

ENTERPRISE FINANCIAL SERVICES CORP  
Form 11-K  
June 26, 2012

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

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FORM 11-K

ANNUAL REPORT PURSUANT TO SECTION 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended  
December 31, 2011

or

TRANSITION REPORT PURSUANT TO SECTION 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1933

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File  
No. 001-15373

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A. Full title of the plan and the address of the plan, if different from that of the issuer named below:

EFSC INCENTIVE SAVINGS PLAN

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B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office:

Enterprise Financial Services Corp

150 N. Meramec  
St. Louis, Missouri 63105

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EFSC Incentive Savings Plan

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Report of Independent Registered Public Accounting Firm

To the Audit Committee and Plan Administrator  
EFSC Incentive Savings Plan

We have audited the accompanying statement of net assets available for benefits of the EFSC Incentive Savings Plan (the Plan) as of December 31, 2011 and 2010, and the related statement of changes in net assets available for benefits for the years then ended. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2011 and 2010, and the changes in net assets available for benefits for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

/s/ RubinBrown LLP  
St. Louis, Missouri  
June 26, 2012

EFSC INCENTIVE SAVINGS PLAN  
STATEMENT OF NET ASSETS AVAILABLE FOR BENEFITS

|                                    | December 31,<br>2011 | 2010         |
|------------------------------------|----------------------|--------------|
| Assets:                            |                      |              |
| Cash                               | \$95,126             | \$65,992     |
| Investments, at fair value:        |                      |              |
| Mutual funds                       | 14,915,684           | 14,314,164   |
| Common/collective trust funds      | 2,293,498            | 1,917,734    |
| Common stock fund                  | 1,342,830            | 1,011,345    |
| Total Investments                  | 18,552,012           | 17,243,243   |
| Receivables:                       |                      |              |
| Notes receivable from participants | 333,999              | 350,383      |
| Accrued income receivable          | 1,750                | —            |
| Employer matching contributions    | 809,775              | 453,063      |
| Total Receivables                  | 1,145,524            | 803,446      |
| Net Assets Available For Benefits  | \$19,792,662         | \$18,112,681 |

See the accompanying notes to financial statements.

EFSC INCENTIVE SAVINGS PLAN  
STATEMENT OF CHANGES IN NET ASSETS  
AVAILABLE FOR BENEFITS

|   | Years ended December 31, |              |
|---|--------------------------|--------------|
|   | 2011                     | 2010         |
| Additions:  |                          |              |
| Salary deferral contributions                         | \$1,713,933              | \$1,543,620  |
| Participant Roth contributions                        | 156,343                  | 90,264       |
| Employer matching contributions, net of forfeitures   | 809,775                  | 455,562      |
| Rollover contributions                                | 481,619                  | 201,592      |
| Total Additions                                       | 3,161,670                | 2,291,038    |
| Deductions:   |                          |              |
| Benefits paid to participants                         | 1,358,229                | 1,228,877    |
| Other expenses  | 6,051                    | 1,611        |
| Total Deductions                                      | 1,364,280                | 1,230,488    |
| Investment Income (Loss):                             |                          |              |
| Net change in fair value of investments               | (449,589                 | ) 1,951,885  |
| Dividend income                                       | 296,214                  | 283,359      |
| Interest income on common/collective trust funds      | 21,301                   | 26,878       |
| Total Investment Income (Loss)                        | (132,074                 | ) 2,262,122  |
| Interest income on notes receivable from participants | 14,665                   | 14,601       |
| Net Increase  | 1,679,981                | 3,337,273    |
| Net Assets Available For Benefits - Beginning Of Year | 18,112,681               | 14,775,408   |
| Net Assets Available For Benefits - End Of Year       | \$19,792,662             | \$18,112,681 |

See the accompanying notes to financial statements.

EFSC INCENTIVE SAVINGS PLAN  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2011 And 2010

NOTE 1 - DESCRIPTION OF PLAN

The following description of the EFSC Incentive Savings Plan (the Plan) provides only general information. Participants should refer to the Plan Agreement for a complete description of the Plan's provisions.

General

The Plan is a defined contribution plan, with a 401(k) provision, covering all employees of Enterprise Financial Services Corp and its wholly owned subsidiaries (Enterprise) who are not seasonal employees and have attained the age of 21. It is subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended (ERISA).

The Plan Administrator and Plan Sponsor is Enterprise Financial Services Corp (EFSC). The Plan Trustee is the Enterprise Bank Incentive Savings Plan Trustee Committee which is comprised of five employees of Enterprise. The Plan Trustee meets twice per Plan year.

Contributions

Participants may make elective deferrals from 1% to 75% of eligible compensation to the Plan on a pre-tax basis. The Plan allows participants to contribute to an account that accepts Roth after-tax contributions. In 2011 and 2010, a participant may contribute up to \$16,500 in total, to all accounts (pre-tax contributions and Roth after-tax contributions). If a participant is age 50 or older and makes the maximum allowable deferral, they are eligible to make catch-up contributions. In 2011 and 2010, the maximum catch up contribution is \$5,500. Enterprise may also make an annual employer matching contribution which is discretionary and determined by the Board of Directors of Enterprise. The employer matching contribution, on behalf of each participant, will be a percentage of deferrals up to the first 5% of the participant's compensation. Participants may also contribute qualified rollover contributions representing distributions from other qualified defined benefit or defined contribution plans. All contributions are subject to applicable limits of the Internal Revenue Code.

Employer matching contributions before reduction for forfeitures and other miscellaneous items were \$828,884 and \$459,888 for 2011 and 2010, respectively.

Vesting

Participants are immediately vested in their contributions, including rollover contributions plus actual earnings thereon. Vesting in the remainder of their accounts is based on years of service, as defined in the Plan Agreement. Participants vest according to a five-year graded schedule and are 20% vested after one year of service and 100% vested after five years of service, upon reaching early or normal retirement, upon total and permanent disability or death.

Participant Accounts

Each participant's account is credited with the participant's contributions, the employer's matching contributions and an allocation of the Plan's earnings. The allocation of earnings is determined by the earnings of the participant's investment selection based on each participant's balance, as defined in the Plan Agreement. The benefit to which a participant is entitled is the benefit that can be provided from the participant's vested account.

Payment of Benefits

While actively employed, participants may receive hardship withdrawals of their vested account balance, subject to applicable regulations and approvals covering hardship withdrawals. Also, participants age 65 and over may receive regular in-service distributions of their vested accounts while actively employed.

On termination of service, a participant may elect to defer their distribution or, subject to appropriate spousal consent, receive either a lump-sum distribution or a Qualified Joint and Survivor Annuity equal to the participant's vested interest in their account. Account balances less than \$5,000 are generally distributed to an Individual Retirement Account (IRA) if the participant does not make a distribution election.



#### Forfeitures

Participants forfeit the nonvested portion of their accounts in the Plan upon termination of employment with Enterprise. As described in the Plan, forfeitures are used to reduce future employer matching contributions or administrative expenses of the Plan. Forfeitures used to offset employer matching contributions amounted to \$19,109 and \$6,825 for the years ended December 31, 2011 and 2010, respectively.

#### Notes Receivable From Participants

Participants may borrow from their fund accounts a minimum of \$1,000 up to a maximum of \$50,000 or 50% of their vested account balance, whichever is less. Terms range from one month to five years (longer for the purchase of a primary residence), at a mutually agreed term between the participant and the Plan Administrator. The notes are secured by the vested balance in the participant's account and bear interest at a rate equal to 1% above the prime rate. The interest rate is fixed for the duration of the loan. Principal and interest are paid through payroll deductions.

#### Administrative Expenses

Substantially all administrative expenses of the Plan are paid by Enterprise Financial Services Corp.

### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Basis of Accounting

The accompanying financial statements are presented on the accrual basis of accounting.

#### Investment Valuation and Income Recognition

The Plan's investments are stated at fair value. See Note 3 for further discussion on fair value measurements.

In 2010, the Plan adopted recently issued accounting guidance that requires participant loans to be classified as a Plan receivable and measured at unpaid principal balance plus accrued but unpaid interest. Previously, these participant loans were classified as Plan investments, and were subject to the fair value measurement and disclosure requirements as described in Note 3.

The EFSC Common Stock Fund (the Fund) is tracked on a unitized basis. The Fund consists primarily of EFSC common stock, and also includes cash investments in the Charles Schwab Institutional Money Market Fund sufficient to meet the Fund's daily liquidity needs. EFSC common stock is traded on a national securities exchange (NASDAQ: EFSC). The value of a unit reflects the combined market value of EFSC common stock and the cash investments held by the Fund. At December 31, 2011 and 2010, 205,549 and 220,102 units were outstanding with a value of approximately \$6.53 and \$4.60 per unit, respectively.

Investment contracts held by a defined contribution plan are required to be reported at fair value. However, contract value is the relevant measurement attribute for that portion of the net assets available for benefits of a defined contribution plan attributable to fully benefit-responsive investment contracts because contract value is the amount participants would receive if they were to initiate permitted transactions under the terms of the Plan. The statement of net assets available for benefits is required to present the fair value of the investment contracts as well as the adjustment of the fully benefit-responsive investment contracts from fair value to contract value. The Plan invests in fully-benefit responsive investment contracts through a collective investment in the Federated Capital Preservation Fund. The statement of changes in net assets available for benefits is prepared on a contract-value basis. There was no adjustment from fair value to contract value in 2011 or 2010 as contract value approximated fair value.

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on an accrual basis. Dividends are recorded on the ex-dividend date.

Fair Value Measurements

The Plan's investments are stated at fair value. Refer to Note 3 for fair value measurements of the Plan's investments.

Estimates and Assumptions

The preparation of financial statements in conformity with accounting principles generally accepted in the United

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States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of additions to and deductions from net assets during the reporting period. Actual results could differ from those estimates.

#### Risk and Uncertainties

The Plan invests in various investment securities, including common stock of the Plan Sponsor. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the value of investments will occur in the near term and that such changes could materially affect participant's account balances and the amounts reported in the statement of net assets available for benefits.

#### Payment of Benefits

Benefits are recorded when paid.

#### NOTE 3 - INVESTMENTS

The Plan's investments are held in a qualified tax-exempt trust, managed by Charles Schwab Trust Company (the Custodian). Participants can direct contributions to any of 20 investment options offered by the Plan.

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Investments are summarized as follows:

|   | December 31, |    |              |    |
|---|--------------|----|--------------|----|
|   | 2011         |    | 2010         |    |
| Mutual funds:   |              |    |              |    |
| American Beacon Sm Cap V  | \$1,213,523  | ** | \$1,201,146  | ** |
| American Funds the Growth Fund of America, R6 (added 2011)              | 1,847,413    | ** | —            |    |
| American Funds Europacific Growth Fund, R6 (added 2011)                 | 1,380,701    | ** | —            |    |
| BlackRock Small Cap Growth Equity Portfolio - Institutional Share Class | 940,349      | ** | 896,715      | ** |
| Cohen & Steers Realty Shares, Inc.                                      | 373,534      |    | 285,277      |    |
| CRM Mid-Cap Value Fund - Institutional Shares                           | 1,029,645    | ** | 967,462      | ** |
| Davis New York Venture Shares - Class A Shares                          | 1,061,659    | ** | 1,238,575    | ** |
| Dodge and Cox Stock Fund  | 1,261,518    | ** | 1,154,152    | ** |
| American Funds EuroPacific Growth Fund, Class A Shares                  | —            |    | 1,526,486    | ** |
| American Funds The Growth Fund of America, R4                           | —            |    | 1,835,486    | ** |
| PIMCO Total Return Fund - Administrative Class                          | 2,538,616    | ** | 2,001,986    | ** |
| Turner Mid-Cap Growth Fund, Investor Class Shares                       | 970,547      | ** | 990,469      | ** |
| Tweedy Browne Global Value Fund   | 859,561      |    | 918,556      | ** |
| Vanguard 500 Index Fund, Signal Shares                                  | 1,438,618    | ** | 1,297,854    | ** |
| Total Mutual funds  | 14,915,684   |    | 14,314,164   |    |
| Common/collective trust funds:  |              |    |              |    |
| Federated Capital Preservation Fund - ISP Share Class                   | —            |    | 958,748      | ** |
| Federated Capital Preservation Fund - IP                                | 1,182,793    | ** | —            |    |
| Schwab Managed Retirement Trust Income Fund Class III                   | 1,187        |    | 76           |    |
| Schwab Managed Retirement Trust 2010 Fund Class III                     | 10,046       |    | —            |    |
| Schwab Managed Retirement Trust 2020 Fund Class III                     | 537,618      |    | 477,161      |    |
| Schwab Managed Retirement Trust 2030 Fund Class III                     | 437,563      |    | 378,071      |    |
| Schwab Managed Retirement Trust 2040 Fund Class III                     | 80,930       |    | 67,380       |    |
| Schwab Managed Retirement Trust 2050 Fund Class III                     | 43,361       |    | 36,298       |    |
| Total Common/collective trust funds                                     | 2,293,498    |    | 1,917,734    |    |
| Common stock fund:  |              |    |              |    |
| EFSC Common Stock Fund  | 1,342,830    | ** | 1,011,345    | ** |
| Total Investments   | \$18,552,012 |    | \$17,243,243 |    |

\*\* Represents 5% or more of the Plan's net assets available for benefits at the beginning of each respective Plan year. All other amounts included for comparison.

The Plan's investments (including gains and losses in investments bought and sold, as well as held during the year) appreciated (depreciated) in value as follows:

|                               | Years ended December 31, |               |
|-------------------------------|--------------------------|---------------|
|                               | 2011                     | 2010          |
| Mutual funds                  | \$(786,320)              | ) \$1,595,973 |
| Common/collective trust funds | (31,467)                 | ) 94,218      |
| Common stock fund             | 368,198                  | ) 261,694     |

\$(449,589 ) \$1,951,885

### Fair Value Measurements

The Plan utilizes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements). The three levels of the fair value hierarchy are described below.

**Level 1 Inputs** - Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Plan has the ability to access.

**Level 2 Inputs** - Inputs to the valuation methodology include:

Quoted prices for similar assets or liabilities in active markets;

Quoted prices for identical or similar assets or liabilities in inactive markets;

Inputs other than quoted prices that are observable for the asset or liability;

Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

**Level 3 Inputs** - Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2011 and 2010.

**Mutual funds** - Valued at the net asset value (NAV) of shares held by the Plan at year end.

**Common/collective trust funds** - Valued at fair value with the exception of the Federated Capital Preservation Fund, which is stated at contract value. Fair value is determined by dividing the unit value provided by the fund administrator which is based on the underlying assets owned by the fund by the number of outstanding units. The contract value of the Federated Capital Preservation Fund closely approximated fair value.

**Common stock fund** - Valued at the closing price reported on the active market on which the individual securities are traded.

The methods described above may produce fair values that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Plan Administrator believes the valuation methods are appropriate and consistent with those used by other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following table sets forth by level, within the fair value hierarchy, the Plan's investments at fair value as of December 31, 2011 and 2010. The Plan follows accounting guidance which requires that major categories for debt and equity securities in the fair value hierarchy table be determined on the basis of the nature and risk of the investments.

|                                     | Investments at Fair Value as of December 31, 2011 |             |         | Total        |
|-------------------------------------|---|-------------|---------|--------------|
|                                     | Level 1   | Level 2     | Level 3 |              |
| Mutual funds:                       |   |             |         |              |
| Index funds                         | \$1,438,618                                       | —           | —       | \$1,438,618  |
| Value funds                         | 5,799,440   | —           | —       | 5,799,440    |
| Growth funds                        | 5,139,010   | —           | —       | 5,139,010    |
| Fixed funds                         | 2,538,616   | —           | —       | 2,538,616    |
| Total mutual funds                  | 14,915,684  | —           | —       | 14,915,684   |
| Common/collective trust funds:      |   |             |         |              |
| Managed funds (a)                   | —   | 1,110,705   | —       | 1,110,705    |
| Fixed funds (b)                     | —   | 1,182,793   | —       | 1,182,793    |
| Total common/collective trust funds | —   | 2,293,498   | —       | 2,293,498    |
| Common stock fund:                  |   |             |         |              |
| Financial services                  | —   | 1,342,830   | —       | 1,342,830    |
| Total common stock fund             | —   | 1,342,830   | —       | 1,342,830    |
| Total investments at fair value     | \$14,915,684                                      | \$3,636,328 | —       | \$18,552,012 |

|                                | Investments at Fair Value as of December 31, 2010 |         |         | Total       |
|--------------------------------|---|---------|---------|-------------|
|                                | Level 1   | Level 2 | Level 3 |             |
| Mutual funds:                  |   |         |         |             |
| Index funds                    | \$1,297,854                                       | —       | —       | \$1,297,854 |
| Value funds                    | 5,765,168   | —       | —       | 5,765,168   |
| Growth funds                   | 5,249,156   | —       | —       | 5,249,156   |
| Fixed funds                    | 2,001,986   | —       | —       | 2,001,986   |
| Total mutual funds             | 14,314,164  | —       | —       | 14,314,164  |
| Common/collective trust funds: |   |         |         |             |