overall cost reduction plan to lower operating costs, in September 2006 we announced a worldwide workforce reduction of slightly under 300 employees, the majority of whom were based in Asia. Most employees were terminated prior to September 30, and the plan is expected to be fully implemented by the end of 2006.



As a result, we estimate that the total charges to earnings associated with the restructuring plan approximates \$730,000, of which approximately \$520,000 represents severance and related costs, \$140,000 represents estimated costs to terminate a facility lease at one of our Asia based subsidiaries, and the balance represents other costs to implement the restructuring activities. At this time, we are negotiating an agreement to terminate this lease, and management anticipates the associated cost to be approximately \$140,000. As of September 30, 2006, \$554,000 has been charged to earnings, of which \$37,000 has been accrued and is included under the caption "Accounts payable and accrued expenses," and \$248,000 has been accrued under the caption "Accrued salaries, wages and related benefits." In addition, approximately \$60,000 represents a non-cash charge to restructuring costs.

#### *Provision for (Benefit from) Income Taxes*

In the nine months ended September 30, 2006, our provision for income taxes was principally comprised of foreign income taxes attributable to certain of our overseas subsidiaries which generated taxable income, and to a \$90,000 provision for foreign tax assessments. However, we did not recognize a tax benefit on U.S. net operating losses generated during the period.

In the nine months ended September 30, 2005, our benefit from income taxes as a percentage of loss before income taxes was 26% which is lower than the U.S. Federal statutory tax rate, principally due to losses attributable to certain of our overseas subsidiaries for which no income tax benefit is available.

In assessing the realization of deferred tax assets, we consider whether it is more likely than not that all or some portion of our deferred tax assets will not be realized. Our ultimate realization of the deferred tax assets is dependent upon our generating future taxable income during the periods in which temporary differences are deductible and net operating losses are utilized. Based on a consideration of these factors, we have established a valuation allowance of approximately \$4.9 million at September 30, 2006.

#### *Net Loss*

We recorded a net loss of \$6.5 million in the nine months ended September 30, 2006 compared with a net loss of approximately \$1.1 million in the comparable period in 2005. The principal reasons for the increased loss in 2006 were increases in operating costs and expenses and a \$554,000 restructuring charge.

### **Liquidity and Capital Resources**

#### *Net Cash (Used In) Provided By Operating Activities*

Net cash used in operating activities was \$2.1 million for the nine months ended September 30, 2006 compared to \$1.9 million provided by operating activities for the nine months ended September 30, 2005, a decrease of approximately \$4.0 million. The \$4.0 million decrease in net cash provided by operating activities is principally due to a \$5.4 million reduction in net income, offset by a \$1.4 million change in other net operating assets and liabilities.

Accounts receivable totaled approximately \$6.0 million at September 30, 2006, representing approximately 51 days of sales outstanding compared to \$7.2 million, or 55 days, at December 31, 2005.

A significant amount of the Company's revenues are derived from clients in the publishing industry. Accordingly, the Company's accounts receivable generally include significant amounts due from such clients. In addition, as of September 30, 2006, approximately 31% of the Company's accounts receivable was from foreign (principally European) clients, and 47% of accounts receivable was due from three clients.

*Net Cash Used in Investing Activities*

For the nine months ended September 30, 2006, we spent cash approximating \$2.1 million for capital expenditures, compared to approximately \$1.4 million for the nine months ended September 30, 2005. Capital spending in 2006 related principally to normal ongoing equipment upgrades, office improvements, and to the relocation of one of our Asian facilities. Capital spending in the nine months ended September 30, 2005 related principally to normal ongoing equipment upgrades and improvements in infrastructure. Furthermore, during the nine months ended September 30, 2006 and 2005, we financed the purchase of software licenses totaling approximately \$164,000 and \$488,000, respectively. During the next twelve months, we anticipate that capital expenditures for ongoing technology, hardware, equipment and infrastructure upgrades will approximate \$3.0 to \$4.0 million, a portion of which we may finance. In addition, in the next twelve months, we anticipate spending between \$500,000 to 600,000 on the relocation of two of our Asian facilities. Such anticipated expenditures are in addition to potential capital expenditures for new services offerings.

*Net Cash (Used In) Provided by Financing Activities*

Proceeds from the exercise of stock options provided cash approximating \$356,000 and \$799,000 for the nine months ended September 30, 2006 and 2005, respectively. In addition, payments of long-term obligations approximated \$586,000 and \$525,000 for the nine months ended September 30, 2006 and 2005, respectively. The increase is principally due to payments on financing of certain software licenses, which we commenced during the second quarter of 2005.

In August, 2006, the Board of Directors authorized the repurchase of up to \$1.0 million of its common stock of which approximately \$702,000 remains available for repurchase under the program as of September 30, 2006.

During the three and nine months ended September 30, 2006 we repurchased 170,962 shares of our common stock at a cost of \$298,000.

### *Availability of Funds*

We have a \$5.0 million line of credit pursuant to which we may borrow up to 80% of eligible accounts receivable at the bank's alternate base rate plus ½% or LIBOR plus 3%. The line is secured by our accounts receivable. There are no amounts outstanding under this facility. The line currently expires on May 31, 2007.

We believe that existing cash and internally generated funds will be sufficient for our reasonably anticipated working capital and capital expenditure requirements during the next 12 months. We fund our foreign expenditures from our U.S. corporate headquarters on an as-needed basis.

### **Inflation, Seasonality and Prevailing Economic Conditions**

To date, inflation has not had a significant impact on our operations. We generally perform work for our clients under project-specific contracts, requirements-based contracts or long-term contracts. Contracts are typically subject to various termination provisions.

Our quarterly operating results are also subject to seasonal fluctuations. Our fourth and first quarters include the months of December and January, when billable services activity by professional staff, as well as engagement decisions by clients, may be reduced due to client budget planning cycles. In addition, demand for our services may be lower in the fourth quarter due to reduced activity during the holiday season and fewer working days during this period.

### **Critical Accounting Policies and Estimates**

#### *Basis of Presentation and Use of Estimates*

Management's discussion and analysis of its results of operations and financial condition is based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. On an on-going basis, we evaluate our estimates, including those related to accounts receivable. Management bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

#### *Allowance for Doubtful Accounts*

We establish credit terms for new clients based upon management's review of their credit information and project terms, and perform ongoing credit evaluations of our customers, adjusting credit terms when management believes appropriate based upon payment history and an assessment of their current credit worthiness. We record an allowance for doubtful accounts for estimated losses resulting from the inability of our clients to make required payments. We determine this allowance by considering a number of factors, including the length of time trade accounts receivable are past due, our previous loss history, our estimate of the client's current ability to pay its obligation to us, and the condition of the general economy and the industry as a whole. While credit losses have generally been within expectations and the provisions established, we cannot guarantee that credit loss rates in the future will be consistent with those experienced in the past. In addition, we have credit exposure if the financial condition of one of our major clients were to deteriorate. In the event that the financial condition of our clients were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances might be necessary.



### *Revenue Recognition*

We recognize revenue for content manufacturing and outsourcing services in the period in which we perform services and deliver in accordance with Staff Accounting Bulletin 104.

We recognize IT professional services revenue from custom application and systems integration development which requires significant production, modification or customization of software in accordance with Statement of Position (“SOP”) No. 97-2 “*Software Revenue Recognition*” and in a manner similar to SOP No. 81-1 “*Accounting for Performance of Construction-Type and Certain Production-Type Contracts*”. We recognize revenue for such services billed under fixed fee arrangements in a manner similar to the percentage-of-completion method under contract accounting as we perform services or reach output milestones. We measure the percentage completed either by the percentage of labor hours incurred to date in relation to estimated total labor hours or in consideration of achievement of certain output milestones, depending on the specific nature of each contract. For arrangements in which percentage-of completion accounting is used, we record cash receipts from customers and billed amounts due from customers in excess of recognized revenue as billings in excess of revenues earned on contracts in progress (which is included in accounts receivable), and we record revenues recognized in excess cash receipts and billed amounts due from customers as revenues earned in excess of billings (which is included in accounts payable and accrued expenses). Revenues from fixed-fee projects accounted for less than 10% of our total revenue for the three and nine months ended September 30, 2006 and 2005, respectively. We recognize revenue billed on a time and materials basis as we perform the services.

### *Property and Equipment*

Property and equipment is stated at cost and is depreciated on the straight-line method over the estimated useful lives of the related assets, which is generally two to five years. Leasehold improvements are amortized on a straight-line basis over the shorter of their estimated useful lives or the lives of the leases.

### *Long-lived Assets*

We account for long lived assets under Statement of Financial Accounting Standards (“SFAS”) 144, Accounting for the Impairment or Disposal of Long Lived Assets. We assess the recoverability of our long-lived assets, which consists primarily of fixed assets and intangible assets with finite useful lives, whenever events or changes in circumstance indicate that the carrying value may not be recoverable. The following factors, if present, may trigger an impairment review: (i) significant underperformance relative to expected historical or projected future operating results; (ii) significant negative industry or economic trends; (iii) significant decline in our stock price for a sustained period; and (iv) a change in our market capitalization relative to net book value. If the recoverability of these assets is unlikely because of the existence of one or more of the above-mentioned factors, we perform an impairment analysis using a projected discounted cash flow method. We must make assumptions regarding estimated future cash flows and other factors to determine the fair value of these respective assets. If these estimates or related assumptions change in the future, we may be required to record an impairment charge. Impairment charges would be included in general and administrative expenses in our statements of operations, and would result in reduced carrying amounts of the related assets on our balance sheets.

### *Income Taxes*

We determine our deferred taxes based on the difference between the financial statement and tax bases of assets and liabilities, using enacted tax rates, as well as any net operating loss or tax credit carryforwards expected to reduce taxes payable in future years. We provide a valuation allowance when it is more likely than not that some or all of a deferred tax asset will not be realized. Unremitted earnings of foreign subsidiaries have been included in the consolidated financial statements without giving effect to the United States taxes that may be payable on distribution to the United States to the extent such earnings are not anticipated to be remitted to the United States.

### *Goodwill and Other Intangible Assets*

SFAS 142 requires that we test goodwill for impairment using a two-step fair value based test. The first step of the annual goodwill impairment test, used to identify potential impairment, compares the fair value of a reporting unit with its carrying amount, including goodwill. If the carrying amount of the reporting unit exceeds its fair value, the second step of the goodwill impairment test must be performed to measure the amount of the impairment loss, if any. If impairment is determined, we will recognize additional charges to operating expenses in the period in which they are identified, which would result in a reduction of operating results and a reduction in the amount of goodwill.

### *Restructuring Costs*

As part of an overall cost reduction plan to reduce operating costs, in September 2006, we announced a worldwide workforce reduction of slightly under 300 employees, the majority of whom were based in Asia. Most employees were terminated prior to September 30, and the plan is expected to be fully implemented by the end of 2006. As a result, we estimate that the total charges to earnings associated with the restructuring plan approximates \$730,000, of which approximately \$520,000 represents severance and related costs, \$140,000 represents estimated costs to terminate a facility lease at one of the Asia based subsidiaries, and the balance represents other costs to implement the restructuring activities.

*Significant New Accounting Pronouncements Not Yet Adopted*

In July 2006, the FASB issued FASB Interpretation No. 48 (FIN 48) "Accounting for Uncertainty in Income Taxes" which prescribes a recognition threshold and measurement process for recording in the financial statements uncertain tax positions taken or expected to be taken in a tax return. Furthermore, FIN 48 provides guidance on the recognition, classification, accounting in interim periods and disclosure requirements for uncertain tax positions. The accounting provisions of FIN 48 are effective for fiscal years beginning after December 15, 2006. We are in the process of determining the effect of FIN 48, if any, on our financial statements

In September 2006, the Securities and Exchange Commission ("SEC") issued Staff Accounting Bulletin No. 108 (SAB 108) "Considering the Effects of Prior Year Misstatements in Current Year Financial Statements." SAB 108 provides guidance on quantifying financial statement misstatements, including the effects of prior year errors on current year financial statements. SAB 108 is effective for periods ending after November 15, 2006. We are in the process of determining the effect of SAB 108 if any, on our financial statements.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

We are exposed to interest rate change market risk with respect to our credit line with a financial institution which is priced based on the bank's alternate base rate (8.25% at September 30, 2006) plus ½% or LIBOR (5.375% at September 30, 2006) plus 3%. We have no outstanding obligations under our credit line. To the extent we utilize all or a portion of this line of credit, changes in the interest rate will have a positive or negative effect on our interest expense.

We have operations in foreign countries. While we are exposed to foreign currency fluctuations, we presently have no financial instruments in foreign currency and do not maintain significant funds in foreign currency beyond those necessary for operations.

### **Item 4. Controls and Procedures**

An evaluation has been carried out under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and the operation of our "disclosure controls and procedures" (as such term is defined in Rules 13a-15(e) under the Securities Exchange Act of 1934) as of September 30, 2006 ("Evaluation Date"). Based on such evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that, as of the Evaluation Date, the disclosure controls and procedures are reasonably designed and effective to ensure that (i) information required to be disclosed by us in the reports we file or submit under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and (ii) such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

There were no changes in our internal controls over financial reporting in connection with the evaluation required by paragraph (d) of Rules 13a-15 or 15d-15 under the Exchange Act that occurred during our last fiscal quarter that materially affected or are reasonably likely to materially affect the internal controls over financial reporting.



PART II. OTHER INFORMATIONItem 1. Legal Proceedings. Not ApplicableItem 1A. Risk Factors. Not Applicable

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

	(a) Total Number of Shares (or Units) Purchased	(b) Average Price Paid per Share (or Unit)	(c) Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs	(d) Maximum Number (or Approximate Dollar Value) of Shares (or Units) that May Yet Be Purchased Under the Plans or Programs
Month #1 (July 1-31, 2006)				
Month #2 (August 1-30, 2006)				\$1,000,000
Month #3 (September 1-30, 2006)	170,962	\$1.74	170,962	\$702,000
Total	170,962	\$1.74	170,962	\$702,000

Note: On August 23, 2006, the company announced that the Board of Directors authorized the repurchase of up to \$1.0 million of its common stock. There is no expiration date associated with the program.

Item 3. Defaults upon Senior Securities. Not ApplicableItem 4. Submission of Matters to a Vote of Security Holders. Not ApplicableItem 5. Other Information. Not ApplicableItem 6. (a) Exhibits.

31.1 Certificate of Chief Executive Officer pursuant to Section 302 of the Sarbanes Oxley Act of 2002.

31.2 Certificate of Chief Financial Officer pursuant to Section 302 of the Sarbanes Oxley Act of 2002.

32.1 Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

32.2 Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes Oxley Act of 2002.



SIGNATURES

In accordance with the requirements of the Exchange Act, the registrant caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

***INNODATA ISOGEN, INC.***

Date: November 13, 2006

/s/ Jack Abuhoff  
Jack Abuhoff  
Chairman of the Board of Directors,  
Chief Executive Officer and President

Date: November 13, 2006

/s/ Steven L. Ford  
Steven L. Ford  
Executive Vice President,  
Chief Financial Officer

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